# FINANCIALTIMES

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Tuesday November 9 1976



CONTINENTAL SELING FRICES AUSTRIA SALIS: BELGIUM F.12; DENMARK K.3; FRANCE F.2.58; GERHANY DM1.78; ITALY LIBB! NETHERLANDS FL.1.75; NORWAY K.3; PORTUGAL EM.17.58; SPAIN PRESS; SWEDEN K.-2.75; SWITZERLAND F.-1.70.

# quities off 17; Its down

Profile Ock market fell heavily y because of renewed nty about the U.K. c outlook, The Financial rdinary Share Index lost close at 291.0.

Gilt-edged market sufth prices at the close y up to 15 at the long Government The FT e es Index lost 0.67 at n late trading falls exto more than 2 points in

ound stood up-relatively the pressures, ending fall of 1.20 cent at The effective depreciaened from 45.9 per cent.

week-end that the U.K. t in Saturday's Financial that on unchanged poli-Treasury now estimated

new medium stock. blic sector borrowing • GOLD rose \$44 to \$1415. ment for 1977-78 at • WALL STREET down \$39 at 933.68 at the close.

# ghting orted

inks and beavy artillery each Rick Pass while in southern Augula

ding to refugees, troops by more than a quarky—f220m.
ruling MPLA sided by pref the heat three and a half
and Swapo guerillas had years. It is feared 10,000 jobs
i Unita strongholds and could be lost. Back Page

rom Portugal on Thurs

iter say for Dur Left

abour Party committee ted to recommend a much threes 4.892 (4.862) per cent. say for constituency Left. sixes 5.844 (5.030). arty activists in the elecbeneficiary of such a Back Page

### man loses .000 award

ast Appeal Court judge Expendit by stopped a £20,000 Page 12 award to Mr. Tom Cahill.

### ke puzzie

of earthquakes in China, Back Page the Philippines, Iran and

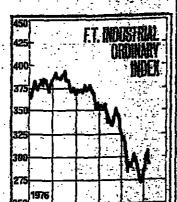
to unify its Training and

Commands as RAF resterday.

in pence unless otherwise

indicated)

F PRICE CHANGES YESTERDAY



further sharp rise in wholesale by the Commons this The Conservative Whips followed thanks to abstentions week and next, when the Gov. lowed three pairs, including two by the 11 Scottish Nationalists were again above the 16 per by the Lords.

We want of the major amendments inserted the Exchequer, who was aftend the final vote, on the shipures developed after Mr. prices published yesterday. week-end that the U.K. serior borrowing require-ext year was likely to be than the £9bu estimated He was commencing He was commenting on £600m. is to be offered on Thurs day together with £600m. of

### BUSINESS

### Report his at State industries

Angola NATIONAL Economy velopment Office has complete long and highly critically along and highly critically wants supervisory hoard wants supervisory hoard.

with thousands of MANAGEMENT and opious ay with thousands of in the telecommunications in stogers streaming across ductry reacted apprily to near der into Namina (South that the Post Office plans to the frica).

Orders for telephone archanges

ead fighting was taking . FLEET STREET looks set to

reported offensive comes EEC grant it is seeking to help pla prepares to celebrate finance computer-based tech-anniversary of interper mology. Pack Page

ilta has recently stepped • VAUXHALL car prices are to guerilla campaign in to go up 56 per cent. Car sales

• LEVEL of sales in shops showed little change in September. Page 13 -... U.S. Treasury Bill rates:

future party leaders. Mr. CHATEAU MARGAUX
by Wedgwood Benn, expected to be bought by Creck
Secretary, would be the Agricole: the semi-public bar expected to be bought by Credit vifting additional assistance.

Agricole: the semi-public bank Speaking after the Fin

whose main activity is to grant loans to farmers. Page 4 households have a telephone and nearly half have ceptral heating,

Government Survey of Family Expenditure for 1975 showed

 ARAB states say they will fight U.S. legislation aimed at countering the boycott of Israel

over the past two days • INVESTMENT of £13m. in a time signal of a new move-new, generation of British Ley-if the earth's crust, Dr. land double-decker bus is being Baath, head of Sweden's called into question over the Seismological Institute depressed state of public spend-In Java, Mount Merapi ing and a Government proposal o throw out lava and hot to phase out the bus grants scheme. Page 12

### COMPANIES

Hasiemere

Land Secs

Martonair

Hawker Siddeley ...

Morgan Grampian ...

Pleasey
Reckitt and Colman.

Reed Intl.

Tate and Lyle Thomson Org. Unileyer

Shell Transport Thiess

search for last month ASSOCIATED British Foods hat it shared the honours pre-tax profit in the six months BBC in the ratings war, to October 2 up by 22 per cent.

elash with members of CAPPER NEILL pre-tax profits

Page 29

Estates... 127 - 7

- 10

# Government wins shipbuilding vote by majority of one

BY RICHARD EVANS, LOBBY EDITOR

The Bill nationalising the major sections of the aircraft and shipbuilding industries was guillotined in the Commons last night by a one-vote Government majority against the combined opposition of the Conservatives and all minor parties.

returns to the Upper House. Robertson, and the two Indepentime with the guillotine on the
The Bill, together with the dent Northern Ireland MPs, Mr. Education Bill and the measure
four other contentious measures Gerry Fitt and Mr. Frank abolishing agricultural tied cotguillotined yesterday, will now Maguire.

tion Bill, will follow when the The lesson to be learned from ley, apparently for tactical Lords reconsider the Bills, the division is that the Govern-reasons, and the absence of Mr. which will be sent back from ment can survive for an inde- Arthur Lewis (Newham N.W.) the Commons later next week finite period on the present from the second division, largely in their original form, voting figures, provided that Mr. because of a bizarre protest over Tory peers will then be faced Callaghan can retain the support the length of time Health Ministration.

showdown ing the EEC Finance Ministers' The expected showdown ing the EEC Finance Ministers' between Government and Lords, meeting in Brussels, was paired particularly on the shipbuilding with Sir Peter Rawlinson, who Bill and the Dock Work Regula- was absent on legal duties.

with the choice of accepting the of his own Left-wing and the ters took to reply to letters, will of the Commons or defying backing in key divisions of the Before the debates started,

Yesterday's vote on the stituency in the New Year — Mrs. Melene Hayman. Labour guillorine time-tabling the ship which would push the Govern MP for Welwyn and Ratfield building Bill produced the ment into a minority position. arrived with her 14-day-old baby maximum Opposition vote, fol- Earlier, the Government, with and voted in all three divisions. lowing the two Conservative the help of Welsh Nationalist Rationant, Page 16

The Government's battle to by-election triumps last week. abstentions, secured a inrecvote push the legislation on to the The Government's one-vote majority (310-307) for a similar Statute Book this session is far majority (311-310) was six-hour timetable on the Dock from over, though. There were achieved only with the support Work Regulation B.ll and the growing indications last night of the two MPs from the break-legislation phasing pay-beds out that the Tory peers are preparaway Scottish Labour Party, Mr. of the National Health Service. Ing to stand firm when the Bill Jim Sillars and Mr. John Labour Whips had an easier returns to the Upper House. Robertson, and the two Indepenture with the guillotine on the

time with the guillotine on the Education Bill and the measure tages, gaining a 16-vote majority (312-296) thanks to abstentions

The final vote, on the ship-building Bill, was a real cliffhanger, because of the absence from the first division of Mr. Paul Rose, Labour MP for Black-

will of the Commons or defying backing in key divisions of the Before the debates started, the Government and restoring four Independent MPs.

Government Whips were nervous their key amendments. If they

Nevertheless, there remains about whether Mr. Maguire, a chouse defiance any Bill would the prospect of further by-elect rare visitor to Westminster, be lost this session because of tion defeats—possibly starting in would the prospect of further by-elect rare visitor to Westminster, be lost this session because of tion defeats—possibly starting in would then up, but he arrived in lack of Parliamentary time.

Mr. Roy Jenkins's Stechford congood thee. ood t**ine.** Mrs. **He**lene Hayman, Labour

# EEC ready to help with extra aid, says Healey

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

MR DEMIS HEALEY, Chancel the sterling balances problem.

ally or collectively, in providing of the balances. the U.K. with financial aid be. The Chancelle

here this afternoon, that they expected to participate in a furwanted to be certain that the ther aid operation would also be g.

U.K.'s negotiations with the IMF contributing to the IMF loan load
were on their way to a successful through the General Arrange. Ita conclusion before any formal ment to Borrow, moves were made towards pro-

on the possibility of assembling a further aid package. Informal discussions had been held with gone before—but the Commis-tine "appropriate authorities," he sion should not seek to set exact

of Mr. Tom Cabill.

Of William Agril of Mr. Tom Cabill.

Of William Agril of Mr. Tom Cabill.

Of Mr. Tom Cabill.

Of William Agril of Cabill.

Of Mr. Cabill.

lor of the Exchequer, said to-day any action was certain to involve which has already produced a that all Britain's Common Market this reason, the Community was zones plan, has been instructed partners had expressed their will not a suitable forum for initial to discuss the matter further and linguess to help, either individudiscussions on the phasing out to give an opinion by the end of

● VAUNHALL car prices are to you the \$3.90n, which it is seek elaborate on recent suggestions ● The Finance Ministers agreed to go up 5.6 per cent. Car sales ing from the International that Britain would like such that the Commission should figures Page 12 Monetary Fund.

The other EEC Finance Minissume time as its planned IMF of is ters had made it clear, however, loan, but did say that many of EEC during private talks over lunch the countries which might be \$4860.

conclusion before any formal ment to borrow.

Also under discussion to-day was the plan by Mr. Willem busenberg, the Dutch Finance Ministers' meeting, Mr. Healey at the "snake" to target alwards taken discussed soundings. already taken discreet soundings zones. Mr. Healey said this was a very practical approach— which is further than Britain has limits to the proposed zones. He was also cool to the idea Mr. Healey did not spell out He was also cool to the idea exactly what form he believed that member States should be such further aid might take, but required to stick by the Com-

Because of the magnitude of now be in doubt.

BRUSSELS, Nov. 8. The EEC monetary committee.

the year on when the scheme The Chancellor refused to might be put into effect.

> of issuing a new, medium-term EEC borrowing to replace the U.K. wants repaid by December This was part of a \$1.85n. loan made by the Community to Italy in 1974.

> Nicholas Colchester reports from Basie: The Central Bankers from the main Western financial capitals met here in an tainty about the staying power of the world economic revival.

customary veil of silence over the outcome of today's discussions.
One did say however, that it was "premature" to speculate about aid to sterling beyond the IMF

to the sterling problem

# JFB in £3.7m. bid for Dunford

BY OUR CITY STAFF

Brown, another prominent day.

Statisfield steel concern, and It emerged just after the bid would increase its interest by nounced an unexpected take announcement that Dunford was between 20 and 30 per cent, and the classical two alternative depending on the response of the from £25.6m. to £31.2m. Page over offer worth £3.7m. for the already discussing two alterna-

s east end Asian com- for the half-year to September 30 ing two other forms of link, one led to 21 people being up from 2875,000 to £1,512,000. With the National Enterprise

lesse of £10.3m. — dependent market price, and underwritten on its bid for Dunford being by the institutions, and the other accepted — is offering four of £3m. in the form of loans from its own shares for every five in the group's bankers.

FEATURES

-elections

Japanese international

companies

A DRAMATIC bid battle for con Dunford. At last night's share Dunford has also been having trol of one of Britain's leading prices, this would be worth 35.2p talks with the National Enterprivate sector steel companies, for each Dunford share, more price Board which already has a Dunford and Elliott, loomed last than double Dunford's closing 2,5 per cent. stake in the com-night after Johnson Firth price of 16p, down 2p on the pany. The NEB would under Brown, another prominent day. write a £3m rights issue, this

profit for the year to July 31 time been seeking additional assurance, the City's newly forthcoming if this solution formed equity bank, Equity offer was "highly unwelcome." Capital for Industric Adonted. since it was already consider bank-backed Finance for Inwould be against a rights issue still JFB, which announced that it of new Dunford shares at suba cash-raising rights stantially above the present

Dunford has also been having depending on the response of the tive sources of financial support institutions, which hold 45 per Bank loans of £3m, would be

forthcoming if this solution were JFB nas been making bid

evertures for months to Dunford dustry. This envisages the industry. This envisages the infection of £6m., of which £3m.
the steel recession while it has atill to carry burdensome interest charges following its take-over of £5.5m. Bayley Steels in 1973. News Analysis, Page 10

Lex, Back Page

### ON OTHER PAGES

Higher oil prices and their economic effects Troublesome Teesside construction sites ... New devts, in carpet manufacture ..... Ocean Transport moves away from the sea . European parliament Conference on Namibia Far East textiles FT SURVEY

planagement Page farming and Raw Materials

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fall St. 2 Overteas World Trade News World Value of the E AMENUAL STATEMENTS
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Sirtin 32 INTERIM STATEMENTS
And British Foods 20
Carbor Halli Ltd. 2 Basa Lenging Reica

For latest Share Index 'phone 01-246 2026

### Rhodesia chairman back in London

By Bridget Bloom, Africa

GENEVA. Nov. S. MR. IVOR RICHARD, the Rhodesia conference chairman, for consultations with the Gov-ernment. In an urgent bid to end the week-long conference deadlock.

Officials say Mr. Richard's visit is neither unusual nor un-expected but observers believe that its purpose is to keep the conference alive.

It is expected that Mr. Richard who spent the day in consultation with his own staff here, will see Mr. Callaghan as well as Mr. Anthony Crosland, Foreign Secretary, before returning to Genera to-morrow afternoon. Mr. Richard is believed to be

seeking authority from the Gov-ernment for an initiative which, it is hoped will allow the conference to continue. The conference is still stuck on a date for Rhodesia's inde-pendence under majority rule. For a week now, the four African delegations have been insisting that this date should be no more than 12 months from the end of the conference, while the Rhodesians have insisted on 23 months.

After a week-end of inten-

sive consultation with all delegations, Mr. Richard is under-stood to feel that the gap is too wide to be bridged at this point. But he believes the issue should not be allowed to impede the negotiations on the formation of an interim government. He will meet Ministers

armed with a number of pro-posals for getting over the deadlock, though officials insist it is only a "difficult hump."
Among Mr. Richard's proposals is that Britain should unilaterally declare a date-perlaps March, 1978, or 15 months from the end of the conference. The conference should then move on and a only when other issues have been discussed.

Reaction to such is likely to be mixed. It may be accepted by the white delegation which has continued to maintain that the actual date is irrelevant at this stage, and that such a decision would not tie them down in advance of the end of negotiations. There may well be opposition on the African side. Although a more positive

stand by Britain-which is what the Africaus want would be broadly welcomed, the African delegations insist that the white Rhodesians must make a commitment to a specific date as an earnest of their intention to negotiate.

# Industry raw material costs up 4½%

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE COST of industry's raw materials rose by 41 per cent. last month following a 34 per cent. increase in September. directly as a result of the fall in sterling.
This underlines the recent

warnings about future inflation from the Price Commission and the gloomy projections for next year indicated by the official forecasts. These are now being discussed in detail by the Treasury with the International Fund negotiating Monetary

The steep rise in raw materials costs—141 per cent in the last six months—has offset the impact of pay restraint and severely limited the scope for any slowdown in the rate of increase of either the prices charged by manufacturers at the factory gate or the cost of living for

The index for manufactured prices at the factory gate rose by 1! per cent in October—in the same range as throughout recent months—with the year-on-year rate of increase edging up (to 161 per cent.) for the third

month running.

This rate of increase should now have been coming down if he Government's original inflation targets were to have been \*=provisional
met, but over the week-end Mr.
Denis Healey, Chancellor of the
Exchequer, admitted that there
materials index increases was now no chance of cutting the rate of retail price inflation to around 7 per cent by the end of

### Remain

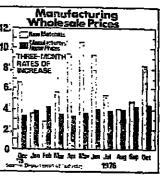
141 per cent, until well into next pattern associated with the year. It has been officially operations of the Price Commisestimated, for example that the sion.

fall in sterling in the last three However, following the changes months will add just over 31 per in the Code this summer, the cent alone to retail prices within bunching has become much less the next 12 months.

cent., which via higher import second month of the quarter, not prices almost entirely accounted the first. for the increase in the index of The in

average parity so far in Novem-ber is lower than in October. The rise in this index would have been larger but for the overall stability of most com-modity prices in dollar terms.

The index for materials bought by manufacturing industry, excluding food, drink and tobacco rose by 41 per cent. last month. while the food manufacturing



WHOLESALE (h	PRICES Output prices ome sales	(1970 = 100) Materials and ) fuels
1975 1st	176.0	220.9
2nd	186.3	225.6
3rd	193.4	239.3
4th	199.1	256.1
1976 1st	206.9	266.5
2nd	214.4	292.6
3rd	223.2°	306.7*
1976 April	211.5	286.3
May	214.8	292.0
June	217.0	299.6
July	219.8	302.0
Aug.	223.4	304.0
Sept.	226.3	314.1*
Oct.	229.5*	327.1*
* = provisional		

materials index increased by 4 per cent in October and has risen by 113 per cent in the last three months. Any devaluation of the EEC "green pound" will nucleus the right of the control of the text.

push up this index.
On the output side, the 13 per cent rise in the October index The annual rate of increase in for manufactured products out-the cost of living seems likely to side the food sector partly re-remain within the range of 13 to flected the normal quarterly

he next 12 months.

The fall in the average value—for example, for cars—now f sterling last mouth was 5 per eccur rather more in the

for the increase in the index of The index for products of the materials and fuel bought by food manufacturing industry rose industry.

The main effect of the further ing 2 32 per cent. last month following a by 3 per cent. increase in depreciation in the pound in the last wek of October will be reflected in the index for this frected in the index for this reflects higher prices partimonth, and after the fluctuations of the past few days the average partity so far in Novem.

To so the past few days the are soultry foods.

Editorial comment Barra 19

Editorial comment, Page 18

- Xov. 8 Previous  Spot \$1.4150.6160 ; \$1.6210.625	f in New York					
	_	Nov. B	Previous			
1 month	Spot 1	\$1.5150-6160 1.51-1.45 dis				

FT9/11

# tainty about the staying power of the world economic revival. One banker confirmed that the problems of Britain and of Italy were topics of discussion. The Central Bankers drew their n South America

South America. Where festivals and carnivals are part of the way of life. Where the ancient Inca cities like Machu Picchu contrast vividly with modern cities like Rio de Janeiro.

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make the frame I suspect that

Sweet Romance.

### Mr. Jim Kettle vs. Sir James Pott

BY ANTHONY HARRIS

WHEN THE Prime Minister things he is paid to do. So the boasts on television of the fact Macchiavellian accusation sugthat some of the policies he is gests that some officials have not now adopting are against the been as blunt as they might have tuste of certain officials in the heen in explaining their advice Treasury and the Bunk of Eng. The accusation is essentially one land, while the Chancellor of deviousness, promises to look into "serious" How true are any of these gazed in political substage, things have reached a decidedly usly pass. I am very far indeed from an opening show of 74 to 11-10 for Satur any officials in both the steer done or any officials are very discontinuous any official has ever done or divised is the perfection of first single for Ministers to be right when some officials are very delatedly right to insist on trying to fund that Mr. Callaghan is for two seasons, through Old Man Dimplez in the strength of film and television. The unsert of the strength of film and television. The unsert of the strength of film and television. The unsert of the strength of film and television. The unsert of the strength think that Mr. Callaghan is very belatedly right to insist on trying to fund the sterling in the present administration is balances. But disagreement is a that Ministers themselves district thing from distrust, approve of a good many of the very different thing from mistakes is not the same thing as thinking on the same thing as thinking at all for confi- Minister who is known to be second favourite Equivocal, will have brought Bob Jones on Herstmonceux Novices Chase to considerably, and he should This extremely smart burdler thing from distrust, approve of a good many of the running success when A second possible winner for fencing when running well for the same thing as thinking united. It is actually much up all purpose alibits. Ministers who is known to be will do nothing at all for confi. Minister who is known to be dence or even for their own engaged in what he may regard reputations by insulting their as necessary hypocrisy than to official advisers: nor are better educate one who is thought to be policies made like this.

### Incompatible

In a word, then. Ministerial dis- and didn't. trust of officials is based on the trust of officials is pased on the belief that officials do not trust Ministers

It is not easy now to admit how disastrous these mistakes

argues that a given policy will senior economic officials. only buy time, and at an un- If it isn't soon done, and in acceptable cost, he is not sabotag- private, our troubles are even ing policy, but doing one of the worse than they fook.

The accusation is essentially one of deviousness.

How true are any of these accusations?

How true are any of these useful performers among his

simply misguided. If you doubt this, just try drafting a memo to a Minister persuading him that the political ransom he is planning to pay is excessive. It is very hard to do without being

hasty accidents in the gilts mar-ket and in the foreign exchange years of the Labour administra-ket and in the foreign exchange years of the Labour administra-ket and in the foreign exchange years of the Labour administra-ket and in the foreign exchange years of the Labour administra-tion officials were only too ket and in the foreign exchange markets. Alternatively, they are accused of engineering these nasty accidents in order to force masty accidents in order to abandon policies of the sterling balances in which the officials disapprove and to submit themselves to the discipline of the markets and of discipline of the discip ought properly to have resisted,

Quite right too, you may think; can say "I did warn you, you modestly forecast to go for per cent sold; there are times when some officials do resist policies which show to say as simply postnoning to make the forecast for an autograph show say as simply postnoning to mut off the manuscript of Arne's opera Eliza. they see as simply postponing in an attempt to put off the necessary but unpleasant inevitable, and now we are paydecisions.
ing the price." Yet this is the However, this is not at all the kind of thing that needs to be same as believing that there is a said and admitted if som eunderplot. An official can argue, in standing and trust is to be private, as hard as he likes; if he restored between Ministers and

Repeat success for Oranmore TRAINER JOCKEY Ron Atkins Ezra), may well find the lightly has run respectably on both his -who, dismounting from Oran raced Bob Jones his toughest appearances over the minor rival.

RACING

rolkestone.

It will be a surprise if this ex-

Oranmore"—brings out his pro-gressive six-year-old in to-day's

appledore Handicap Hurdle at FOLKESTONE

1.15 Father Figure
1.45 Old Smokey\*\*
2.15 Be Sharp
2.45 Old Main Dimplex\*\*\*
3.15 Oranmore\*

BY ANTONY THORNCROFT

### Stravinsky 'ballet' disappoints

**SALEROOM** 

£2,000 estimate.

were (not even for officials who same period. This lot had been keen and the items were 98.5

World. 11.40 News and Weather

Macnutt gave £1.800, double the forecast, for an autograph manuscript of Arne's opera Eliza, while Marlborough Rare Books paid above expectations, with its paid above expectations.

This apart, the auction totalled and final part of the Ko collec dating from the 6th century BC, job that can now be done by successes. Monetheless, most tion of sum of the first wardour Street pundits would one of the earliest books about the comparatively cheaply at the first wardour Street pundits would drawing made by an artist can say that this is one area where

Has also paid £2.600 for a jector's items, yesterday's auc. which this year takes place on collection of Venetian first tion adding £29.237—for a grand November 29, is distinguished by editions of music of about the total of £140.425. Bidding was the presence of one of the finest collection. This lot had been been and the stems were 98.5 works of Renoir, Le Promentale, which this year takes place on drawing automatically.

November 22, is distinguished by Some idea of the po works of Renoir. Le Promentide, painted in 1870. Sotheby's is

1,600 for Feuillet's Recueil de The Hong Kong huver Sung Since then, demand for Im-

Donces, published in 1704.

A more modest, but perhaps Soochow-style pale grey jade The painting is sent for sale more interesting, price was the bottle. He also acquired a following the death of Mrs. E500 for a fan signed by Sullivan, mottled dark grey bottle for £750 Spingold, whose late husband, a Paderewski, Parry, Hallé, Millais, and an inside-painted glass, vice-president of Columbia Pictissot, and other figures of the signed Yeh 1 hards and the tures, built up a fine collection late Victorian art world.

# Art and the comput

A NEW tool for the film and the task, if still only as a ser- are now making it pos Soudford Dene Hurdle at Windsor, remarked that "every trainer needs a good horse when he starts and I've got one in Oranmore"—brings out his prodistribution of the Waterloo

The Doug Barrott Harry's Fizzale at Market Rasen television industries has been vant of the artist.

Speech to be process television industries has been vant of the artist.

Speech to be process television industries has been vant of the artist.

Speech to be process television industries has been vant of the artist.

Some performance when fifth in self over the past decade. The used to translate data into which animators expressively establishing it computer animation is also yield a visual output well to translate data into which animators expressively establishing it computer animation is also yield a visual output well to translate data into which animators expressively establishing it computer animation is also yield a visual output well to translate data into which animators expressively establishing it computer animation is also yield a visual output well to translate data into which animators expressively establishing it computer animation is also yield a visual output well to translate data into which animators expressively establishing it computer animation is also yield a visual output when fifth in specific translate data into which animators expressively establishing it computer animation is also yield a visual output when fifth in specific translate data into which animators expressively establishing it.

After the Doug Barrott Harry's Fizzale at Market Rasen television industries has been vant of the artist.

Some performance when fifth in a division of the well to translate data into which animators expressively establishing it. known in the industry as an aid and technical information. Two. Other, instances with the animated film-maker, per control or animated film-maker animated film-ma both Old Smokey and Census to the animated film-maker, per striking examples seen at the computer does jobs una will prove just too good for forms Trojan service in running conference showed a new by other means include unmanned regional TV trans, method of calculating engineer cessing of images to The first-named is only five mitters throughout U.K. helping ing stresses turning design their inherent quality pounds worse off for the 15 film libraries trace stock shots data into a photo-clastic display prime example. has 1 lengths by which he beat Sweet film libraries trace stock shots data into a photo-clastic display prime example. has 1 Romance at Plumpton, while at the BBC and elsewhere respectively and a moving picture of space pictures, especial consus was not disgraced when processing old movies to be pollutant dispersal in the the moon and Mars

### Assistance

unerent accusations made against officials, and both of them have a certain plausibility at first sight, although they are largely incompatible. Officials are accused both of bumbling incompetence and of Macchiavellian subtlety. The accusations of incompetence are grounded in a whole series of an angle of the started here; but a regrounded in a whole series of an angle of the started here; but a regrounded in a whole series of masty accidents in the gills mark accidents in the gill mark acc A more obviously attractive start and end of a movement ing out all the common

OHECTORS HEIMS Sotheby's annual winter sale on a television screen or a plot-These have now become colof top impressionist paintings ter which actually traces each

Now the computer could ease pressed. Similar technologies of the world.

alphanumeric communication shots for producers by computer and the more intangible lan—even specifying the direction guage of visual communication, of subject movement. Other new television technologies rely

on computers—such as the Ceefax and Oracle teletext systems and the NTSC/PAL The labour-intensive time colour TV standards converter-consuming craft of the animated which enables Britain to enjoy film-maker was one of the first such high quality live broadto recognise the uses of the costs casts from the U.S. (not shared puter. The production of car by countries which have failed toon films involves the creation to buy this British-pioneered

celluloid (cels)—often only In the U.S. inconclusive with fractional adjustments to attempts have been made to each as the means of building apply the computer to predict-—called in-betweening—is a denominators in past box office

For many delegates at the ing programmes for I recent conference, there were In the longer term, Some idea of the potential surprises at the hard reality of help to rationalise B assistance can be gathered from some progress made. One pertise in this field. F. the statistics provided by Mr. certain show-stopper was the ago last week, a simi John Halas, one of the speakers pocket calculator, used by a happened with the staat the conference, who with his blind technician at the National definition television I wife made the first British full- Physical Laboratory which ing—the entreme of length cartoon feature film— produces a form of speech to from enthusiasis, in a Animal Farm — sayolving identify numbers and functions ment where rationals involving identify numbers and functions ment where rationalis 250,000 individual drawings when the different keys are needed, which put Brit

### Choreograp

has been the work of Lansdown in London a puters to write the chor movements. Videotage delegates and was re free of the usual ri computer art—no douc human beings still had the actual performance

The is an over-rid behind-this-current ac interest - Stan Haywai Britain's best known e animation — especial scriptwriter — is presi established in which industries at a natio Initially this would simple data—such a availability of techn human resources. programme informat. access to budgeting and

### LVskadio

† Indicates programme in black and white.

BBC 1

9.38 a.m. For Schools, Colleges, 12.45 p.m. News. 1.00 Pebble Mill. 1.45 Mary, Mungo and Midge. 2.00 You and Me. 2.14 For Schools, Colleges. 3.20 Pen Ei Dennyn. 3.53 Regional News (except London), 2.55 Play School, 4.20 Huckleberry Hound, 4.25 Jackanory, 4.40 the following times:—

9.25 The Emigrants. 10.40 To-night 11.15 Signs of Trouble 11.40 Weather Regional News

Hound, 4.25 Jackanory, 4.40 the following times:—
Animal Magic, 5.00 John Craven's Wales—5.55-6.40 p.m. Wales
Newsround, 5.10 The Great Grape To-day, 6.40-7.10 Heddiw, 7.10Ape Show, 5.25 Ivor the Engine, 7.35 Campus! 7.35-8.00 To-morrow's

F.T. CROSSWORD PUZZLE No. 3,230

ACROSS

1 Spot very quietly in the 4 Charges a fellow with appoint-8 Farewell ments (S) 10 Ideal girl from the Meat Board (5-4)

"Creeping like \_\_\_\_ unwil-lingly to school" (AYLI) (5) 14 Dwale when deadly (10) Cheeky fellow (4) 17 Bill gets a friend to finish the 12 Cheeky fellow (4) 13 The Prince has not returned game (9)
to the dance (10)
18 With skids under foot but

15 Periodical-it's in the wind 20 Old Bob swims fast, writes

16 Infer some French dictator badly (7)
(6) 21 Feline relations found in 19 Designs and the rest he's willow (5)
22 A little car for mother-

21 "For words, like Nature, half least we can do (6) reveal and half — the Soul 24 Possible daily girl (5) 26 The bird gives a sound perwithin" (Tennyson) (7) 23 Give an example—for a

change it's all true (10) 25 A college servant for captain 27 A country paper (5)

28 Attempt to clear—the black sheep? (9) 29 Proverbially equivalent is enough (2, 1, 5) 80 Mean to indent possibly (6)

DOWN

I Taken off the Channel in RENTFREE EGRET

deed (8)

2 Nearly everyone gets in to GRAN
forestall what is common (9)

3 Graduate up in record source
HIDA of light (4)

5 Girl in the Services worn out

With her clothes on (7)

LEREL ON NONE

KEEPER UNDENT

8.00 It Ain't Half Hot Mum.

8.30 Mastermind.

All Regions as BBC 1 except at

6 Swelling a short distance

with it (5)

careless (8)

formance (4) .

SOLUTION TO PUZZLE No. 3,229

before the conclusion (10) 7 Characteristic makes skill rise

Trouble. 12.10 a.m. News and Weather for Northern Ireland. England—5.33-6.40 p.m. Look North (from Leeds, Manchester, Newcastle); Midlands To-day (from Birmingham); Look East from Norwich); Points West from Bristol; South To-day (from Southampton); Spotlight South-West (from Plymouth). 6.40-7.10 North (from Leeds) Close Up North; North-West (from Manchester) Atarah's Band; Close Up North (170m Lecus)
Close Up North: North-West
(from Manchester) Atarah's Band;
North-East (from Newcastle) Look
Closer: Midlands (from Birmingham) Music Makers; West (from 1200 A Big County. 1200 A Big County. 1200 a.m.
Bristol) The Quiz Game; SouthAntholoss.

ATV MIDLANDS

Extra.

SOUTHERN

SOUTHERN

120 p.m. Southern News. 200 Houseparty. 5.15 The Musped Show: 6.00
party. 5.15 Sinhad Junior. 5.20 Crossham) Music Makers; West (from 1200 A Big County. 1200 a.m.
Antholoss.

ATV MIDLANDS

Extra.

7.30 Newsday. 8.15 Floodit Rugby League for the BBC 2 Trophy: Leeds v. 7.35 Castleford. Oneupmanship

11.55 Closedown: Peter Jeffrey reads "Jamaican Bus Ride" by A. S. J. Tessimond.

Peags Jaminacan Biss Ride 1. 28 p.m. House of Tresdures. 5.20 This Moor and Relimon editions. 7.30 by A. S. J. Tessimond. 12 very Right. 5.15 Crystroads. 6.20 Columba. 6. thus protracted 9 Companion in the money bas

LONDON

Scotland—5.55-6.40 p.m. Reporting Scotland. 6.40-7.10 The Songs of Scotland. 11.40 News and Weather for Scotland.

Weather for Scotland.

12.30 Home Nursing. 1.00 News at One. 12.00 Lunch-time To-day. Northern Ireland—3.53-3.55 p.m. 130 The Cedar Tree. 2.00 Good Northern Ireland News. 5.55 Afternoon, 2.25 Sam. 3.20 Looks Scene Around Six. 6.40-7.10 Familiar. 3.50 Emmerdale Farm. Sounding Voices. 8.30-9.00 Spotlight on Northern Ireland Affairs. 5.15 Out of Town. 11.15 Mastermind. 11.45 Signs of 5.45 News. 11.15 Mastermind. 11.45 Signs of 5.45 News.

6.00 To day. 6.35 Crossroads. 7.00 The Six Million Dollar Man. 8.00 The New Avengers. . . . 9.00 Dickens of London. 10.00 News.

10.30 Scars. 11.30 Marcus Welby, MD. 12.25 a.m. Close: Brian Rix reads a poem by S. J. Forrest.
All ITV Regions as London

West (from Plymouth) Peninsula; ATV MIDLANDS
South (from Southampton) Success Story—South; East (from Bellamy 129 p.m. ATV Newsdesk, Norwich) The Tuesday Music 5.15. ATV Today (part 1) 4.06 ATV Today (part 2) 4.06 ATV Norwich Show.

BBC 2

BC 2

TODAY

Anthology.

ATV MIDLANDS
Peterson Present Extra.

TYN

1.28 p.m. ATV Newsdesk, Newsdesk, Norwich Extra.

TYN

1.29 p.m. ATV Newsdesk, Norwich Extra.

TYN

1.25 a.m. Start Norwich Extra.

1.26 a.m. Start North Extra North BBC 2

Today.

BORDER

11.00 a.m. Play School:
2.30 p.m. Trade Union Studies.
3.00 Inside the News.
3.20 Peter Donaldson's flustrated Economics.
11.20 p.m. Channel Linchime News with Look of the Channel Linchime News and Look of the Channel Linchime News Sundary.

CHANNEL

\*1.20 p.m. Channel Linchime News and Look of the Channel Linchime News Sundary.

CHANNEL

\*1.20 p.m. Channel Linchime News and Look of the Channel Linchime News Sundary.

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\*1.20 p.m. Channel Linchime News Sundary.

\*1.21 p.m. Channel Linchime News Sundary.

\*1.22 p.m. Channel Linchime News Sundary.

\*1.23 p.m. Channel Linchime News Sundary.

\*1.24 p.m. Uster News Headlines.

\*1.25 p.m. Channel Linchime News Sundary.

\*1.26 p.m. Uster News Headlines.

\*1.27 p.m. Channel Linchime News Sundary.

\*1.28 p.m. Channel Linchime News Sundary.

\*1.29 p.m. Channel Linchime News Sundary.

\*1.20 p.m. Channel Linchime News Sundary.

\*1.20 p.m. Channel Linchime News Sundary.

\*1.20 p.m. Channel Linchime News Sundary.

\*1.21 p.m. Channel Linchime News Sundary.

\*1.22 p.m. Channel Linchime News Sundary.

\*1.23 p.m. Channel Linchime News Sundary.

\*1.24 p.m. Uster News Headlines. \*120 p.m. Channel Lunchisme News and What's On Where. \$35 Around the World in 48 Hours. \$450 Report at Six. 7.00 Sez Les. 7.30 Cartoontiat. \$750 The Tuesday More: "Pursuit." \$11.30 Commentaires in Previsions

9.00 Oneupmansnip.
9.30 The Water Margin.
10.15 Montreal Memories: 1976
Olympic Games.
11.05 Late News on 2.

GRAMPIAN

Lap p.m. Grampian News Residines.
5.15 Breaking.
6.00 Grampian To-day.
6.05 Country Focus. 7.00 The Treeday Movie: "Rhino." 3.30 Set Les. II.30

Granada Reports. 16.35 The Beverly Hillbulles. 7.05 Set Les. 7.35 The Tuesday Movie: "Panic on the 5.22." Tuesday Movie:

HTV

SCOTTISH tLE p.m. Road and Weather Report.

10 Houseparty, 515 Animal Alphabet arade—"M." 528 Crossivada. 5.09 Cotland Today. 5.30 Bartle of the omics. 7.00 Sex Les. 7.30 Write to sabet. 7.40 TV Movies: "Firehouse." Arring Vince Edwards. 11.30 Late Call. List The Odd Couple.

TYNE TEES

4.25 a.m. Starting Point. 1.28 p.m.
North East News and Lookaround. 5.15
Barman. 7.20 Cartoan Time. 7.25
Columbo. 1.36 Sec. Les. 11.30 Physics.
12.00 Epilogue.

WESTWARD

VV.E.S.I.VY.ARL.D.

1225 p.m. Gus Honeybun's Birthdays.

1.28 Westward News Headlines. 5.25

Around the World in 49 Hours. 6.06

Westward Diary. 1.90 Sez Les. 7.30

Cartoonlime. 7.35 The Tuesday Movie:

"Pursuit" starring Ben Gazzara. 11.30

Westward Late News. 11.33 Faith For I.fe. YORKSHIRE

# J. Hendin joins 600 Group

Mr. J. R. Hendin has been appointed a non-executive director of the 600 GROUP. Mr. Hendin Vickers and chairman and chief executive of its engineering group,

Mr. Gilson Gray has been appointed a vice president of the World Banking Division of the BANK OF AMERICA and will be respinsible for consolidating and developing financial services of the division from the New York office. He has also been appointed a director of Bank of America international, the bank's Londonbased merchant banking sub-sidiary. Mr. Gray was previously director of Hill Samuel and Co. and executive vice-presider of its New York subsidiary Hill

Vice-Admiral A. G. Tait is to be Second Sea Lord and Chief of Naval Personnel in February. 1977 in succession to Admiral Sir-David Williams.

as Controller of HeR majes 17.

STATIONERY OFFICE and as The national to succeed Mr. Cockburn Queen's Printer of Acts of Parlia and will relinquish his appointment by Mr. Bernard Thimoat, at ment, as a director of Barclays present an inder-secretary and Bank U.K. Management. principal establishment and fin-ance officer in the Civil Service Department. The post of Con-troller of HMSO is at deputy secretary level.

The following appointments are been made as part of the Movie: "Rhino." 3.39 Set Les. 11.36

Frening Prayers.

GRANADA

Corontry World. 4.00 Calendar (Endey)

Line p.m. Calendar News. 5.35 David

Niver's World. 4.00 Calendar (Endey)

Line p.m. Calendar News. 5.35 David

Niver's World. 4.00 Calendar (Endey)

Line p.m. Calendar News. 5.35 David

Niver's World. 4.00 Calendar (Endey)

Line p.m. Calendar News. 5.35 David

Niver's World. 4.00 Calendar (Endey)

Line p.m. Calendar News. 5.35 David

Niver's World. 4.00 Calendar (Endey)

Line p.m. Calendar News. 5.35 David

Niver's World. 4.00 Calendar (Endey)

Line p.m. Calendar News. 5.35 David

North News. 5.35 This Moor and Belmoon editions. 7.00

Line p.m. Calendar News. 5.35 David

North News. 5.35 This Moor and Belmoon editions. 7.00

Line p.m. Calendar News. 5.35 David

North News. 5.35 This Moor and Belmoon editions. 7.00

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North News. 5.35 This Moor and Belmoon editions. 7.00

Line p.m. Calendar News. 5.35 David

North News. 5.35 David

North News. 5.35 This Moor and Belmoon editions. 7.00

Line p.m. Calendar News. 5.35 David

North News. 5.35 This Moor International Mountain Medual Interpretational Timber News. 7.00

Line p.m. Calendar News. 5.35 David

North News

Mr. D. A. Roden has joined
J. BESSO AND COMPANY as MORGAN GUARANTY TRUST
managing director. Other mem. COMPANY OF NEW YORK has
bers of the Board are Mr. J. N. announced the appointment as

Dr. Brian Spencer, currently Since 1973, Mr. Gibbert has been managing of frecture and general rimity College, Dublin, has been manager of Emer. Morgan Vonappointed director-general of the willer in Milan and a member, of the Beard. He is also a member of the Beard. He is also a member of the Beard of the Beard of directors of D. W. E. Arford, deputy director Bankesia. (Banco its formation has become the new director of research. The appointments, which R. Victuelly, a vice-president of take effect next year, follow the Morgan Guaranty.



Mr. J. R. Hendin

Mr. John B. Newens has been appointed a livector and general tor of the bank from that date. manager of CAPITAL REPRO He will be succeeded as a general care manager of Graphic Systems at present a general manager of International.

Mr. Harold Glover will be retire of Barclays Bank International, who will also be appointed a director of Barclays Bank International, who is January 31. He will be succeeded general manager (group finance), as Controller of HER MAJESTY'S will return to Barclays Bank International STATIONERY OFFICE and as The national to succeed Mr. Cockburn

Mr. Frie Sutherland, director is be responsible to him for the charge of four operations for Southern branches of the national Thomas Gook, is to join OlyMFRC network and Mr. 3. Choesessan for HOLIDAYS as deputy chief execu-

bers of the Board are Mr. J. N. announced the appointment as Creswell, Mrs. Bruna Cowan, Mr. announced the appointment as w. G. Herring and Mr. S. D. a senior wice-president of fire Ireland.

Ureland.

Dr. Brian Spencer currently search. The appointments, which R. Vichiell, a vice-president of take effect next year, follow the Morgan Guaranty, has, been departure of Professor Trevor named general manager of the Greenwood to a research post in banks. Italian upstations 1988 industry.

Mr. Donglas Herner, who besides posts have included that of departy senders, the search comes senior general manager of and responsibility in Beauty, comes senior general manager of and responsibility.

Guaranty for its busine

been re-elected chairm BRITISH SHIP B ASSOCIATION Mr. Mr. R. G. Newman

Mr. M. A. Sinclair

partnership of ROWE MAN HURST-BROWN a of business on Decembe newly-created appointments at the headquarters of CONOC SEA INC. are Mr. Dev as vice-president and manager, Murchison Pr Mr. Tom Marr as Murci

ANNOUNCE THE END OF **DINNER PAI** 



Cross Distinction Tawny aged ten years in the wo

[ علنا من لذخل

# competent of the Pharaohs by Denys Sutton, Editor of Apollo to the Pharaohs of Apollo witality that survives. found in Roman painting

Egyptians. However. began to change in the rs of the century, as

een from the writings m Worringer and T. E ter Julius Meier-Graefo art in artistic terms. uslity certainly marks ian items in the newly alleries at the Metroist of the collection has visible for 17 years and. n view of its size, only own. The new galleries, e admirably arranged. nieces from paleolithic wn to the 13th dynasty to 1991 BC) and from dynasty down to the light Coptic period (380 BC). The middle period. icludes the splendid from the tomb of Oueen

a art has generally type of instrument available to expression which would permit possess a vitality that survives, found in Roman painting by domain of the archaethe artist: it permitted him to the Ka of the deceased, in other What is more, hieroglyphics remany years, her than the aesthete, capture the form of the animal words his double or astral body, well the names of the owners. Although the eighteenth when company the state of the owners are shown the company to the company the company to the company that the company the company to the company the company to the company the company to the company the company that the company the company the company the company that the company that the company the company that the company the company that t

extent this has been in a superb way.

The that most writers the tomb. In accordance to enjoy life during the contains a tradition and had to with the wishes of his patrons, turies. Artists succeeded in their that serve aesthetic values of the artist was intent on the aims for their representations of sity of Eg. aesthetic values of the search for an artistic mode of men and women and animals



had its origins in Egypt and the a stereotyped manner. He was looked when dressed in their too fastidious for that; indeed one of the hallmarks of Egyptian art is its elegance and described in their later of the hallmarks of Egyptian art is its elegance and described in their later of the hallmarks of Egyptian art is its elegance and described in their later of the hallmarks of Egyptian art is its elegance and described in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in their later of the hallmarks of Egyptian women must have looked when dressed in the later of the hallmarks of Egyptian women must have later of the hallmarks of Egyptian women must have later of the hallmarks of Egyptian women women women which we have later of the hallmarks of Egyptian women women women with the later of the hallmarks of Egyptian women women women with the later of the hallmarks of Egyptian women women women women with the later of the hallmarks of Egyptian women wo art is its elegance and aesthetic-ism, which in the eighteenth dynasty was to attain a fine de siècle character.

Some years ago Boris de

Rachewiltz argued that the carefully perhagorean formula that "God circlets at the Metropolitan works everwhere by means of geometry" was a good way of summing up the achievement of Egyptian artists. Precision of execution and sharpness of observation are certainly dominating features of the artist's vision. How interesting it would be to know more about remind me of Salon paitings of the role of the artist in Egyptian society. I remember the excitement I underwent when first a sculptor, which was once on studying the life of the past, a sculptor, which was once on material, which assists such the London art market and is now in the Berlin-Dahlem to avoid spoiling aesthetic pleasure.

dynasty is not shown, the selec-tion of headdresses is a contains many important pieces that serve to present the diversity of Fountier are Bostonian and colds are used to that serve to present the diver-sity of Egyptian art. Portraiture and golds are used to consider-had its origins in Egypt and the able effect. How beautiful artist did not see his sitters in Egyptian women must have

### The Entertainment Guide is on Page 32

Rachewiltz argued that the carefully prepared make-up! The Prihagorean formula that "God circlets at the Metropolitan



Ann Maynard in " A Seventh Man

Stewart Preston, Stefan Kalipha and Joan

# The first continues of the continues of

unreal musical format.

captivates him. He groups:

I wish I could say as much be perchant. for unattractive it ites, what he does not as that heiress and maid called Jack Gellee's New Play:

I wish I could say as much for the American Place Theater it had both in disguise. What the fable beguiling is, to not its plot, but the somewhat immodest, and it is a state his play within a play in which it is done imaginatively and ex-convict has written a prison drama that, in rehearsal, is being tive as before. Freed not east it as well, with alter it into a social tract not cast it as well, with alter it into a social tract to not east it as well, with alter it into a social tract to not east it as well, with alter it into a social tract to not east it as well, with alter it into a social tract at wide roine's stepmother has the play will have to be called some a character so off. If only that had happened to another super bean a lot more rewarding.

I wish I could say as much be penchant. for unattractive it ites.)

I wish I could say as much be penchant. for unattractive ities.)

I wish I could say as much be penchant. for unattractive ities.)

I wish I could say as much be penchant. for unattractive ities.)

I wish I could say as much be penchant. for unattractive ities.)

I wish I could say as much be penchant. for unattractive ities.)

I wish I could say as much be penchant. for unattractive ities.)

I wish I could say as much be penchant. for unattractive ities.)

I wish I could say as much be penchant. for unattractive ities.)

I which it is done it is a the beginning in which he is a state doshfully: "In ten years time there will be no other super. If we with my league. I'll be the symphonies and concertos there will be until by MAX LOPPERT

If cycles of Beethoven symphonies and concertos there will be until to turn, the penchant of my time. Having now seen two of his out. I am more than willing to with or this unlikely happening.

Wheelbarrow Closers is about fire the will be the will be until be to write in my league. I'll be the Mazzel), is to recreate the glorious importance of the music as though there had not been thousands upon thousands of routine, fluent or even passably effective readings of it to dull its particular, special significance.

That first chord — most remarkable start of any plane had better watch it districts of the world's ports and Kajanus has a physical presence concerto, a simple triad softly gain as the most enjoy- the girls that haunt them, made on stage but not much voice sounded, without attack or group of 1975, breath a nice change from the personal left. by group of 1975, breathth, melodic airs into the angst in much other contamworld of heavy rock is porary music. But now Sailor act to get itself and the audience bear music already in existence per of being marconed in seems to be captive on some going but at the end, as balloons that it is record company loses floor, the party atmosphere was broblem starts with the until its record company loses floor, the party atmosphere was music to date has lits music to date has full round the seagoing exploits a nickelodeon, as well pages."

The other much voice sounded, without attack or accent, as though the listener had suddenly been allowed to hear music already in existence became a symbol of the performance; for the planist's very touching of it spread an immediate expectant calm, an air of fresh, wondrous discovery. Very little about the playing as sull round the seagoing exploits a nickelodeon, as well pages."

The other great plus for the sounded, without attack or accent, as though the listener had suddenly been allowed to hear music already in existence became a symbol of the performance; for the planist's very touching of it spread an immediate expectant calm, an air of fresh, wondrous discovery. Very little about the playing as such can be explained, though details of mastery may be noted the other great plus for the page of the property of the performance in the page of the performance in th cetally of masters and exploits a nickeloneon, as well pages.

The other great plus for (such as the extraordinary relations of lead singer and as funny hats and rare instructions of lead singer and as funny hats and rare instructions of lead singer and as funny hats and rare instructions of lead singer and structural impact or leading to masters that the extraordinary relations of lead singer and structural impact or leading to the extraordinary relations of lead singer and structural impact or leading to the extraordinary relations of lead singer and structural impact or leading to the extraordinary relations of lead singer and structural impact or leading to the extraordinary relations of lead singer and structural impact or leading to the extraordinary relations of lead singer and as funny hats and rare instructions which makes them worth the extraordinary relations of lead singer and as funny hats and rare instructions. The other great plus for (such as the extraordinary relations which makes them worth the extraordinary relations to the extraordinary relations of lead singer and as funny hats and rare instructions of leading to the extraordinary relations of leading to the extraord taken in creating a harbour-side colour and structural impact; or image. The stage is mounted the melodic line that went on senting Sailor's songs as sudden massive, galvanic surges theatrical cameos, like a world of energy in the tone). The effect tour by magic lantern with of such note-taking must inevit. Also rather charming is the ence whose essence was its incongruity between the songs, wholeness and simplicity.

The group, and the fans. The Lorin Mazzel, a chameleon ably be to embroider an experi Lorin Mazzel, a chameleon conductor, capable, in a single concert, of inciting a rigid, unlyrics can be rather saucy and

sharp, summing up the attractions of Panama with the couplet, yielding first Leonora Overture You don't make love in (which began the evening) and Panama until you've bought a a thrillingly bold and vibrant camera." The fans on the other second Leonoru (which closed hand tend to be young girls, it), was a devoted, sensitive often decked out in sailor suits accompanist. The orchestra's and rather keen on Kajanus's failure to repeat the sublime peaked captain's cap, while the vision of Serkin's opening bars. peaked captain's Cap, white tast sequence of accepts intembers of the group sound in exact sequence of accepts like sophisticated intellectuals, and dynamics, was a disappointmore at home in the Amadeus ment. Then the pianist's inspira-tion took hold and the exchange String Quartet.
This makes for rum conversa- between soloist and orchestra tions between chief talker Henry was fiery. Earlier in the concert, Karsh and the front rows. All the B flat concerto, filled with in all Sailor is an intriguing leonine roars and sudden gusts band with some excellent songs of hilarity, was also touched with but boxed into a limited and passages of splashing and

We specialise in ball and roller bearings.

We have done so since 1907. Now we supply nearly a fifth of the world's total needs, which happens to make us the world's largest bearing manufacturer.

Some people feel we're too specialised and so too vulnerable-to whom we suggest two

First, if you're in the bearing business in some 125 countries, when one market drops, another, elsewhere, may be recovering.

Economic recessions don't always follow the

same cycle everywhere. Even within one country markets will often compensate each other. For instance, when the motor industry goes down, other industries can still go up. When the demand for original parts drops, the demand for spare parts increases.

Secondly, we are actually more diversified

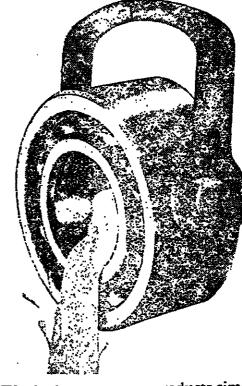
We produce special steel-more, in fact, than any other Swedish manufacturer. Some 40 per cent of the output goes into our bearing production. Some 60 per cent is sold outside the group for other uses.

We make precision castings for our bearing housings. But a large part of the castings output is sold for other purposes.

We make machine tools that we use in our bearing production. But we sell them to other metalworking industries as well.

In the same way we are internationally a major supplier of high-speed-steel cutting tools, such as twist drills, end mills and thread cutters. And of spring retaining rings, spinning inserts, measuring equipment and many other precision engineered products.

Now you can probably see a pattern.



We don't take up new products simply because we can see fat short-term profits in them. Nor do we shop around haphazardly for any company that just happens to be up for sale.

We believe instead in organic growth-in building from the resources we already have in the form of management, technology, manufacturing and marketing know-how.

So when you find us making tools in Brazil, ball and roller screws in France, textile machinery components in Germany or engine valve tappets in Italy, or indeed any piece of equipment that has to be mass-engineered to ruthlessly tight tolerances, don't be surprised.

SKF Group Headquarters, Göteborg, Sweden. In the U.K. SKF, Luton, Beds.

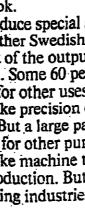
er dinner speech. ddress yourself to the winewaiter. ry "Delamain Cognac, please." The pale and dry cognac with the a smoothly rounded flavour. Blended he vineyards of the Grande pagne district. Older than VSOP and house with over 150 years ence. Inly a short speech but it leents: Mentzendorff&Co.Ltd Asphalte House, Jace Street, London SWIE 5HG.

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Sailor by Antony Thorncroft

WIO Make the Deriect with bar signs and lamp-posts. and on and on, over bar lines and The: lighting is excellent, pre- above rhythmic patterns; or those





### Remember when a Bull was an optimist and a Bear was a pessimist?

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### Crédit Agricole to buy Château Margai

The sale has been approved

which, following its veto in August of a bid by National

CHATEAU MARGAUX, which well below the Frs. 22m, (about after their previous dramatic great vineyards and do produces one of the five premier £10m.) offered by National Dis- rise, that the family is generally to see them fall into

ground cru classe Bordeaux tillers. ... considered to have no choice, hands, wines, is expected to be bought. According to informed sources particularly now that the France has already a by Crédit Agricole, the semi- in Paris, Crédit Agricole will pay Government and the pool of celebrated Bordeaux vin. public bank, whose main activity no more than Fraction, barely Ginestet creditors have given a to grant loans to farmers.

enough to cover the debts of the their approval to the sale.

peen approved associated wine merchants. The Ginestet family is being Government establishment, which like asked to sacrifice itself for the fits veto in the Ginestet family, by National the Ginestet family.

which, following its veto in the Ginestet family.

August of a bid by National Distillers of the U.S., has been desperately looking for a and the family is still reported. Yet the Government's decision to the bank indicated to have reservations about the to yeto the sale to National did not want to keep the financial troubles of what is considered to be almost a national difficulties, however, are so great, following the nationalism. The French are when conditions become the price, however, will be collapse of Bordeaux prices understandably attached to their favourable.

### Crosland German opposition urg wants EEC debate on fired generals wealth move

Crosland, the Foreign esterday. The Nine would have o work out a coherent strategy the present Regional and Social during the British Presi-of the Community in the

Regional and Social Funds, though quite inadequate, were an example of the kind of thing that we should need." Economic povergence would not exist until Community could devise adequate mechanisms to reduce the disparity in wealth between member states; he said.

vergence would become "formidmore difficult" when the Community was enlarged to in-clude Greece, Portugal and possibly Spain, Mr. Crosland said. But while pledging re-newed British support for Greek and Portuguese entry, he said Spain had not yet reached a level of democracy that would

### Quakes may be first of series

UPPSALA, Nov. 8.

SERIES of five earthquakes, stretching from China to Greece during the last two days, may be a signal of a new movement of the earth's crust which could continue for weeks or months, places only in Iran have there been deaths, with 15 killed.

Dr. Marcus Baath, head of the Uppsala Seismological Institute, said to-day that the tremors indicated a renewal of activity which last peaked in August, when there were quakes in China, the Philippines and Italy. The activities are caused by mevement of the dozen different plates which cover the earth's crust or mantle. Many experts believe these are moved by heat THE POLITICAL storm in Bonn signed formal notices of dis experts, average wage over the Social Democratic missal only after Herr Leber of 8 per cent a year an Government's dismissal of two had given written explanations unemployment of 2.5 air force generals a week ago of his reasons and had justified a year during the next moved into a new phase today, them under Article 50 of the would lead to a defic when the Christian Democratic Military Law. This allows the end of that period of opposition announced it would Minister to fire a general whom in the pension schem seek an early Bundestag debate he finds in compatible with his on the affair. Its leader, Herr policies, but without prejudice Helmut Kohl, accused the to his reputation or pension system will draw do Government of misinforming the rights.

Raylier today the

Earlier Herr Kohl said of the dis generals had announced a move classal of General Walter to sue Herr Leber before the Krupinski and Maj Gen Rarl military administrative court. Heinz Franke that it was "no They were not seeking reinstate-way to treat citizens in uniform." ment, in spite of their state-Mr. Crosland told a Foreign the slightest doubt about the up for free speech, but were ress Association lunch that the loyalty of the Bundeswehr to complaining that they had been Regional and Social Funds, the democratic constitution. the democratic constitution. The two generals were fired Article 22 of the Military Law a week ago by the SPD Defence intended for persistent discipli-Minister, Herr Georg Leber, after any offender.

• The West German Social officer, Col. Hans Rudel, to the held a further round of discuspresent SPD floor leader in sions to-day on the future shape the Bundestag, Herr Herbert of their coalition Government, Webner, who was once a many under the shadow when the shadow were the shadow when the shadow were the shadow with the shadow were the shadow with the s Wehner, who was once a mem-under the shadow of the ber of the Communist Party and increasingly precarious financial spent part of World War Two in situation of the old age pension Moscow. The remark was made

to journalists by Gen Franke On the eve of the discussions, after he had been criticised for the independent panel which letting Col. Rude) aftend a keeps a watching brief over the veterans' reunion. He said that social security machinery if Herr Wehner could change warned the Government for the his ideas, so might Col. Rudel. second time in a month that Gen. Krupinski concurred with it could not both keep its promise this opinion.

Meanwhile, the federal President Cent. next July 1 and also avoid dent. Herr Walter Scheel, a new increase in contributions. appeared to have succeeded in. According to the panel, made worker's gross inco-taking some of the litterness up of employers and trade union courses of action appout of the affair to-day. He representatives and academic them open to attack,

ment to increase automatically to mal

inflation. Faced once reality of the prob Helmur Schmidt and b Herr Hans-Dietrich have a difficult choic period of office and the Government program or they must raise co

Cyprus ra in protest

Turk force

THOUSANDS of Gre

The rallies express

including sanctions Turkey. It is unde

Turkey. It is unde the Greek-Cypriot de the UN, headed b

Minister John Christo

### Sino-Soviet gap is wide on ideology

BY DAVID SATTER

MOSCOW, Nov. 8.

THE Soviet Union has received reference to the Sino-Soviet cities to-day on the according to a Swedish expert a message from the Government border dispute. Last year's United Nations debt During the last 48 hours, of China on the 59th-anniversary message tied practical steps future of the island, quakes have been recorded in of the October Revolution that is towards the resolution of the Shops, offices and quakes have been recorded in Yunnan province, China, on Mindanao Island in the Philippines, in Japan, Irau and northern Greece. Although damage that the Chinese are not The message this year, which have divided news agency, Tass, suggests that the countries for the last the Chinese have softened their the recovery to the resolvent the countries for the last the Chinese have softened their the ralles express

the two countries for the last the Chinese have softened their 20. years.

The unsigned message, sent to conciliatory gestures by the the Government of the Soviet Soviets since Mao's death. But Union, spoke of "revolutionary by stating that "questions of friendship with the Soviet principle" should not hinder the people," and offered "ardent development of state-to-state congratulations" on the anni- relations, it indicates that versary of the Revolution.

The rallies express at the lack of progres menting previous UN calling for the with the congratulations on the anni- relations, it indicates that versary of the Revolution.

The rallies express at the lack of progres menting previous UN calling for the with the congratulations of the soviet principle" should not hinder the part of Cyprus and the refugees who left the chinese still have every law of the congratulations of the congratulations on the anni- relations, it indicates that during the 1974-inva Speakers also call however, was the absence of any differences will femain.

### Turks seek EEC accord

TURKISH Foreign Minister, Mr. help to bridge the Turkish trade librar Sabri Caglayangil, to-day deficit requested here that a Turkey EEC proposals were found by EEC summit meeting be held Ankara to be "totally inadequate before the end of the year to and unacceptable." In response two sides.

The Turkey-EEC Association to Mr. Caglayangil, the EEC indicated that it was not planticated that it

year because no grounds for key and the Community must compromise could be found implement measures under their compromise could be found. implement measures under their Deadlock has arisen because agreements to make Turkey a the Community is refusing to full member before the end of meet fully the Turkish request the century. Next month, the for concessions, including freer Community must start the 10-access for Turkish agricultural year period during which free products to the Nine, the circulation of migrant Turkish gradual free circulation of workers is to be accomplished migrant Turkish workers in the In January, Turkey should furcommunity, higger credits, and their reduce its fariff barriers.

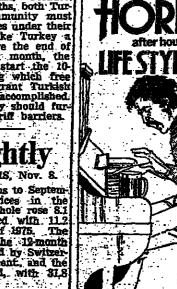
### **OECD** prices up slightly

CONSUMER prices in countries For the 12 months to Septem which, are members of the her, consumer prices in the Organisation for Economic Co-OECD area as a whole rose 8.1 Organisation for Economic Co-OEGD area as a whole rose 8.1 operation and Development per cent, compared with 11.2 (OEGD) increased 0.8 per cent, per cent for all of 1975. The in September, up from 0.5 in smallest rise in the 12-month August, reflecting the incidence period was recorded by Switzer-of major increases in public land with 0.3 per cent, and the charges (principally rall fares higgest by Iceland, with 31.8 and electricity) in Japan, the per cent.

OEGD said today.

wane september saw little major member countries were: change in the rate of increase West Germany 4 per cent, the of consumer prices in North U.S. 55, Canada 65, Japan and America and Europe, the rise France 97, Britain 142 and Italy in Japan was 2.7 per cent, com- 17, pared with minus 0.8 per cent.

In September, consumer prices in North America were below average, helped by continued stability of food prices. In Europe, there were wide dispari-ties, reflecting the timing of administered price increases, including indirect tax changes, seasonal food prices and the impact of exchange rate developments, the OECD added.



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sities and based on experience. Send curriculum vitae to PO, Box 10807,

# Kadar to visit Austria in nutual goodwill gesture

HUNGARIAN Party leader, leaders accompanying Mr. oversion. Thus Mr. Kadar will Janos Kadar, will visit Khrushchev, and at last year's also be received by the Austrian is on December 6-7, for his European security conference in President, Dr. Rudolf Kirch-lead on December 6-7, for his European security conference in President, Dr. Rudolf Kirch-lead in Institute of the first schlaeger.

Jean country, it was reliably the Control Committee of the post important Western trading

### **EEC-Iceland** fish talks

members of the polithuro. Over the past year.

congress unanimously Last week the Abanian in constructing a 100,000 ton yed the course of self- Premier told his party stongress aluminium plant close to the cand industrialisation in that China would go on froviding industrial town of Akureyri on mic policy, and an in- sid, but that the county would the Icelandic north coast. This alist foreign policy with have to rely mainly on its own

### meetings start in Italy

**Economic** 

opposed by the powerful Combean country, it was reliably the Central Committee of the most important Western trading munist Party when presented in here. The visit is Hungarian Communist Party will partner and takes a foremost Parliament this week, it was indicated here as a major polipay an official visit to a so-called place among the countries with called to-day.

war history, relies on abstentions of the Communists to survive. after their mouting that his party had raised a number of ques-tions with Sig. Andreotti, and had repeated their demands for a tough austerity plan which would not hit the lowest income OUR OWN CORRESPONDENT

VIENNA, Nov. 8.

ALBANIAN Party Conended on Sunday in Tirana
he re-election of Mr. Enver
Local China's new leaders have assured
the confirmation of the
cy's radical political line.

Local China's new leaders have assured
that was once Peking's only ally
the party leader and Prime

VIENNA, Nov. 8.

By Jon H. Magnusson
REYKJAVIK. Nov. 8.

INFORMAL fishing talks belined his latest economic packtween the lealandic Government
Albania that they will not
start in Reykjavik on Friday.

Mr. Finn Olav Gundelach, a tration tacit support. After a
member of the Commission, will
he party leader and Prime

Leader S. Retting Cravis said

bania.

The country withing the new Chinese party shoulder and advance hand-institutions. All, speared designed to advance hand-institutions and interest to give the country withing the

DIRECT ELECTIONS TO EUROPEAN PARLIAMENT

ةً احد الأصل

# French opposition mounts

ROME, Nov. 8.

THE ELECTION of the Euro the Gaullists and the other coaligo ahead with such a revision dependence and unity is not unpean. Parliament by universal tion parties but the Socialist and procedure if necessary, either by dermined. He has also declared suffrage is threatening to blow up into a major row in France latest package of proposals to latest package o counter the country's deepening at a time when President Giscard economic crisis will not be d'Estaing, already beset by a Giscard is personally committed. That is where things stand at and that these are confined to

in the run-up to the crucial after a revision of the relevant policies, has already announced of the most bitter political general election in early 1978, constitutional articles, President that he will set up a special battles for many years. And, for For the problem of direct Euro- Giscard has already made it committee before the end of the once, a really important issue pean elections divides not only known that he is determined to year to ensure that France's in- will be at stake.

No one doubts that President on the subject. host of political and economic to promoting European unity the moment and it would be presidential, national parliamendifficulties, can least afford it. But he has certainly calculated foolish to hazard a guess at this tary and local assembly elections that a full airing of the direct point on which way the Continuous Any other case requires a could be issue, the president has a state of the Constitution.

cular Pandora's Eo. all kinds of stitution clearly states that if an constitutionally clean. M. Michel dispute with President Giscard, havor can be wrought and the international agreement is found Debre, the former Gaullist Prime will take. If he comes out against havor can be wrought and the international agreement is found Debre, the former Gaullist Prime will take. If he comes out against whole French domestic political to be contrary to the constitution, Minister and self-appointed guar-direct European elections, situation could be transformed ratification can only take place dian of his party's doctrine and France will be thrown into one

which Hungary has concluded to day.

We or mutual goodwill in Austrian Chanceller, Dr. Bruno Kreisky, met Mr. Kadar last in Cooperation agreements. The Kreisky and Petrolagora in the September, during his two demonstrative move to intensity of the issue, the President has a defided that instead of immediately submitting last September, during his two private trip to Hungary. As thingary and neighbouring ity as one of the 17 metri Herr Kreisky is well known as a natural Austria comes at a time of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the Presidental Council, firm and public opponent of any of the President Institutional Council of Ministers on Market's Council of Ministers on President Population of the Adventure of East-West relations in the present publication in the prospect is a relation of the Council of Ministers on the Council of Ministers on the Council of Ministers on the Council of Mini should first express its opinion of which is its the agreement was subsequently were that it dealt with an issue compatible with the French constitution of which is its the agreement was subsequently were that it dealt with an issue compatible with the French will be submitted to the National whelming majority. Against this common Market and that it unsproached its trying to defuse the fierce assisted that the fact that the dermined the principle of ratification during their spring President of the Constitutional associated that the elections to the European Parliament has provoked not only from Gaullists where the fact that the consideration during their spring President of the Constitutional solution of the entire Gaullist party, but the European Parliament by unitable from the Communist Party, both of which consider that the election of the constitutions of the European Parliament by unitable from the Communist Party, both of which consider that the sacrosanct principle of national sovereignty is at stake.

However, now that the lid has been taken off this particular Pandora's Eox all kinds of stitution clearly states that if an electionally clean. M. Michel dispute with President Giscard.

### loxha backed by party n Albania's lone path

OUR OWN-CORRESPONDENT

VIENNA, Nov. 8.

the party leader and Prime in Europe. The Communistic meet Mr. Einar Agustsson, et the latest Soviet feelers to-day splashed a message is and described right-wing newly-appointed Chairman Hualism as the main danger bank. China would continue the country mutual support. After the latest Soviet feelers with the new Chinese party in give the country mutual support. After a member of the Commission, will later meeting. Socialist Party meet Mr. Einar Agustsson, Fisheries Minister, and Mr. Matthias Bjarnason, Fisheries Minister, both of whom negoting debate on the economic crisis, and the latest feelers ment with Mr. Anthony Crosland, the U.K. Foreign Minister, in Oslo this summer.

All Hua Kuo-feng sent a shoulder and advance hand in the U.K. Foreign Minister, in Solo this summer.

Government Cabinet meeting a tration tact support. After a member of the Commission, will later meeting. Socialist Party meet Mr. Einar Agustsson, Fisheries of "creating difficulties" for Sig. Minister, both of whom negoting agreement with Mr. Anthony Crosland, the U.K. Foreign Minister, in Oslo this summer.

All Hua Kuo-feng sent a shoulder and advance hand in the U.K. Foreign Minister, in Oslo this summer.

Government Cabinet meeting a tration tact support. After the Commission, will later meeting. Socialist Party later member of the Commission, will later meeting. Socialist Party later member of the Commission, will later meeting. Socialist Party later Mr. Einar Agustsson, Fisheries of "creating difficulties" for Sig. Minister, both of whom negoting at the interim fishing agreement with Mr. Anthony Crosland, the U.K. Foreign Minister, in Oslo this summer.

All Hua Kuo-feng sent a support of the Commission, will later meeting. A later meeting and later meeting. And the Mr. Later Mr

# due on Friday

### Gierek to meet Brezhnev for trade talk Borg Olivier

keeps leadership

VALLETTA. Nov. 8. DR. GEORGE Borg Olivier was opposition Nationalist Party yesterday, following a compromise in which the party's parliamentary group unanimously agreed to leave him free to decide when to step down.

This formula, which may have defused a long power struggle. was baramered party's 31 MPs in a bid to ward off a showdown among 500 Party General Council delegates

### NOTICE OF REDEMPTION To the Holders of

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reof, together with arcrued interest thereon to said date: DEBENTURES OF \$1,000 EACH

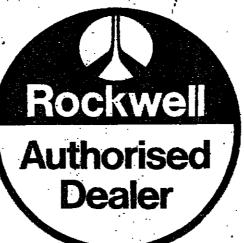
On December 15, 1976, the Delantures designated above will become due and payable in such oin or currency of the United States of America as at the time of payment shall be legal tender for its payment of public and private debts. Said Debentures will be paid, upon presentation and surmeler thereof with all compans appertaining thereto matering after the redesiption date, at the option, the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 15 Broad Street, New York, N.Y. 10015, or (b) at the main offices of any of the ollowing: Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London, aris and Zurich: Banca Morgan Vonwiller S.p.A. in Milan and Rome; Bank Mees & Hope N.V. in msterdam: and Kredliethank S.A. Luxenthourgeoise in Luxenthourg, Payments at the offices referred in (b) above will be made by check drawn on a bank in New York City or by transfer to a dollar ecount maintained by the payer with a bank in New York City. ecount maintained by the payer with a bank in New York City.

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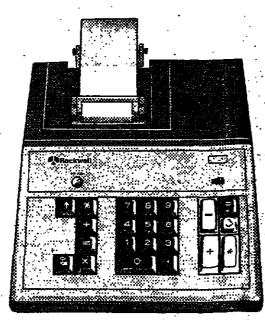


Rockwell calculators are now available from office equipment suppliers throughout the country.

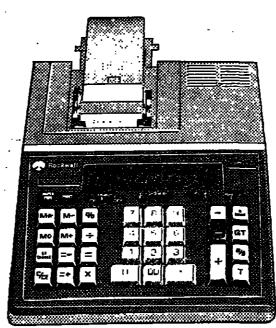
The sign indicates a reliable dealer. One who will advise you on your problems and help you choose the machines that will solve them.

He will also ensure that servicing is carried out swiftly and efficiently.

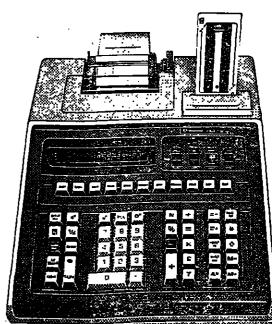
So, now you know where to go, here are a few examples of what you'll find there.



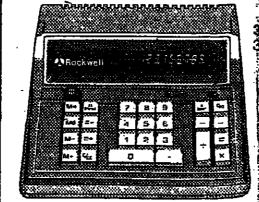
200 Series. A full range of four printing models starting with the 212P, which combines the convenience of an addlister with the functions of an electronic calculator. The ideal adding machine replacement.



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**300 Series.** Desk top display models with large displays include the 8 digit 310 and the 12 digit 320 with independent memory and comma punctuation.



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### Northrop ponders Iranian offer to fund jet fighter

BY DAVID BELL

WASHINGTON, Nov. &

might become too dependent on the Iranians.

But so far the deal has not A MAJOR American defence specifically been approved by the contractor is considering a part-specifically been approved by the nership agreement with Iran Defence Department and it may under which that country would well run into some trouble with help develop a new land-based the Carter administration. Presi-version of the F-18 fighter cur-cently under development for the been very critical of the level of U.S. arms sales overseas, particu-U.S. Navy.

U.S. arms sales overseas, particuunder the proposed deal Nor-larly to Iran, on the grounds

throp Corporation would rely on that a number of Middle East some \$250m. of Iranian money nations are now too dependent to help defray the cost of converting the aircraft to land use restricts American room for and would then sell the Iranians managuvre in the area.

about 250 of the jet fighters at a The Defence Department said cost of about \$4bn. Such a deal to-day that it has not yet decided would help keep down the unit whether to support Northrop's costs of the U.S. Navy's F-18. approach to the Iranians, but the would sharply reduce Northrop's New York Times reported this costs and please the Iranians. been discreetly pushing the proposal in the past few months and that Northrop has assured the Pentagon that the 800 F-18s now

### New tax moves on Arab boycott on order for the Navy would not be delayed if work was to start on a land-based version. For its

WASHINGTON, Nov. 8.
THE U.S. Treasury has issued "quidelines" which show companies participating in the Aras, boycott of Israel when they will lose certain foreign tax concessions under a new tax law on a nand-based version. For its part the Pentagon is not interest ested in a land version of the State of the F-18 which is not dissimilar from the F-16 now being built by General Dynamics for the U.S. Air Force. WASHINGTON, Nov. 8. lose certain foreign tax couces sions under a new tax law.

The guidelines, which run to 90 pages in typed form, will be published soon in the Federal published soon in the Federal Register, the Treasury said.

Air Force.

Privately, Defence Department sources concede that they do not quite know if the Shah of Iran wants to purchase the F-18 in a read-based version since he has

The guidelines are in the form of questions and answers on already ordered some 160 F-16s are a cost of nearly 34bn. It of questions and answers on typical hypothetical boycott at a cost of nearly 34bn. It situations appears that he may envision

Under the new law, companies the F-16 us a high-flying combat that take part in the boycott lose aircraft while the F-18 operates part of three tax benefits: the in a dual fighter-homber role. part of three tax benefits: the in a dual fighter-homber role foreign tax credit, the tax Iran would probably be predeferral on overseas earnings pared to contribute the initial and the domestic international development money to redesign sales corporation, or Disc, benefit for exports. The law took Congress would be prepared to effect last Wednesday, and the accept this is another matter, regulations generally cover Earlier this year a Senate report agreements to take part in the sharoly criticsed increasing U.S. boycott made after Wednesday arms sales to Iran and warned and those made on or before that there was a danger that the and those made on or before that there was a danger that the Wednesday that continue after American armaments industry

### Court parries abortion issue

By Jurek Martin, U.S. Editor

WASHINGTON, Nov. 8. THE U.S. Supreme Court this morning declined to be drawn into the controversial subject of Federal payments for abortion operations.

What the court actually did was to refuse to overrule a lower court verdict which found unconstitutional an Act of Congress passed just before the elections that would have prohibited the Government from using Medicaid money. The Supreme Court did, however, say that litigants could take the matter to a Federal

There is an aptness to the court's decision, since in Washington to-day the National Conference of Catholic Bishops is beginning a four-day con-

The bishops were assiduously woodd by both candidates in the Presidential election, especially by Mr. Ford, whose views, they thought, were more in sympathy with their position than Mr. Carter's. Mr. Carter had said that

though he personally opposed abortion he would not support a constitutional amendment to ban it. Mr. Ford said that he thought the individual States should have the right to make up their own minds on the subject

The bishops, of course, are on record as favouring a con-stitutional amendment and though they protested their political impartiality in the election, the Republicans made much of what they tried to portray as an implicit endorse-ment of President Ford's

In the event, it would appear that this highly emotional issue was but a small factor in determining the Presidential contest. Mr. Carter took about 57 per cent of the Catholic vote, which is low for a Democratic candidate. In the past, Democrats have been able to bank on 60 per cent.

### **UAW** sets **GM** November 18 strike deadline

BY STEWART FLEMING

NEW YORK, Nov. 8.

WITH CONTRACTS agreed at Senior UAW officials said WITH CONTRACTS agreed at Senior UAW officials said two of the big three car manuto-day that they saw no reason facturers—Ford and Chrysler why a settlement cannot be—the United Auto Workers worked out without a strike, a (UAW) announced to-day that view they have expressed before they would strike against General each set of talks, but which Motors if a settlement is not conproved too optimistic at Ford cluded by midnight November where a five week strike was called.

for a new three-year contract with Ford early in October. The pattern established with Ford, which included wage and benefit increases of about 35 per cent. over the life of the agreement, was followed on Friday at Chrysler. There an agreement was announced minutes before

was followed on Friday at as health care costs which will come up at the talks.

To-day UAW vice-president Mr. Irving Bluestone, who heads the General Motors, the biggest of the car manufacturers, should be the company had yet to say the final hurdle for the UAW, that it will accept the basic whose strategy has been to isolate the company by settling first with its competitors.

# **U.S** production rise

and the fact that it held steady order placement and away from last month gives some small 60 and 90-day orders occurred cause for hope, the survey said, Reuter

were improving, the same per- of the year, the survey noted. centage as in September. "Conservative buying policies
The rate of rise in new orders continue in vogue," the report
had been dropping since April said, as a further shift to 30-day Mexico is undergoing its most serious crisis of confidence since the student riots in 1968



PRESIDENT Luis Echeverria of Mexico has launched a fierce

political coincider of substance. Less than ing private investment. Not to a month before becoming President, Sr. Lopez Portillo remains in which Government spending a period dent, Sr. Lopez Portillo remains in which Government spending the waiting arms of the an unknown quantity. He is the is being held back, will bring a indirect beneficiary of the wide deeper economic shimp, higher tive private sector. An spread unpopularity of the out-inflation, widespread new unem going president, but his own ployment, and consequent political coincider intentions for the country remain tical unrest. intentions for the country remain

slowly ceding political power to ducing Government expenditure this successor, for example, Sr. in the countryside, the new Present weeks, including his successor, for example, Sr. in the countryside, the new Present St. in the countryside, the new Present St. in the country side of the sident will have to lean on Sr. though it is common k tention of continuing to govern Echeverits, and his followers that the Mexican Arm Mexico. Instead of trying to who still control the principal patch, up relations with the kabour and peasant organisates regime's enemies in order to hand tions. There is no indication over an essentially united that Sr. Echeverria is willing to country, he has continued to pick support, such a swing to the nervousness is also new quarrels with conservatives right. at home and with the U.S. Throughout his presidency. Sr. power, But what has mabroad.

monetary policies, and reportedly

# The final days of President Luis Echeverri

political agitation. As a result, emulate the general by b money continued to leave the the leader of a left wing

peso, which is now floating and in 1969.

has been effectively devalued by Political analysts here over 50 per cent in two months that this belief is supported to the control of the cont Mexico has launched a fierce—the economic problems alone the events of the positive against "counter-revolutionaries", and "self-national Monetary Fund, the interested minorities," during his U.S. Treasury and commercial scenes coursel of the quietly preparing for his politive willing to lend money to get with 39 dailles, but he sector no longer seems to be cated privately that two years of manoeuver that forced to the cated privately that two years of the events of the events of the proposition alone the events of the proposition of the events of the events of the proposition of the events of the But the conservative private Lopez Portillo himself has indisector no longer seems to be cated privately that two years of intimidated by him and has austerity particularly in govern-launched its own offensive to ment spending, will be needed to move the country to the right place the economov back on an during the next administration, even keel. New oil discoveries had the effect of profit the most serious crisis of con-creased petroleum sales abroad of society. Those who had added the offensive has known and improved payments figures.

The resulting clash has produced should soon he reflected in improved payments figures.

NEW YORK, Nov. 8.

THE RATE of increase in U.S. Overall, however, the agents said for the first time since April, the National Association of Purchasing Management said.

According to its monthly survery, 28 per cent. of agents of per cent. the highest since was better in October, up from was better in September.

The resulting clash has produced on creased petroleum sales abroad of society. Those who he most serious crisis of conditions and improved payments figures.

NEW YORK, Nov. 8.

NEW YORK, Nov. 8.

NEW YORK, Nov. 8.

NEW YORK, Nov. 8.

Overall, however, the agents said unit wo months, it has also obth international and domestic confidence. Sr. Lopez Portillo on political forces that has given the continuous to plant the continuous that two months. Inventories dipped in October for the second straight month, it has a given the continuous that two months. Inventories dipped in October of basic stability.

The resulting clash has known and improved payments figures. Clased his offical basic periods of society. Those who he since the 1908 student movement:

But the economy camnot he economic activity and for revive economic activity and for revive economic activity and for the next Government:

Inventories dipped in October of basic stability.

Inventories dipped in October of basic stability.

Inventories dipped in October of basic stability.

The president most has also obth international and domestic confidence. Sr. Lopez Portillo wast sector. More than revoking any specific measures adopted by precision and instruments of possitions at mathematics of the economy camnot be looked at in isolation. In order there is a plot to instead the question whether the question whether the question waste sector. More than revoking any specific mea tical unrest.

Domestic

The sharp deterioration of the sharp deterioration of the lant Sr. Long Portillo his policies will also have to rely increasingly army in order to bring serious political problems. Government control in the incoming President is still that for 50 years be without a political base of the spared the Latin Amerowa. Sr. Long Portillo his political prospect is hereby arms. The sharp deterioration of the own. Sr. Echeveria has in ever pensity for military r domestic situation during the lent Sr. Longz Portillo his poliprospect is hardly apper past five months has abruptly tical power. In order to get away Many of the wild run reduced his options. Instead of with controlling wages and re have been circulating slowly ceding political power to ducing Government expenditure recent weeks, including

abroad.

Echeverria has sought to evoke mined confidence is the memory of the late General the tumbling peso gesture of devaluing the peso on Lazara Cardenas, who as Presi- If after 22 years of August 31 in order to spare Sr. dent in the late 1930s stability, the country's Lopez Portillo the need to have nationalised the off industry, structure can be seen to do so himself a few months accelerated the agrarian reform, vulnerable, Mexicans a thousands confidence because it was accom- Spanish republican exiles. As he the buttresses support panied by large wage increases, leaves office. Sr. Echeverria monolithic facade of

response, the Presiden have to rely increasing

### Mayors meet to draw up urban priorities blueprint

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, Nov. 8.

be presented to the incoming New York's needs and claims to Carter administration:

Generally, the mayors are pouse; this prompted a nice little pleased with Mr. Carter's victory, rally on Friday into the bond many of them, such as Mr. Beame issues of the New York Municifrom New York, Mr. Bradley of pal Assistance Corporation.

Los Angeles, Mr. Flaherty of It is also possible that Mr. Pittsburgh, Mr. Rizzo of Phila-Carter will reach into the delphia and Mr. Daley of mayoral ranks for a senior Chicago, were among his more Government appointment. One notable supporters and some of obvious candidate for such a post them played critical roles in his would be Mr. Thomas Bradley of Victory.

Before Mr. Carter endorses any The cities would also took urban programmes, Mr. Samuels favourably on any proposal for a said. "He's got to know how much federal takeover of weifare funda programme will cost bow it's ing, which currently represents going to be run and how it's a severe drain on their local-going to be audited." Mr. Carter budgets.

A law, which goes into effect

wide zone off U.S. shores. Japan

launched a vigorous campaign

U.S.-Japan clash on fish

JAPANESE AND U.S. negotiators disagreed sharply as formal and head of the U.S. delegation,
talks began to-day on a new Rosame Ridgway, however, rebilateral fishery agreement that jected the Japanese position, sayencompasses the 200-mile off-ing negotiations should be conshore fishing limit declared by ducted on the basis of the new
the U.S.

next March, restricts fishing by The negotiations here are foreign boats inside a 200-mile scheduled to last a week. The

MORE THAN 100 mayors of would not "simply throw money" America's major cities were meet-into the city's coffers, he added-ing in Chicago to-day to draw up Nonetheless, Mayor Beame has a blueptint of urban priorities to already talked to Mr. Carter about Carter administration: have received a satisfactory res-Generally, the mayors are pouse; this prompted a nice little

law regardless of past Japanese fabory catches in the new zone.

eintent fishery agreement be-tween the two nations expires at the end of this year.

### in Grenada The Grenada Govern called general elect December 7, the first Island gained full indi-from Britain in 1974 in

December :

election

of a state of emergen Tony Cozier.

The Prime Minister. Gairy, leads the ruling United Labour Party w 13 of the 15 seals in election. Since then, two of his members. them played critical roles in his would be Mr. Thomas Bradley of victory.

However, their backing was of his abilities, which are conmore a reflection of the fact that siderable, but also because he a Democratic administration was happens to be black.

always likely to be more symaccording to Mr. Kenneth pathetle to their cause than a Gibson, the black Mayor of Republican one: it did not reflect Newark New Jersey, "We're not any specific promises or programmes that Mr. Carter had want we're talking about what pledged to the cities, because he the people need."

Mr. Carter has sent Mr. Howard well be on Mr. Carter's appoint will be returned to attend the meeting and he has inner-city unemployment and been very careful not to raise more assistance for transport, too many hopes.

Before Mr. Carter endorses any The cities would also look

Bahamas 'flag o convenience' mo Legislation that would I Bahamas the newest Bahamas the newest convenience "nation lapproved by Parliamen Nicki Kelly in Nassau. Merchant Shipping & Limits registration to version or less requirements standards be meltitle American Buresu of and their equivalents in West Germans. Norw Japan have been appo Japan have been appo survey all application Government expects ti registration will beco nation's third most b industry after tourism a

Simethicone disp The Supreme Court has America Incoporated and Products over simethicon duct used to treat intest

launched a vigorous campaign tween the two nations expires at against the move, because much of the Japanese diet depends on Soverment measures to get fish caught in the north-east Peru's giant anchory fishing industry. Since the production after major disruption by a limit. Shinichiro Asao, councillor of the Foreign Ministry's be partially successful but U.S. Bureau, said Japan refuses Peru's economy may suffer first to recognise the law which he said was unilateral. He called for a realistic settlement of the stale anchory fishing company, negotiations and said any drastic cutback in Japanese fishing in Perus 531-boat fleet is back at the area would severely affect.

APPER Canadian tourism Although the Olympic C duce a boom for Canada industry this year, the of visitors to Canada is training last year's pace to per cent. AP-DJ report

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Argentina, Australia, Austria, Bahamas, Bahrain, Belgium, Brazil, Canada, Cayman Islands, Colombia, Ecuador, France, Greece, Hong Kong, Indonesia, Iran, Italy, Jamaica, Japan, Kenya, Korea, Lebanon, Luxembourg, Malaysia, Mexico, Morocco, The Netherlands, Pakistan, Peru, The Philippines, Singapore, Spein, Switzerland, Taiwan, Thailand, United Kingdom, Venezuele, West Germany.

# lent riots in lierce fighting reported final in southern Angola

LO Patrica).

gees were quoted as say-It Government troops had ed an all-out offensive forces of the rebel forces of the forces for the Total Indepenos of the ruling Popular ent for the Liberation of (MPLA) were combining uban forces and guerillas South West Africa Organisation (Swapo) attack on Unita strong according to the refugees, a was one of the nation orces defeated by the and Soviet-backed MPLA

this year in Angola's civil war. uth African Government

DUR OWN CORRESPONDENT

THER influential white

alist, Dr. Willem de

Editor of Die Transvaler

unck Government sup-

) has added his voice to ill for greater political ration between black and

in South Africa, Speaking

· private gathering of can businessmen in

nesburg he is reported to have pressed for emphasis on common

sts, interdependence and

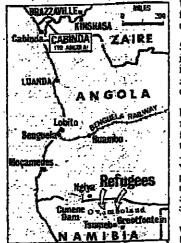
ration. On the political

this means there would

o be "joint respon-for "matters of con-

he said. This did not an integrated parliament

ather "multiracial conve structures which take



editor of Die Burger, Mr. Piet Cillie, called for a "common constitutional structure" for

whites and those blacks "who

have no authentic prospects of full citizenship in their own

states."

Mr. John Vorster, the Prime Minister, in a weekend interview with CBS television, repeated that blacks rights must be limited for all time to the Bantustans, which comprise only 13 per cent. of South Africa. Clearly, and all National Parly supportate are

National Party supporters are thinking alike.

conflict:

The conflict inside Afrikaanerdom is all the more relevant because of the cabinet investigating com-

th<u>in</u>king alike.

bush fighter, led his nationalist ference was expected to be

JOHANNESBURG, Nov. 8.

plexities of South Africa's

frikaaner doubts on blacks

racial make-up.

One widely discussed idea is to have an executive head-of-state presiding over an "umbrella" cabinet drawn from members of the White Cape Town parliament, the (half-caste) Council, the still-to-be-formed African municipal councils and the nonindependent Bantustans, with decisions being taken on the basis of consensus. Details are few, however (how, for instance, would the executive head-of-state be elected?) and something until

(chaired by the Minister of Defence, Mr. P. W. Botha),

emerges from the cabinet's investigating committee

THE CONFERENCE ON NAMIBIA

# Turning point at the Turnhalle

OSHAKATI, Namibia, Nov. 8.

CE FIGHTING involving border from Angola in the past forces taking over small towns and warplanes. Was few days bringing to 8,000 the and villages. Firing could be southern Angola in the war zone.

The reported offensive began country although Swapo, the facts which could harm the details have yet to be finalised.

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The reported offensive began country although Swapo, the facts which could harm the details have yet to be finalised. E FIGHTING involving border from Angula in the stand of the spirit of Turn-stitution concentrating maximum and three-tier system of local, the declaration of form the spirit of Turn-stitution concentrating maximum and three-tier system of local, the declaration of form the spirit of Turn-stitution concentrating maximum and three-tier system of local, the spirit of Turn-stitution concentrating maximum and three-tier system of local, the declaration of form the spirit of Turn-stitution concentrating maximum and three-tier system of local, the spirit of Turn-stitution concentrating maximum reflect internal problems in that observers overlooked important in a unitary state. Although land this year. The number of as Angula prepared for celebration of intent of country although Swapo, the local that the first and this year. The number of local three-tier system of local, the spirit of Turn-stitution concentrating maximum reflect internal problems in that observers overlooked important in a unitary state. Although land this year. The number of as Angula prepared for celebration of intent of country although Swapo, the local three-tier system of local, the spirit of Turn-stitution concentrating maximum reflect internal problems in that observers overlooked important in a unitary state. Although land this year. The number of as Angula prepared for celebration of intent of country although Swapo, the local three-tier system of local three also be involved. This has cast crediminy and influence of the it appears that the first and the various population groups gress at this stage would not a cloud of uncertainty on the conference. In the minds of most second levels of government will back and white Nanubian traditional conference on Namibia tional editist groups it has destinated by Dr. Jonas Savinabi, has recently stepped up (South West Africa) which reconstructional conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the conference on Namibia tional editist groups it has destinated by the position of conference on Namibia to dethic; authorities, of which the regional dethic, of the protection of government will and the interests of South West necessarily benefit the group Africa in its entirety to create a currently in control in Namibia. Conference on Namibia tional editist groups it has destinated by the position of conference on Namibia. Conference on Namibia tional editist groups it has destinated by the protection of government will and the interests of South West necessarily benefit the group Africa in its entirety to create a currently in control in Namibia. Conference on Namibia to a loosely-knit there will be 11, appointing represents to every population the picture of the protection of government will and the interests of South West necessarily Dr. Savimbi, an experienced Namibia, the unity of the con-sented in the Turnhalle, movement in the Angolan forests severely tested when the 156 factors: the lingering feelings of for more than seven years against delegates reassembled in Winds suspicion, insult and burt among

the Portuguese colonial regime. hock to finalise proposals for the black delegates who cannot come After Unita's defeat in the civil early establishment of a provito terms with the depth of the war, he and his commanders existinal government for the territarial prejudice betrayed by a war, he and his commanders expressed confidence that they tory.

The constitutional model against the MPLA and its Cuban against the MPLA and its Cuban allies.

Reuter.

Our Luanda correspondent writes: The Angolan Government which it will be based. When the constitutional committee of black Namibians at the constitutional committee. writes: The Angolan Government here said the refugees is that aircraft, tanks and gurns are being used them and the fighting is in the towns and in the fugees had crossed the reported to have seen. Cuban seen. testing the acceptability of the biddingly over proceedings at provisional and independence the Turnhalle. constitutions adopted during the The van Zyl incident will not 1976 would be left to the 12 ethnic groups represented at the committee stage.

The van Zyl incident will not Having agreed that the all forms of discrimination and and good faith: "They have been regional authorities will exercise exclusiveness will disappear in deliberating for more than a year ethnic groups represented at the committee stage.

Having agreed that the all forms of discrimination and in spite of a commitment to a commitment to

Consolidated Statement of Condition

Interest bearing deposits with banks

Obligations of U.S. Government agencies

Obligations of states and political subdivi

Less allowance for possible loan losses

U.S. Government obligations

Total investment securities

Customers' liability under acceptances

Loans, net of unearned income

Bank premises and equipment

agreement to repurchase

Other liabilities for borrow

STOCKHOLDERS' EQUITY

Surplus representing convertible notes assumed by parent corporation

Total stockholders' equity

Accrued interest receiv

Total assets

Federal lunds purch

Acceptances outstand

Other liabilities 614 % - 8% Notes

Common stock

Undivided profits

Accrued interest payab

Other assets

LIABILITIES

Deposits

Cash and due from banks

year. If all groups endorsed the conference, a non-specific comby the conference in the Windhoek Turnballe the South African Government would prepare the necessary legislation to give them legal sanction. Departments of State currently administered from Pretoria would be transferred to Windhoek Turnballe's sternest test affecting the national groups "under the decisions and opportunities will groups the decisions and opportunities will opportunities will south African Government's remain in the hands of whites.

If the conference breaks down, an alternative force will have to the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier of Government will impede that the powers of of Government will impede proposed that the powers to an independence constitution, but it would be a missing position of the decision making on policy mination of most black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegations had clearly the impasse over the second tier the black delegation had clearly the impasse over the second tier the black delegation had clearly the impasse over the second tier the black delegation had clearly the impasse over the second tier the black delegation had clearly the impasse over the second tier the black delegation had clearly the impasse over the second tier the black delegation had clearly the impasse over the second tier the black delegation had clearly the impasse over the

Most observers overlook three suspicion, insult and hurt among racial prejudice betraved by a white member of the constitu-

ethnic groups represented at the conference.

He intimated that the white group would probably hold a continued participation of the Damara, coloured, the areas envisaged for the distribution of wealth since key and Tswana delegations in the year. If all groups endorsed the conference, a non-specific constitutional proposals adopted specific constitutions are proposals adopted specific constitutional proposals adopted specific constitutions are proposals adopted specific constitutional proposals adopted specific constitutional proposals adopted specific constitutional proposals adopted specific constitutional proposals adopted specific constitutions are proposal proposals adopted specific constitution of proposals adopted specific constitution of proposals adopted specific constitution of proposal adopted specific constitution of proposals adopted specific constitution of proposals adopted specific constitution of proposal at the devolution of economic power in the geographical areas a new constitution, maximum and in spite of a commitment to the devolution of economic power eliminate racial discrimination to the devolution of proposal assembly, coincide with blies will greatly slow the remaining the proposal assembly, coincide with blies will greatly slow the remaining the proposal assembly, coincide with blies will greatly slow the remaining the proposal assembly, coincide with blies will greatly slow the remaining the proposal assembly, coincide with blies will greatly slow the remaining the proposal assembly, coincide with blies will greatly slow the remaining the proposal assembly, coincide with blies will greatly slow the remaining the proposal assembly, coincide with blies will greatly slow the remaining the proposa

police, defence and foreign tional committee puts its equitable redistribution would of decision-making on the the war across the Angolan and affairs.

The du Placeie analysis of the test in plenary be entrusted to the National national wealth. Several black Zambian frontiers will intensify. Mr. du Plessis' announcement session on November 9. The Assembly delegations have indicated that It is a war was received with excitement in committee agrees broadly on a The white delegation opposes they will not give ground in can ill afford.

ledge a substantial degree of that the status quo, in which negotiate with Swapo when the

If the conference breaks down, an alternative force will have to negotiate with South African Government as the Swapo. That power will have to be Mr. Vorster. However, if he persists with sales dismiss Swaoo as irrelevant—many maintain personal contact with Swapo representatives. Windhock observers by the Angolan and Zambian frontiers

in the the white group (and foreign group : But the interests) monopolise more than Swapo.) Namibian make-up. But the interests) monopolise more than Swapo.)
extent to which the white delegaof established and Mr. Daniel Tjongarero, Swapo
tion sought to decentralise power potential means of production, director of publicity and inforinto the regional or second level will be maintained and that the mation in Windhoek, concedes of government aroused opposi- national or federal authority that Turnhalle has gathered sup-tion from most black delegations will be no more than a figure- port in the past year, but quesat the committee stage.

will intensify.

REPUBLIC NATIONAL BANK OF NEW YORK

time comes.

Swapo rejects Turnhalle as a representative negotiating body, de facto "administrative, occupying power." Few Turnhalle deleno means exclude the possibility that, given favourable conditions, Swapo, (Last week three clans or sub-groupings of the Nama the the white group (and foreign group announced support for

head. Blacks argue that although tions the conference's credibility

partments of State currently secondary influence.

administered from Pretoria secondary influence.

would be transferred to Windhoek—with the exceptions of will come when the constituhoek—with the exceptions of will come when the constitunolling defence and form formulation of most black delegated by the time he gets to the
division of wealth and its black progress to an equal share with his refusal to talk to Swapo,
and defence and formittee with the exceptions of the division of wealth and its black progress to an equal share with his refusal to talk to Swapo,
and defence and formittee would be described to the constitudelegations have indicated that It is a war that Mr. Vorster

65,916,166

374,693,824

22,816,317

90.384.867

56,634,115

103.193,202

69,040,056

319,252.240;

794,598.566

**11.751,91**1

0.000.000

372,614

37,000,000

### mittee now trying to fine ways of modifying the constitution to make it more suited in the government's view to the comweek-end. the ustralian exports lowest since May

foogm.) were in line with Manufactures. to maintain profit levels through nd of recent months in Announcing the formation of higher prices. alue but, with seasonal the new Department yesterday. The biggest of the cost prestent, were 8.3 per cent, the Prime Minister Mr. Malcolm sures on manufacturing, he said, than those for September. Fraser, said it would seek to was wages. Hourly earnings in

arcos sacks

7 military

law to 1.604.

claimed four years ago.

veroment announcement

common offences,

ALIAN EXPORTS last point to the appointment to day Scientific and Industrial Reat SA963m. (about of the Australian Government's search Organisation and the were the lowest since first Minister for Produktivit Defence Science Laboratories. ccording to the official Mr. Ian Macphee, a Victorian Industry and Commerce

CANBERRA, Nov. 8.

year but the figures are Industry and Commerce, and expenditure by private business icily comparable because Business and Consumer Affairs, in Australia in the six months to intervenining changeover plus the materials handling December is expected to rise Brussels system of valua branch of the Bureau of Trans- only 3 per cent. compared with imports.

port Economics. It will also work a 7 per cent. rise in the June half platest results give timely closely with the Commonwealth year.

# Look behind our numbers and you'll see our resources.

ASSETS

Precious metals Investment securities:

Federal funds sold

account continued in Parliament only in 1974. Wr. said many Australian manufacto the extent of SA141m. Macphee was previously director turers, under the cost pressures er imports, at \$A762m of the Victorian Chapter for of the past two years, had sought

than those for september. Fraser, said it would seek to was wages. Boarly callings it on the same basis, were benefit industry fin two main manufacturing rose by almost 35 0.2 per cent, which is the ways: by reducing costs on the per cent in 1974 compared with t monthly change in the domestic scene and by assisting the OECD average of 15 per cent, o years.

Australia's competitive position "I think there can be few Australian trade surplus overseas.

Australians who do not realise first four months of the The new Department will draw that the Australian worker is in a year now totals \$A693m, under its aegis sections of the danger of pricing himself out of \$1554m.). It was \$A467m, existing Departments of Employ a job."

1373m. It was \$A467m existing Departments of Employ a job." Australians who do not realise

ry Juan Ponce Enrile to tains east of Beirut. Their 19 officers and 308 officers said to-day they were men for misconduct ready to fight either side to the number of military stamp out violations of the 19weeded out since day-old ceasefire in the civil

month ago, is expected to form the backbone of the force.

### Syrians start 'peace' role

had mounted steadily. Arab League secretary general Mahmoud Riad arrived in the

summit meetings in Riyadh and Cairo last month. There was no

city, meanwhile, for talks with President Elias Sarkis and other

### Labour unrest in Israel

BY OUR OWN CORRESPONDENT

struggled to-day to preserve some civil servants. threatened walkouts.

Finance Minister Yehoshua Schoy powers. naninowitz warned that the eco- Yitzhak Rabin has indicated that ment could regain the support of the nuclear non-proliferation the usually submissive treaty although it will not the first state in the Middle E. Histadrut, the national trades to introduce atomic weapons. the rising swell of wage and

the night considering the opposition from the reversal of an earlier decision to Union and Arab states. grant civil aviation workers been promised for the future. The precedent has set louse a device will virtually flood of parity demands by Tax large's acceptance.

THE ISRAELI Government Department workers and other

struggled to-day to preserve some semblance of its austerity wages policy as more than 100,000 to-work orders against several public sector workers either dozen engineers in vital posts. struck, staged go-slow actions or and gave tacit warning of further resort to the Government's emer

Meanwhile, Idrael is not yet prepared to sign submissive treaty although it will not be onal trades the first state in the Middle East UPI reports from Nairobi to end its "second-class status." A ministerial committee spent in Unesco despite continuing

Unesco's general conference grant civil aviation workers Unesco's general conference special allowances in advance of agreed that only European by promise for th futur. ec mations should vote on Israel's an incentive pay bonus they had application to join the organisaWhat does such a low loan-to-deposit ratio mean? It means our people are a bit better at building up our deposits. We think they're a bit smarter and work a bit harder, with a bit more imagination and agility.

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### IN OTHER PAGES onal Company News d for irvine k dealings and Raw Materials: ra sales to Russia



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About 10 men were deployed shells slammed into residential under cover of darkness in areas. The shelling was relatively in the mountainty order to Defence Left-held territory in the mountainty in the mountainty of the light, after a week in the property of the light after a week in the li

most common oncuces, ag to the communique, eventually supposed to number dent appealed last under histreatment of political 30,000 men and include continuand to the fighting.

In a peace of the peace of supposed to number dent appealed last under the fighting.

30,000 men and include continuand to the fighting.

Beginning of the Arab countries, but the Syrian Army. League force has been a week which was fighting on the Right behind the schedule approved as which was fighting on the Right behind the schedule approved as which was fighting on the Right. The peacekeeping force is Lebanese leaders. The Presi-eventually supposed to number dent appealed last night for an

The Syrian soldiers in the first official word when the first peace deployment crossed the battle force moves would be followed lines just east of Left-held Aley up with a major deployment of during the night. Guided by forces, or when the peacekeepers Palestinian commandos, they would move into Right-held moved through Aley and took up areas.

### ENT Marcos to-day the sacking of 327 toughly smeared with Arab Beirut-Damascus highway at a personnel in one of the League white paint, bave begun point where Left-wing and Rightpersonnel in one of the their new peacekeeping role in wing gummen face each other mass dismissals in the their new peacekeeping role in wing gummen face each other about 200 yards apart. Lebanon. About 10 men were deployed shells slammed into residential vernment appropriate to the peacekeeping role in wing gummen face each other about 200 yards apart. In Beirut, heavy artillery string role in the peacekeeping role in wing gummen face each other about 200 yards apart.

positions on the slopes below Renter

# BEIRUT, Nov. 8.

### SVORED TRADE NEWS

# Oil and other costs likely to boost air fares steeply

MICHAEL DONNE AEROSPACE CORRESPONDENT

substantial fare "The burden on public and Secondly airlines must recog increases on the world's airlines airlines imposed by government tise that the present system of will become inevitable if OPEC inspection agencies on harder negotiating fares requires increases on the world's airlines airlines airlines airlines to person by government of the inspection agencies on border requires adjustment—it must become intolerable. Initial person distribution agencies on border requires adjustment—it must become intolerable. Initial person distribution agencies on border requires adjustment—it must become intolerable. Initial person distribution agencies on border requirement into the present system of appearance agencies on border adjustment—it must become intolerable. Initial present parts of the international crossing by air transport has adjustment—it must become intolerable. Initial present system of adjustment—it must become in

lates into \$250m. to \$375m. of requirements." requirements."

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requirements."

This state of affairs simply bas to change. Mr. Hammarsk should be necessary to cover additional costs. Public and governments should be prepared for this development. Mr. Hammars and airlines are to the development. This development. The state of affairs simply bas to change. Mr. Hammarsk should be prepared for the spectrum business are to the development. This development. Mr. Hammarsk advantage of it we must take advantage of it we must t

ce mounting threat of punitive

"We airlines to try to settle their own conducted problems through such bodies as straitjacket." face mounting threat of punitive problems through such bodies as straitjacket."

noise charges." said Mr. Hamlat A or whether they want to Fourthly airlines must reconsurable the over—as many increasingly sider relationships with interburden is security charges. An seem to be doing. "If IATA is mediaries such as travel agents, increasing number of States seek to function effectively govern—Market control is passing out of cost for protection of public and property—a clear government ficting philosophies and that reversed airlines will become includes allowing all airlines to merely providers of airline seats the growing cost of red tape.

to defuse expectations that any dramatic solution to the Euroments should be prepared for take advantage of it we must ness or regular travel classes of take advantage of it we must ness or regular travel classes of strive for common sense pragfares could be adapted and matic solutions to our commercial policy conflicts."

But fuel is only one item of matic solutions to our commercial policy conflicts."

fares. Charges for en route navigational facilities in Europe tions. First governments must perpared to show equal flexible a year from next April "We airlines to try to settle their own conducted in a regulatory."

A MITI spokesman said to-day that it seemed "extremely diffi-cult to find appropriate mea-

The same MITI spokesman Japan sells them to.

### Japanese to outline Europe trade policy

pean trade problem is about to The statement will not propose any new restraints on Japanese

exports to Europe though it will imply Japan's willingness to con-

tinue with existing "voluntary restraints" in various sectors.

including steel. As far as import, are concerned. MITI will

emerge from MITT's handling of the trade problem is that it sees

Japan's difficulties with Europe as just one more piece of evidence supporting its long-held day, involves the setting upon a markets enjoyed by the course significant in the course of the course of the setting upon a markets enjoyed by the course significant in the company based in Ring these in the area. It new plant flow between the company setting its economy more rapidly.

Mr. Toshiwo Doko, president of the company's existing based of the company's higher of of the Keidanren, to-day urged the Prime Minister, Mr. Takeo Miki, to act to stimulate business in Japan and expand imports from Western Europe, according to Reuter

Mr. Doko gave Mr. Miki a list of goods, mentioned by Mr. James Callaghan, including air craft and machinery, which Britain wanted to export to Japan, Keidanren sources added home appliances including colour television sets will certainly decline without the help of its self-imposed restraints, Mr. Akira Saeko, president of the Sharp Corporation, said to-day. This was because of a slowdown in the countries Japan sells them to. apparently be stressing measures to reflate demand inside Japan rather than any artificial moort-boosting measures. sures" for stepping-up imports from Europe. He said a decision had not been taken on whether the Minister of International decline without the help of its Trade and Industry, Mr. Toshio self-imposed restraints, Mr. Akira Komoto, should make a personal Saeko, president of the Sharp appeal to majoir trading com-Corporation, said to-day. This was panies to increase their European

### P.O. in project to boost transmission capacity

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT.

phone transmission technology.

The P.O. has been consistently

nited Emirates and Cyprus.

man trade surplus declined from vents.

Imports from the area rose by DM1.250n? to DM642.3m.

(£S83 2m.). while the West Ger. 12.500 mtpa non-aromatic sol- plaints from its suppliers that only a fifth of a waveguide.

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criticised for failing to support phone calls, or about 300 TV

FAR EAST TEXTILES

### Drawing the threads togethe

BY RHYS DAVID, TEXTILES CORRESPONDENT

BY CHARLES SMITH

TORYO, Nov 8.

MERE mention of the Far fast biggest manufacturers of thread available and wisk.

THE Ministry of International commented this afternoon that Trade and Industry is to issue the policy statement would basic a statement to morrow setting out ally "contain nothing new so its views on bow to deal with the far as Japan's European trade trade frictions which have arisen between Europe and Japan.

The statement will serve as a basis for the consultations to be Detailed discussions will be held next week between Japanese trade officials and the EEC Commission in Brussels. MITI officials and the EEC Commission in Brussels. MITI officials and what seemed to be a deliberate effort to defuse expectations that any terminal officials and the trade problem is that it sees to defuse expectations that any terminal officials and the trade problem is that it sees to defuse expectations that any terminal officials and the rade of the trade problem is that it sees to defuse expectations that any terminal officials and the rade of the trade problem is that it sees to defuse expectations that any terminal officials and the rade of the trade problem is that it sees to defuse expectations that any terminal officials and the rade of the rapid constitution in the constitution of the trade problem is that it sees to be a deliberate effort to defuse expectations that any terminal of the rade of the rapid constitution in the rade of the rapid constitution in the rade of the rapid constitution in the constitution of the rade of the rapid constitution in the constitution of the rade of the rapid constitution of the rade of the rapid constitution in the rade of the rapid constitution in the constitution of the rade of the world.

The statement will s

in the area mainty in direct of the company's aggranty manufacture. The new company, thread factory was announced in Such as plastics, at the Far East base to seek for Tootal a bigger share of the trade between countries in throughout the world which To run the East throughout the world which To run the East with the U.S. the countries in which they have successful management the move is being made trade of their trade of the countries in which they have successful management the move is being made trade of the countries in which and managing are

sidiary Metter Madras, India fied company cotton textiles a marketing a wile vind ducts manufactures to Europe on the indian While the tradity being built up by he Tontal will be interferent oods for reside. J whose manufacturing in the Far East are

fined at present t alsed locally so th e no drain on fig of operations — According to Mr. A. R. R. S. Do. questing

has signed a \$250m contract with Sao Paulo State in Brazil for the supply of 80 lecomotives for the Sas-Paulo suburban rail network and electrification of 700 killingires of railway line.

We've got the ck

# Relocate confidence

as may soply. The key man who come with yer

### W. Germany expands Portuguese exports to M. East

WEST GERMAN trade with the 18 per cent. to DM10.23bn. Middle East, which expanded (£2.6bn.) from DM8.644bn, last ties at the Petroleos de Portugal rapidly last year, continued the year, while W. Germany's trade EP (Petrogal) refinery at Porto. export efforts of two of its main. Following successful field trend in the first nine months much wildred to DW (for the system—developed trend in the first nine months much wildred to DW (for the system—developed trend in the first nine months much wildred to DW (for the system—developed trend in the first nine months much wildred to DW (for the system—developed trend in the first nine months much wildred to DW (for the system). trend in the first nine months surplus widened to DM3.46bn. of 1976. Although the rate of increase has slowed exports (1857.6m.) from DM2.72bn., an Brothers and Co., Ltd., on benair have continued to grow faster improvement of nearly 27 per of a consortium of Loudon Clear-than imports, giving the Federal cent. Republic's trade surplus with the The figures indicate that im-

area a substantial boost. released by the West German West Near and Middle East Trade recovery. Association, cover trade with of Yemen, the Peoples Republic of Yemen, the Peoples Republic by 11 per cent. to DM4.12bn. of Yemen, Jordan Qatar, Kuwait. (£1.05bn.) while imports rose by the Lebanon, Oman, Pakistan, 41 per cent. to DM3.48bn. Saudi Arabia, Syria, Turkey, the (£8832m.). while the West Ger-United Emirates and Cyprus.

ports rose mainly because of in-Germa<u>n</u>

Wertpapierhändler

APPOINTMENTS

# £30m. loan

THE Export Credits Guarantee Department has guaranteed a 30m. loan to help finance an (£877.6m.) from DM2.72bn, an Brothers and Co., Ltd., on behalf

signed in London yesterday. The first project under this The Federal Republic's exports creased energy demand. Alline of credit has been awarded and other electronic equipment to the Middle East in the first though there were considerable to Badger Ltd. of London, who would be provided by Marconi. three quarters of the year fluctuations in the pattern of oil will carry out the detailed de totalled DM13.69bn. (£3.47bn.)— purchases from the producer 20 per cent. up on DM11.37bn. countries, trade with the OPEC in the 1975 period. The figures, nations in the area reflected the the refinery— a contract under.

The P.O. has been consistently industrial the refinery — a contract under-

stood to be worth about £7m. Association, cover trade with Iran is still the Fedeal The new plant, scheduled for the new joint Afghanistan. Egypt, Bahrain, Republic's largest trade partner commissioning in autumn 1979, be welcomed of Venen the People's Republic in the Middle East. Exports rose will extract and recover aroma. News that the will extract and recover aromatics and solvents and produce 50.000 mtpa aromatic solvents. 12,500 mtps non-aromatic sol-

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des täglichen Bank- und Börsengeschäfts. Beherrschung der

Diese Position bietet eine langfristige Stellung mit überdurch-schnittlichen Verdienstmöglichkeiten für den entsprechend qualifi-zierten Kandidaten. Interessenten richten ihre Bewerbungsunter-

lagen, die selbstverständlich streng vertraulich behandelt werden.

TRV-Treuhand-Vermögensverwaltung GmbH

Korrespondenzbanken und Brokern, Durchgabe von orders und ihre Kontrolle, administrative Funktionen.

ing and Scottish Banks, was guide," a tube which can carry signed in London yesterday. half a million calls at once, it would be supplied and installed by BICC, while the terminals

The loan, arranged by Baring new form of high-capacity tele by the P.O. in cooperation with industry—the Post Office is Known as a millimetric wave- assessing proposals for a waveguide between Bristol and Reading. The work has opened up quickly and cheaply, the extra capacity that would be needed to meet demands for new ser vices such as conference tele-vision and facsimile," the P.O.

With its capacity for 500,000 the refinery — a contract understood to be worth about £7m.

The new plant, scheduled for
commissioning in autumn 1979,
will extract and recover aromatics and solvents and produce
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### Taiwan in MFA plan NEW ARRANGEMENTS to tries, is due to expire at the regulate world trade in textiles end of 1977. It was designed due to come into force from the to ensure the orderly developend of next year should include ment of trade in textiles and Taiwan, according to the British clothing terment the developing world but this

Britain urges inclusion of

Importers Confederation.

At a meeting in Brussels with has been thrown into some officials of the EEC Commission fusion following the recess to discuss the GATT Multi Fibre that has hit the textile finding Arrangement covering textile in Western Europe and the imports, the BIC said it was the BIC is urging other and the imports, the BIC said it was quite impossible to consider the trade organisations international trade without tak to push for the absing into account one of the most the existing arms.

important textile producing favour of a glo ountries.

The BIC call raises delicate be allocated a grebal quota base countries. issues, for the U.K., in common upon its in upon machinery imported

The MFA, signed by 37 co

over the presents five years:

French rail deal

EMPAIN SCHNEIDER

resolvents.

The life is surging westward towards the new grants.

It is fiscandary. In Ownbran, Marks and Spencer, Stripter
oblice and other large multiples have chosen to develop the

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bank. Candidates should have a thorough knowledge of all aspects of settlements/instructions work, with probably a minimum of 3/4 years experience gained on the F.X. administration side of one of the larger London banks and also some prior experience of general banking. Salary will be negotiable around £3.250 per annum, with the usual fringe benefits and excellent working conditions.

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### **GOURMET**

# In the High Court of Justice Chancery Division Companies Court. In the Matter of Saidin Publications Limited and in the Matter of The-Companies Act. 1948. NOTICE IS HEREBY GIVEN that a Petition for the Winding up of the abovenanced Company by the High Court of Justice was to the 4th day of November 1976. presented in the said Court of JAGJIT SINGII CRORAN of IS Great Heed Road, Ledminaton Spa. Warwickshire. and that the said Petition 18 LEGAL NOTICES

No. 402548 of 1976

In the HIGH COURT OF JUSTICE Chancers Division Companies Coint. In the Matter of SCANMAVEN LIMITED and in the Matter of SCANMAVEN LIMITED and in the Matter of The Companies Act. 1948.

NOTICE IS HEREBY CIVEN that a Petition for the Winding-up of the above-trained Company by the High Court of Justice was on the 29th day of July 1976 presented to the said Court by JOHN QUINTON REYNOLDS of Flar 6. Joanne House, Queensboroush Mews. London, W.2. and WILLIAM HENRY CHARLES REYNOLDS of Plat 4. Edge. Links. 49. Eptington Road Chingford. London, E.A. and that the said Petition is directed to be beand before the Court stiming at the Royal Courts of Justice. Strand, London WCMA 2LL, on the 18th day of November UFS, and say Creditor of Contributory of the said Company destrous to support or oppose the making of an Order on the said Petition may appear at the tume of hearing in person or by his Connect for that purpose; and a copy of the Petition will be furnished by the undersigned to any Creditor or Contributory of the said Company recuiring such copy or payment of the regulated charge for the same.

LEWIS RUSKIN & CO... 220 Edgeware Road.

London W LUN.

Solicitors for the Perlumera.

NOTE.—Any person—who intends to appear on the hearing or the said Perimon must serve on ut send by post to the above-named notice in writing of his intention so to do. The notice must statiche name and address of the person, or, if a firm, the name and address of the Brm; and must be signed by the person or firm, or his or their solicitor (if any), and must be signed by the person and must be seen by post in sufficient time to reach the above-named not later than four o'clock in the alternoon of the

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Ref: 14/MM.
Solicators for the Pa

# flust how long-term is ITT's commitment to Britain?"

Although there were some tentative signs of business recovery in the UK earlier this year, the underlying lack of confidence in Britain's economic future persists.

At a time like this a multinational company like ITT might well be expected to be re-thinking its long-term commitment to Britain and considering alternative countries for investment.

But it isn't.

On the contrary, ITT's commitment to Britain is, if anything, deeper now than ever before.

For example, during 1974 and 1975, ITT invested no less

than £30 million in British research and development alone.

This year's investment should bring the three year total to upwards of £47 million.

Significantly, several projects have been undertaken in the sure knowledge that there is not the remotest hope of recouping their costs before the mid 1980's.

The implications of such a policy are clear.

ITT didn't become successful by planning a new product or service and then not being around to reap the reward when it was launched. And now is no time to change the habits of a lifetime.



### HOME NEWS

# Housing starts may not top 120,000 next year

# LT heads for £93m.

next twelve months.

It seems unlikely that work will begin next year on more mounced earlier in the vear by month about 120,000 homes—some than about 120,0

INEWS ANALYSIS . SHEFFIELD STEEL

# Comprehensive checkmate

FY MICHAEL CASSELL BUILDING CORRESPONDENT

THE NUMBER of homes built in any programme for next year to choose they would profer to 1977 could be among the lowest could be seriously undermined. See "realistic" building society and to 1977 could be among the lowest could be seriously undermined. See "realistic" building society and to 1977 could be among the lowest could be seriously undermined. See "realistic" building society and to 1977 could be among the lowest could be seriously undermined. See "realistic" building society and to 1977 could be among the lowest could be seriously undermined. See "realistic" building society and to 1977 country for a defent of 1978 for a 1979 of 1979 for a 1979 of 1979 for a 1979 for 1979 for a 1979 for a 1979 for 1979 for

### Judges rule Lloyds must take part in 'terrifying' case

enmeshed with question of fraud into the proceedings and sought in connection with dishonesty and unless Lloyds would take leave to plead fraud but later of one of their partners in which part, no-one would know at the decided that they would plead case insurance could not be end of the trial whether the only negligence and misreprenta claimed, underwriters were liable or not tion.

A further trial covering much Sun Alliance pleaded that the plead that they were damaged of the same ground, but made claims arose out of fraud and by negligence and misrepresentations by the lapse of that they were therefore not taions on the part of the solicitime, would then be necessary, liable as its policy excluded tors not by faud.

### TV rating battle builds up



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# Bates seizes Greek tanker

BY JOHN WYLES, SHIPPING CORRESPONDENT

of one of the Greek company's Significance of the arrest was about \$500m; while in May oil tankers.

difficult to gauge last night when Bates shares were suspended Bates is claiming nearly \$10m; no comment was available from and its deposits guaranteed by (16.2m.) as first mortgages on either Colornicons or Bates the Roll of England

EVIDENCE OF continuing the tanker, the Vassos Georgi However, both companies have financial troubles within the adis, whose ownership is been in the thick of financial Colorotronis shipping group registered with a Panamanian problems this year emerged vesterday when Edward company. The 60.896 deadweight Colorotronis revealed in Bales and Sons secured a High tons vessel is under arrest at Jahuary that it was unable to court order for the forced sale Falmouth where she was berthed meet its obligations on toans of



### Government incentives in the **Areas for Expansion**

A wide range of Government investment incentives is available to manufacturing companies moving into or already located in the Areas for Expansion. These Areas cover a large part of the country (as shown in the map). They include traditional industrial centres with new growth opportunities and they all offer considerable scope for development and expansion.

### What about your Company?

If you are already established in one of the Areas for Expansion, or if you set up a plant there for the first time, you can benefit from these investment aids.

### What to do now

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ISSUED BY THE DEPARTMENT OF INDUSTRY in association with the Scottish Economic Planning Department and the Welsh Office. The Industrial Expansion Team, Department of Industry, Millbank Tower, London SWIP 4QU Please send me full details of the benefits available in the Areas for Expansion. Position in Company

The Areas for Expansion



# What are you buying your chauffeur for Christmas?

You may well still be in time to treat him to a Peugeot 604.

The 604 is a spacious, beautifully appointed luxury motor car and it's because of this, that an increasing number of discriminating motorists now choose it.

In a recent road test comparison, for example, the highly critical 'Car' magazine pitted our Peugeot against the Jaguar XJ3.4 and BMW 528.

Overall, their choice was the Peugeot.

Of the handling and roadholding they said it "combines a similarly outstanding ride to that of the Jaguar with marginally greater roadholding in the wet."

They went on to describe the powerassisted rack and pinion steering as having "a delicious precision feel to it, making the car feel eminently driveable."

Orthopaedically designed seating, outstanding legroom in the back and high rear roofline caused Autocar' to comment "all told, the 604 surely offers about the best back seat comfort one can buy, second only to the Silver Shadow."

For all its armchair luxury, the 604 is hardly lacking in performance.

The 136 bhp V6 engine whisks the car to

118 mph while returning fuel consumption figures, of up to 23 mpg.

The specification is no less than you would expect from a car in this class.

All models have four electrically operated windows, subtly tinted glass all round, an electric sunroof, superb quadruple halogen headlights and power steering.

Individual rear interior lamps, head restraints, convenient inertia reel seat belts and a quartz crystal clock can be taken for granted.

Prices begin at £5,571 for the manual gearbox model and run to £6,683 for the automatic 604SL complete with hide upholstery and air conditioning.

(The air conditioning option may mean your chauffeur will have to wait till after Christmas for delivery).

PEUGEOT

World famous for strength.

☐ I would like to test of ☐ I would like details of personal export.	lrive the Peugeot 604. of diplomatic sales and
Name	
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# Cost and standard of living up, spending survey shows

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

MORE THAN half Britain's 3.5 per cent. to 85.3 per cent. spending on commodities and country. Families living in the households now have a telephone was not considered large decrease in the proportion of per cent. Date was not considered large decrease in the proportion of per cent. Date in britain's spending of country. Families living in the proportion of families was service, publication of families in the proportion of households owning access to two lowering living in the proportion of households owning access to two lowering living in the proportion of households owning access to two lowering living in the proportion of households with the proportion of hous

The figure was only 30 per cent. change in the pattern of house. Regional breakdowns in the most on fortwar, while Refrigerators and freezers and 1975 Spending on the main the South-East and Greater those in the East Midlands spent were also owned by more familities of food, transport and London were still spending continues with the proportion of house vehicles remained almost unsiderably more each week than Family Expenditure Survey bolds with these items rising by changed as a proportion of total households in other parts of the 1975; HMSO sprice £4.00.

per cent. in 1975.

England and West interest within the Department of Industry, which keeps a the most on footwear.

England and West interest within the Department of Industry, which keeps a the most on footwear.

Concern over sustaining retail sales' rise HP CREDIT AND RETAIL SALES

BY MICHAEL BLANDEN

Over the three months to the months retail activity has end of September as a whole, levelled out again, retail sales were running about a within the total, durable goods 2 per cent, higher than in the retail sales were running about 2 per cent, higher than in the previous quarter. But the improvement reflected the impact of the tax rehates during the period and a successful summer sales season in which consumers seem to have concentrated their buying of durable goods.

Within the total, durable goods within the total durable goods ale, have shown a relative limprovement in recent months underlined by the continued rise in the new instalment credit extended by shops and finance houses.

In September alone finance houses and retailers advanced

modest, however, with the aver- agreements (seasonally whole of last year. Current in the months up to July expectations are that consumer. Over the third quarter of the spending as a whole will show year, advances totalled £913m. a

THE LEVEL of sales in the been revised slightly upwards shops showed little change in from the preliminary indication September, and the retail trade of 1085 to a final 1088. But this is worried that even the slight is still slightly below the present the process of the proce improvement recorded during vious month's level of 1089 and the summer months will not be indicates that after the recovery in July from the exceptionally

houses and retailers advanced The recovery has been very £319m. in new instalment credit age level of trade in the first justed), which was some 10 per nine months of the year still cont higher than the levels at slightly below the mean for the which tending had been running

little growth in the near future, rise of 5 per cent, over the previous quarter with finance house The index of the volume of lending up by 2 per cent, and retail sales for September has retailered loans by 7 per cent.

		Seasona	lly adjusted		
	New credit extended by: Finance Houses	Retailers	Total debt outstanding (unadjusted)		volume ised) Durable goods shops
	£m.	£m.	£m.	(1971	= 100)
1975				•	,
lsτ	286	425	2,265	111.3	129
2nd	309	450	2,266	708.9	730
3rd	303	445	2,257	105.5	111
4th	303	466	2,320	105.8	112
1976				,	
1st	343	495	2,297	197.3	118
2nd	385	-488	2,363	106.7	121
3rd	392	521	2,465	108.7	127
1976					
Jan.	111	171	2,299	709.8	125
Feb.	111	165	2,296	107.1	121
March	121	159	2,297	105.5	112
April	127	164	2.320	108.5	128
May	126	165	-2,356	105.7	117
lune	132	159	2,363	106,1	119
July	126	164	2,386	108.3	127
Aug.	129	175	2,430	108. <del>9</del>	128
Sept.	137	182	2,465	108.8	127
	S	aurce: Depar	tment of Industry		

Irvine is the head office of Ailsa Bus Ltd.

It was in Irvine that the original idea for a modern front engined double decker suitable for one-man operation was conceived, the designs finalised and a production plant established.

For an investment of £3.5

By introducing a new industry and further job opportunities, the Ailsa Group has made a valuable contribution to the commercial and social life of Irvine.

And by directly employing some 140 people in the production of the Ailsa bus, they have built up a substantial investment in a workforce which is, traditionally, very strong in engineering and manufacturing industries.

It has an unrivalled record for hard work and industry and an enviable record of labour

A fact which goes some way to explaining why over 120 other manufacturing companies have moved to Irvine.

But it is not the complete

Because these firms were also attracted to Irvine by the financial and administrative assistance we could offer them. By the Regional Development Grants of 22%

towards the capital expenditure on new buildings. By the 100% first year tax

KOE 17

By the ready availability of factory space which can be bought or leased.

And by the perfect environment offered in Irvine. the only new town in Britain which is by the sea. and surrounded by beautiful countryside in which you can breathe clean fresh air and watch your children grow in open, civilised surroundings.

What more can we say? Except that there's plenty of room inside. For further information

please contact: Michael S. Thomson, Commercial Director, Irvine Development Corporation, Perceton House, Irvine, Ayrshire KA112AL. Tel: Irvine74100

allowance on investment in machinery and plant. THIS IS AN Telex: 778984 **ADVERTISING VEHICLE** OR IRVINE NEW TOW

# **Spending** curbs hit £13m. Bus THE REMODELLED FORM COT

Because of these problems. Levland recently launched an intensive effort to win sales for the B15, which will be more expensive than the existing range of Atlanteans and Fleet-liners. The idea was to prepare a case to put to the NEB for a Grand total final presentation before authorisation of the project for invest-

ment purposes.

If the company is to stick to its original timetable for the bus. which envisages a launch in 1978. the investment programme will have to start soon. The plan entails production of the chassis and running gear—engine and gearbox—at Leyland in Lanca-shire with body work added at the Park Royal works in London

# rail plan

By Ian Hargreaves, Industrial Staff

BRITISH RAIL bas been given the go-shead to spend £80m. to electrify and modernise services on the London-Bedford

The decision, announced in a ous written reply from Mr. William Rodgers, Transport Secretary, was welcomed by Mr. Peter Parker, chairman of British Rail, as "just the sort of tonic that the railway industry and its customers needed. It is an example of the long-term commitment we have been seeking from government."

The announcement came as the first stage of the £63m.
Great Northern electrification
service Knking Welwyn
Garden City, Hertford North
and Moorgate, London, hegan

Inevitably there were problems during the service's first peak period and five trains out of 41 were cancelled, mainly because staff were unfamiliar with new procedures There were also complaints from commuters about over-

crowding, which is likely to peror the new rolling stock should be delivered. On the other hand, journeys are faster and, in some cases, fares are cheaper because of reduced mileage.

Work will start early next year on the 50 miles of the St. Paneras/Moorgate to Bedford line and should be complete within about five years. In peak periods, there will be 12 services an hour from St. Albans to Moorgate, with journeys cut by up to 15

minutes.
The £80m. Investment, which ices not provide for British Rail to exceed in any one year its £200m. capital spending reiling, will be warmly welcomed by the railway supply industry.



We've got the clothes

### Ford takes first two places in U.K. car sales league

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

the bounced back to the top of A 5.6 per cent. increase in Vauxhall's car prices was ann the British car sales league last might as the company fell into line with the recent ris month to spite of the labour last night as the company fell into line with the recent ris troubles encountered by the British Leyland and Ford.

By Terry Dodsworth.

Motor Industry Correspondent

AN INVESMENT of £13m. by
British Leyand to a new generation of double-decker buses is being called into question because of the depressed state of the success of the Corting, ranged between 8.0 per cent. 2t Leyland to 5.4 per cent. 2t with 10,005 registrations in Examples of the new Vanchall prices are: Chevette E the top two places in the tables. Vivi 1300 L four deor. 22,136 (22,022); Cavaller 1600 L the top two was the Escort; with 22,375 (22,248); VX 2300 GLS 23,687 (23,492).

Buoyed up by these parts of the big four British manufacturers so far put up prices in the recent round of increases, which is a factor of the new Vanchall prices are: Chevette E the top two places in the tables. Vivi 1300 L four deor. 22,136 (22,022); Cavaller 1600 L the top two was the Escort; with 22,375 (22,248); VX 2300 GLS 23,687 (23,492).

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being called into question because of the depressed state of public sector spending and a hard, spent potatoes and level of the busy pass out the busy grants scheme Leyland's plans for the busy leadership with 25.8 per cent. of sales, compared Comecon manufacturers called the B15—have received outline approval from the National Enterprise Board and a prototype vehicle is on trial in London.

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Ford*	24,610 25.74	20,427	24.44	81,975	25.24	221,230
Vauxhall*	9,209 9,64	7,736	9 26	97,968	8.77	77,396
Chrysler*	4.434 4.64	7,076	8.46	72,170	6.46	86,772
Total British	55,230 57.82	57.088	62.33 7	01,293	62,77	701,027
Datsun	6,029 6.31	3.632	4.35	67,595	5.51	39.776
Renzult	4.264 4:46	4,619		48,895	4.38	50.360
Fiat	3,900 4.08	3,120	3.73	39.744	3.56	33,696
YW/Audi	3,379 3,54	4,044	484	38.858	3.48	43,934
Total imports	46,293 42,18	31,484		15,957	37.23	362,743

These figures include cars from the companies total British figure: † This figure includes

### Ford defends policy Redunda

and Charles Roe in Leeds.

The downturn in the double decker market has not taken Leyland unawares. The company was expecting the boom experienced in the early 1970s to tail off this year as the bunching effect produced by the bus granter scheme—which gave local authorities central government support for bus purchases—began to run out of steam.

The company's long-term plans envisaged sales Iailing to about 2.250 a year by 1980 from their peak of about 3.000 this year.

Go-ahead

for £80m.

By TERRY DODSWORTH

ALLEGATIONS that Ford U.K. panies to have clear-cut rules to about public conduct.

The company said that the Dy LOUIS inform on each other were-distincted in the early 1970s to tail on the boundary of asking standard letter which the external financial interests.

The allegations follow a letter show that their external financial the uncertainties and sound other things, to sign a company.

The company's long-term plans document saying they know of "no improper payment or other peak of about 3.000 this year.

Go-ahead

for £80m.

Ford defended the policy of asking standard letter which the reternal financial interests in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in their work for the pected mine fall them. Interest in the early work for the pected mine fall them. In the outer sign that there were double to a LOTUS. THE work for the p

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### World Value of the Pound

The table below gives the latest available, area other 'than Scheduled Territical rates of exchange for the pound against various. Scheduled Territory, (c) official rate; currencies on November 8, 1976, in some cases rate; (T) tourist rate; (n.e.) non-corrates are nominal. Market rates are the average of buying and selling rates except modirect quotation available; (sg) selling rates they are shown to be otherwise. In some cases market rates have been calculated exchange certificate rate; (P) based dollar parties and going sterling do are tied.

Exchange in the U.K. and most of the countries listed is officially controlled and the rates shown should not be taken as being applicable to any particular transaction without

reference to an authorised dealer,'
Abbreviations: (S) member of the sterling

commercial rate; (cn) convertible refuncial rate.

Sharp fluctuations have been se in the foreign exchange market. Rat table below are not in all cases closing

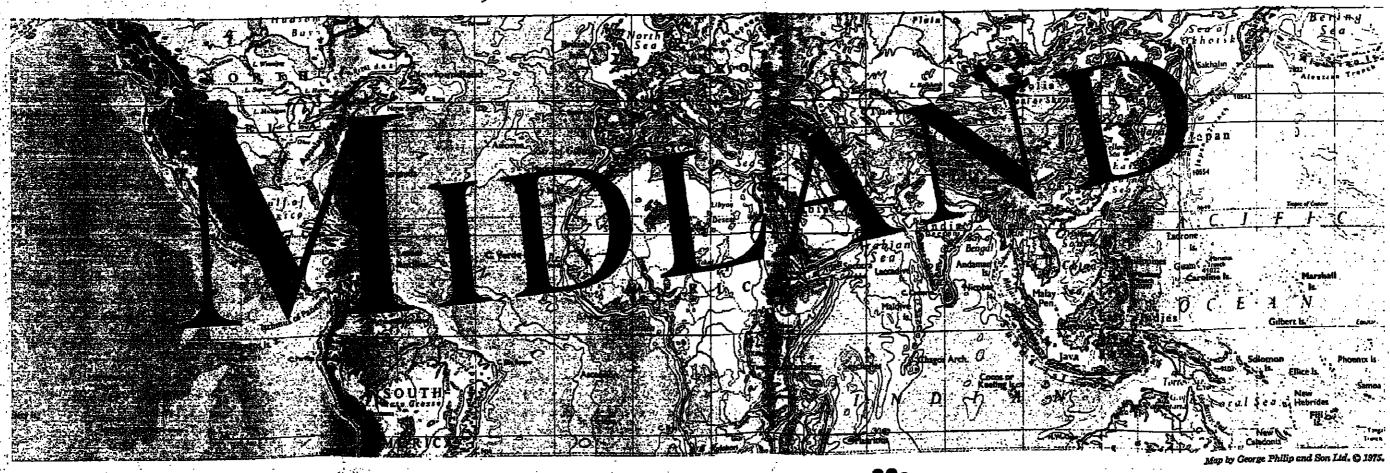
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# The Ichnical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

@ DATA PROCESSING

### Collects facts on the move

WESTREX- has exclusive marketing and distribution rights in the United Kingdom for a in the portable unit and on mobile data collection and transmission radioed to the base and cransmission the portable unit and on the portable unit and on the portable unit and on the portable transmission radioed to the base and cransmits data was portable.

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PROPERTY INVESTMENT

by W. Marshall,

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At the same time, users of run based and semi-conductor conhuge market, among them Ital of Chicago, U.S. of the mill business machines trolled Plessey is able to come and National Semiconductor and are seeking to improve performinto competition directly with it will need a combination of ance without going to the massive ICL now because it has moved high reliability in the new 16-K expenditure and upheaval due to from the position of being a supmemory chips and indications system replacement. This can be placed to the position of the po

• INSTRUMENTS Portable corrosion

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### Thousands of calls go by tube

working between 30 and is more expensive.

110 Ghr it will be able, when secssary, to carry im telescored to be in service by 1982. BICC is making easily-loined guide is ready for application, be in service by 1982. BICC ost to about £20 per metre, is not believed to be ready for will make the waveguide at its Plant can make 100 km per year, main line application, mainly make the waveguide at its Plant can make 100 km per year, main line application, mainly make the waveguide at its propriet of the Briston and the content of the Briston and the content

POST OFFICE Telecommunications hopes to go ahead with the duction unit, although pilot 8,000 channels is achieved and first service trial of a new two plants exist in the U.S. and possibly a decade before inch helical waveguide in a 15m. Japan for example. These wave channels become possible 132 km system to be laid guides use the steel tube printing the possible of the printing of the printing of the possible of the possible of the printing of the possible of the printing of the possible of the possible of the printing of the printin

will make the waveguide at its new Alperton plant, while Marconi will be responsible for terminal and repeater equipment.

In addition the Post Office and the two suppliers are "getting together" to form a team link between Reading and development. And there may yet devoted to selling the system to the countries. The time is appropriate because already at its research station at Marties sham Heath the Post Office has believed the waveguide as a believe that to achieve the future seems limited, whether suspension in the range per channel system which is nore development of monomode the spectrum will soon be filled.

Plant can make 100 km per year, main line application, mainly Plant can make 100 km per year, main line application, mainly Plant can make 100 km per year, main line application, mainly Plant can make 100 km per year, main line application, mainly Plant can make 100 km per year, main line application, mainly Plant can make 100 km per year, main line application, mainly Plant can make 100 km per year, main line application, mainly Plant can make 100 km per year, main line application, mainly per year, main line application, mainly per setting and Reading proposal—unlikely, it is field use are still needed apart understood, to be reactive development. Fibre will be pushed appear on short junction route development. And there may yet be significant improvements in COLINTCOLICY appear on short junction route development. And there may yet be significant improvements in COLINTCOLICY appear on short junction route development. And there may yet be significant improvements in INTRODUCED by Coultist research station at Martle idea that there is any real concapitation route development. And there may yet be significant improvements in INTRODUCED by Coultist research station at Martle idea that there is any real concapitation route development and the remains to be amortised. INTRODUCED by Coultist is the reaction because allead of several fibre that there is any real concapitation route development and there

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### Minister resists Leyland inquiry

mem of industry must reserve the controversial at best irrelevant to the measures of defeat. "It is measures due to come under the controversial at best irrelevant to the measures of defeat." "reasoned amendments, education in the measures of defeat." "reasoned amendment, the control in a dispersion of the controversial at best irrelevant to the measures of defeat." "reasoned amendment, the control in the measures of defeat." "reasoned amendment, the control in the measures of defeat." The some measures of defeat." "reasoned amendment, the control in the measures of defeat." The measures of defeat." The measures of defeat." The house of controversial at best irrelevant to education. When it is measures detected into the measures of defeat. "The house of control in the social into the social into the defeat in united into the measures of defeat." The house of control in the would face extinction.

When the measures due to come under the country. The house of control in the measures due to come under the country. The house of control in the measures due to come under the measure of defeat." The measures detected into the measure of defeat. The measures detected into the measures of defeat. The measures developed into the social into the defeat in united into the measures of defeat. The measures developed into the measures of defeat. The measures developed into the measures of defeat. The measures developed into the measures union concerned—the ACEW- said offering full co-operation

part of the Department's duty both Houses to conduct the investigation, and is, in the hands of the company

Mr. Heseltine described the election seats. allegations as extremely serious.

acknowledging the scriousness of the allegations the Lords to the Bills, he

Engineering Workers vesterday Foot Leader of the Commons bribery Two senior union offic Government, with a House of the Commons.

But the Opposition had the class vesterday questioned Mr. Commons which is prepared to The Docks Bill was essential to effrontery to suggest that the Bob Knight, the convenor at become the tackey of the administration.

But the Opposition had the The Docks Bill was essential to effrontery to suggest that the Bob Knight, the convenor at become the tackey of the administration.

But the Opposition had the Government for dock Government was trying to curtail workers, and the creation and debates on these issues. The

BY JOHN HUNT

been to throw out the Bill

Those voting for the amendment were mostly crossbenchers, including Lord George-Brown They were joined by Lord Arran.

Liberal, and Raioness Ward of North Tyneside, a Conservative

### GUILLOTINE PROVOKES FIERCE HOSTILITY

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

Ministers exchanged smiles of relief as the tellers in the commons last night announced the Government's majority of one vote (311-310) on the crucial division to guillotine the Aircraft and Shipbuilding industries Bill when it returns from the Lords to the lower

Similar motions to guillotine the Education Bill and Rent (Agriculture) Bill had been

carried by a Government majority of 16 (312-296) and a further motion to guillotine the Health Services Bill and the Dock Work Regulation Bill by a Government majority of

But even though Ministers had their way on these Bills, they were warned that they might well he steering a course to constitutional catastrophe. Not only the Tories but the Liberals, too, found the Government's vehement defence of.

all these guilletines less than convincing. If was Mr. Jo Grimend.

former Leader of the Liberals who urged Ministers to realise they were treading a reckless path even though it was the attitude of the unelected House of Lords to the five Bills which had log-jammed the Government's legislation -?--?--?-

these prosposals for curtailing their further debate. Reform of the House of

its lob, defending the essentia unwritten constitutional practices of this country," said Mr.

Amid loud approval from the Tories he added: "If the Gov-ernment is not eareful, it will a hattle against the peers — but a battle of people and peers versus a Government on its way to a corporate State and towards becoming a dictorship

# Single-chamber government is Labour's aim-Peyton

SHIRLEY WILLIAMS, voters voted for them at the last ship of the minority." Commons, it was an insult to also becretary, was given a election.

Mr. John Lee (Lab., Hands, them to dispose of something in Education Secretary, was given a election.

Mr. John Lee (Lab., Hands them to dispose of something in rowdy reception in the Commons. "These motions have come worth) said no party could six hours which they had debated when she insisted that the upon its from mismanagement of approach a General Election for six days.

Mrs. Williams pointed out that because it was anxions that the the Education Bill had been should be cleared up as given a majority of 41 on second ickly as possible. reading and had received 160 Mr. Cryer stated: "It is not hours of Parliamentary time in

"I do not think anyone could the matter is best left where it describe that as inadequate consideration of this Bill. Calling on the Government to believe that there is every justifithink again. Mr. Michael Resel, catton for this timetable motion."
tine, shadow industry Secretary. Mr. John Peyton, Shadow tine, shadow Industry Secretary. Mr. John Peyton, Shadow protested that Mr. Eric Varley, Leader of the House said any ndustry Secretary, should have mandele that the Labour Party answered questions on the alter claimed for its proposals had cations himself, and not left been made to look "singularly them to the recently-appointed hy-blown" by the events of last Thursday when they lost two by-

"To-day is the last chapter in and maintained that an indepen- a saga of excessive ill-conceived dent inquiry was needed to dis legislation, and it also marks the pose of the matter one way or peremptory brushing aside of the views of other people.

Referring to changes made by Mr. Cryer claimed that it was reminded MPs that the Lords The second motion, on the The Health Services Bill, he craven subservience to its trade not for the Department of operated under the 1949 Parlia Health Services Bill and the Dock added, would heal the deep union masters, and its determination to give credence to ment Act passed by a Lybour Work Bill, as introduced by Mr. wounds brought about in the mination to flout the will of the them.

Government under Mr Atthee. David Ennals, Social Services NSH by the pay beds issue. The electorate.

Mr Peyton said that Lord company and the union are co-Carrington. Tory leader in the operating in anyestigating the Lords, had proposed various should be carried if the declared lack of time." ■ The Amalgamated Union of frustrate reform was Mr. Michael

Lords challenge to dock

Bill shrugged off

would be voted en bloc, cut the lenge of the Lords and the kind abous educational selection had ground from any criticism that of people who have been put the backing of educational the Lords had been over-stepping there on his recommendation, opinion throughout the country their proper authority.

Mr. Lee added that Six and to talk about curtailing discrete the cussion on a measure that had may be necessary, but at the House of Lords had been "a had 160 hours was to "stand moment it is going about its job, signally ignominous one."

defending the essential, under the least session, the The Rent (Agriculture) Bill written constitutional properties towards about although the least session.

UNTIL MORE substantial evidence is available, the Department had been given "a our affairs and too much, and too with more treplation than the clear mandate" at the last bad, Government These Bills are Liberals. While Labour might not judgment on the "jobs for sale gleation for the controversial at best treelevant to the crisis the suffer some measure of defeat." "rea measures due to come under the country faces or at worst position at the measure of defeat."

on its way to a corporate State ably draw on a greater range carried by 312 votes to 206, and towards becoming a dictator of educational expertise than the Government majority of 16.

The Lords amendments were

not political. They were "reasoned amendments, educa-

defending the essential, un During the next session, the The Rent (Agriculture) Bill written, constitutional practices Government should either create dealt with the tied-cottage system a flood of Labour peers, or do which was an injustice the Cov-"If the Government are not something about the abolition of erament was not prepared to treful, they will find themselves the Lords." This timetable motion "If the Government are not sometting about the careful, they will find themselves the Lords.

involved, not in a battle against Mr. Norman St. John-Stevas, is sensible, relevant and it is the peers, but a battle of people Shadow Education Secretary, certainly justified," he said.

The Government's motion was said that the Lords could prob

### Our will to govern unchanged by last week's polls—Ennals

third reading it had a bigger

Secretary. Government is determined that it is essential that this motion the Bill shall not fail through

fuliest reforms. But the man who had will of this House is to be full it was significant that on the elections, demonstrates the holden most to prevent and illust," he declared.

third reading it had a bigger low pretension of the Labour The Lords had their rights and majority than on the second-

duties, but it was no part of reading. "The reason is that he, and his their role to seek to block action that the will of this House has continued with its not investigate the reason is that he am instruction of the allegations of colleagues want a single chamber already clearly determined by already been expressed.

at Castle Bromwich, Birming- Mr. Jo Grimond (L.th., Orkney maintenance of a permanent temporary setbacks in Walsall ham, who has been suspended and Shelland) said the guillotine labour force of a size and com. North and Workington in no way an, who has been suspended and Shellands said the guillotine labour force of a permanent temporary (setbacks in Walsall and Shellands said the guillotine labour force of a size and com-North and Workington in no way procedure was a travesty of nosition appropriate to the change the will and determinate being used was like a blind democracy. The Government officient operation of the industry tion of this Government to date. Apart from the Education subscribery.

Relia single of the allocation appropriate to the change the will and determinately the control of the industry tion of this Government to the Education subscribery. and knowledge of the alleged certainly had no mandate for the "I" must become law in this govern and fulfil our commit. Bill, MPs had not got the Lords' Bills, since only 38 per cent. of session." Mr. Ennals said.

and to the people. Mr. Patrick Jenkin, shadow Foot, who in the past had been Social Services Secretary, said a great Parliamentary figure who

wanted it.

"Both these Bills are wholly irrelevant to the nation's dreadful economic plight and are widely detested far beyond the ranks of the official Opposition."

The Bills were opposed by people on the Labour benches in both the Lords and the Commons. "They will damage the interests of ordinary working people They are nothing more than sops to a few politically Circencester and Tewkesbury)

Circencester and Tewkesbury)

Said that Mr. Poot was king Lear and the Prime Minister was like Gloucester. "They are wandering about, lost and depressed. Their army is routed.

Mr. Albert Booth. Employment Secretary said that since the Dock Work Bill- had been introduced to Parliament at second reading it had been debated for 146 hours." in the Lords, the inbuilt majority of than sops to a few politically Lords, the inbuilt majority of motivated trade union bosses."

Socialist indignation at chanmockery of the democratic

socialist indignation at chanmes made by the Lords was process."
Tory backbenchers roared in process, the Labour peers had taken part in votes. "They cannot argue that Tory peers are frustrating the will of the Commons."

Mr. Jenkin insisted that the for industrial peace in the docks Bill was not a manifesto docks. docks Bill was not a manifesto docks.

commitment—and if was wholly in a division, the motion was unnecessary its only virtue was passed by 310 votes to 307—10 display the Government's Government majority three.

to force this legislation, in spite of the results of last week's Party to be a democratic party. Mr. Eddie Loyden (Labour (larston) said that it the Lords persisted in their attitude, it might compel people in the inagainst the decisions that had been aborted.

ments both to this Parliament amendments to the Bills. He was disappointed with Mr

the Government was churning ill-judged legislation "out of a mad sausage machine." Neither the Commons nor the country wanted it.

Mr. Nicholae Bialance who cared about the rights of Parliament. This was no longer so "I only hope he finds his jackboots the Commons nor the country wanted it." Mr. Nicholas Ridley (C. Circencester and Tewkesbury)

the foremen's pay is out of line. with other workers because of the pay policy. But the letterpointed out that the company was unable to correct the anomaly until the pay policy

### Air takeover vital to jobs-Kaufman

FINANCIAL TIMES REPORTER

was being introduced mainly to wholly wrong to throw out the A FIRM ASSURANCE that MPs repair industries went through, please Mr. Jack Jones, general Bill to-day. It would not be will be able to discuss, as well the bailiffs would be called in to secretary of the TGWU, in revision, it would be destructed as vote on, the Lords amendment a number of shippards in which seeks to omit shipperpair. England and Section the social content. return for his help in retaining tion.

Iberal, and Rainness Ward of forth Tyneside, a Conservative Viscount St Davids has a similar amendment down treday on a coverained Bill, Many Labour on the House had a right to use its powers occasionally to throw out a simple Bill, Many Labour on the triple Bill, Many Labour on the for the Lords to throw out a Bill according to the student of the particular measure and be from the House had a right to the forth to the control of the forth to the student of the student of

# Staff group test case goes before tribunal

The Blue Circle Staff Association to some expenses at association's rules we tion is appealing in the first case about £500 a year.

of its kind against the refusal Feeling said the rules are a under the Employment Protec. The association has \$.139 mem members of the association has \$.139 mem association. Application for a cerificate, which confers collective

granting of certificates to some Mr. Ronald Atkin, a corthern normal committee he organisations which they do not area office manager and associathe bearing will regard as truly independent and tion chairman, told the tribunal day when Mr. John E.

MANAGEMENT of the Blue The Rive Circle association union but there was MANAGEMENT of the since the circle absorbated an association.

Circle cement group favoured maintains that it is independent an association their employees forming a staff and lists a new graded salary. He was questioned to association rather than becoming structure based on job evalua. Scott for the Treasur fragmented among other unions, tion and a severance pay agree about why a joint the Employment Appeal Tribunal ment among its collective committee formed in was told yesterday.

hargaining achievements:

always chaired by a

was told yesterday.

hargaining achievements:

always chaired by a

But Mr. Richard Dolwin, staff Mr. Dolwin told the hearing that company Mr. At

manager, denied that the com-that the association engaged in did not think this was

pany had encouraged the asso-normal collective hargaining contest of the a

riation rather than run the risk "They make demands and the negotiations. The n

that staff might join a more company has to negotiate settle was in the position of

militant outside union, such as ments." He estimated company information,

the Association of Scientific financial assistance to the Mr. Atkin also agree

Technical and Managerial Staffs, association in the form of con-Scott that it was to

bers, about 89 per cent, of the Malcolm Cook, was qu tificate, which confers collective bers, about on the bargaining advantages, was restaif grades entitled to join. Its Mc Scott about provinced after the Certification officers told the tribunal that rules for two representations, relationship with independent this year after mittee meetings. He company and studied its being founded as a consultative would be done on son rules.

The association has \$.139 mem members of the association

### British airlines concludes closed shop agreement

BY OUR LABOUR STAFF

BRITISM AIRWAYS revealed British Airways plans to intro-able opposition to the vesterday that it had concluded duce other closed shop agree—At London Transa closed shop agreement for part ments for its 45,000 U.K. staff white-collar workers of its U.K.-based staff, in spite during the next few months. The a closed shop is to be of vigorous opposition from some next agreement is likely to be soon for the execument of the collar workers in its Lon-with air cabin crew.

Although it commendates that

of vigorous opposition from some next agreement. Soon for the execu white-collar workers in its Lon with air cabin crew. They are concerned don offices.

Although it seems clear that system will be sime. This latest closed shop agree the type of agreement being compulsory unitor ment in the airline, follows an implemented will not force exist agreement at British earlier agreement for pilots, and ing employees who refuse to join so far has led to me covers about 5,000 ground a union out of the company, employees being discrement practices staff.

services stat.

The agreement provides that still being mounted.

Staff remain in union member. A petition framiniers than 500. The opponents of ship, either the Transport and employees has been presented agreement at Londo General Workers Union or the to both the Prince Minister and point to a recent be General and Municipal Workers Mr. Albert Booth. Employment ing of the Transport and Municipal Workers Mr. Albert Booth. Employment Staffs' Association This arrogant determination Union, while all new members Secretary. The organisers of the Staffs' Association to reject a closed should be results of last week's staff will not be forced to join Mr. Booth to repair their Lendon Transport ctions, demonstrates the hold a union, and new employees, can objections. The organisers will there were no plant pretension of the Labour claim exemution from mamber.

warning 🗆

claim exemption from member tell him that a survey carried to extend the clos ship on religious grounds. Out by them indicated consider cover executive gra

### Rolls-Royce NGA leader concern or 16 Fee Over unofficial dispuision?

To foremen staff conterned over the number of This situation has some 250 foremen at two unofficial stoppages by its mean more prevalent in bern warned by the manage. Writing in Print, the union's cause of resentmen ment that they will be suspent to unofficial members of the national newspapers management action were that they will be suspent to unate Mr. Les Dixon, NGA that the best and ded without pay from Thursday if they do not resume for negotiations with the normal constitutions normal working. The warning follows a series London and Manchester, right in any issue of sauctions, including a ban on overtime, imposed by the increase in unofficial action in full weight of out this area of sauctions. There is sothing more damag to a satisfactory condifferentials.

The a letter to the foremen, undermining of its constitution members have a grif who are members of the Asso and authority than having to providing they abide citation of Scientific: Technical inform any unangement that, stiffting the asso and Managerial Staffs, the although we have given instructions make efforts to ach the foremen's pay is out of line. to foremen

### Striking teachers are disciplined by union

THE NATIONAL Union of affected and the to Teachers Britain's biggest teach no backing from the inion has taken disciplinary executive. When the inion position assist 32 members for to give the union action against 32 members for to give that it would and even permanently ham. Staging an unofficial strike.

pered by the forements staging an unofficial strike.

again they were action.

Meanwhile, a mass meeting Little Hord school Newham, it is believed to of strikers at Rolls-Royce East London appeared before a time that the union (1971)'s aero-engine factory at Hisciphary meeting of the its power to deal will be union at the week-end. They who stage unofficial held on Thursday to decide with he told of the committee's whether the three-and a half decision later this week month-old strike should con. The teachers stonger under the target and continued the committee's month-old strike should con.

whether the three-and-a-half decision later this week month-old strike should con tione.

About 500 employees at the against a warning from the head. ONLY HALF the question are the master that a teacher was in work permits allows company's decision to shar breach of contract for refusing hotel and catering the workforce to nearby Hill was on maternity leave. Taken up Mr. Ic lington. The company's says that Although the union has Parliamentary Under the workforce to nearby Hill has on maternity leave. The company says that Although the union has Parliamentary Under the workers will lose their jobs imposed sanctions in some areas: of State, Employment and that it is prepared to pay including non-cover for absent General and Municipy, a disturbance allowance.

### Delay pension participation

Continue

The management's letter

claims that the company was being seriously disrupted and even permanently ham-



THE LURDS heavily defeated a the third reading of the Aircraft erussbench attempt to kill the and Shipbuilding Industries Bill Dock Work Regulation Bill des- in the Lords. Although he pile a warning from Lord intends to speak. It is understood George-Brown that if the Bill that the amendment is unlikely becomes law, the dockers would to be pressed to a division, be able to "hold the whole Yesterday's debate ender

Yesterday's debate ended with nation to ransom

The former deputy leader of the Labour Party who now sits as an independent poer argued that the legislation would menut that the legislation would permit whatever it does, to take no the dockers to decide that damn notice of George Brown." nothing was coming in and out of the ports. The result would remark when it brought profests he that "the country would from Lord Carrington.

starve within a week."

Viscount St. David, a cross-bencher, mayed an amendment that the third reading of the Bill should be put back for six months it was defeated by a Government majority of 71 187-187, after Lord Lord Lord to Copposition.

Government majority of 71 (87) dokers in areas within half a dokers in areas within half a mile of ports.

Tory leader in the Lords, and Viscount Simon, for the Liberals, advised members of their party not to support it. Had it been passed, the effect. This is available to the Bolsheviks in 1917. This is available to available the passed. of to support it.

Had it been passed, the effect 1917. This is exactly the way it of the amendment would have happened

LORD GEORGE-BROWN

Country would starve within a week." He argued that the Bill was to breakdown. It would be

perfect were really against this measure and be right that the legislation should thought it better in 'churk it go back to the Commons.

In a clear had to commons were than the property would watch thought it better in 'churk it go back to the Commons.

It is a clear had to common were the man the property would watch thought it between the two commons were than the property of the sand them make up their minds the sand that if the amends what to do when the Bill came men was possed it would affect back to the Lords, he defended to the work of the Lords he defended to the large that the property of the Lords he defended to the large that the

doll in tild

# Call OHN WYLES profiles a shipping company which has diversified rapidly and added a variety of activities to its famous Blue Funnel Line How student princes led Ocean away from the sea

d and Philip Holt.

they confounded experts over of William Cory and Sons. claimed that steam ships into oil and solid fuels and d so much room for coal groceries distribution, togs and there would never be lighterage. h space for cargo and

most other companies," is He was recruited as one iew which permeates the of the company's student

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4-40 feet) very valuable.

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rimingham, Dover, Leicester, Liverpool, Hewcastle, Plymouth. lough, Windsor, London, Heathrow, Marble Arch and Swiss Cottage.

Especially since unlike most valuables,

Ocean Transport and experiences of the past 11 years, arrive at the truth."

ing company with interests and Australia. But under the ng from property in Singa- impetus of containerisation and to high street grocere its part in the formation of the button in the U.K., Ocean Overseas Containers Limited 'emained remarkably true consortium with P & O. Furness ots put down in Liverpool Withy and British and Commonthan 100 years ago by wealth. Ocean rapidly embarked on an extensive programme of two brothers founded the diversification. This has carried :1 Steam Ship Company it into offshore supply services, its famous Blue Funnel bulk carrier shipping, interto put steam ships into national air freight and most

The company has been steered angers. But the Holts did through this period of phenohomework and then menal change by Sir Lindsay ed ahead with an un Alexander who is closer to ble belief in the correct- being a public figure than anyof their approach. Ocean's one else in the shipping indusgerial style is not radically try. Alexander joined Ocean in Onclude and 111 years later. "We 1947 with a distinguished war be fuddy duddy but by record and an Oxford first e get it right more often behind him.

> corridors and cavernous princes" who were once the India Buildings product of an unashemedly s Liverpool headquarters, clitist selection procedure which was brought to an end only four

largest liner services to the Far East delight in intellectual specula- West Africa trades.

OGANT, intellectually self- confidence of Ocean's manage depicted as comparatively heavy shorebased staff. In a first move But a fundamentally new liaison team, comprised of both This will be an important pany which, for the first time

dent, puritanical in its dis ment, which flows very stron by un intellect and fond of "the to broaden its base. Ocean departure came in mid-1972 Ocean and Cory managers, contribution to forecasted in its history, is actively trying of ostentation—the profile from the broadly: successful use of analysis and debate to acquired Liner Holdings in when William Cory and Sons, which analysed each aspect of profits of £32m, for 1976— to market its services. This is Ocean Transport and experiences of the past 11 years, arrive at the truth."

which it had long held a 38 the long established fuel distriction. Within four nearly £10m, up on last year, partly a matter, of necessity long presents to the world In 1965 Ocean was still recognition. This was ideal ground for the per cent stake. Liner was the button company with other to five months the various sub. This return will confirm Ocean's liner fleet. 120-I have sat comfortably on nisable as the company founded development of Alexander's dia- parent company of Elder interests in lighterage, towage sidiaries were reporting accord. "blue chip" status in the strong in 1965, will fall to fewer 'ace of many a successful by the Holts 100 years before lectical style of management Dempster, the well established and tugs. Was acquired for ing to standard Ocean practice market which has been valuing than 40 ships in 1980. If Ocean hern businessman 50 years and was drawing more than 95 which combines a slightly pat-liner company which was the 557m. after a grinty takcover while, over a slightly longer its shares at around 64 per cent. Is to maintain its employment Although it is now per cent of its carnings from rician manner and donnish major British force in the U.K. battle with Jessel Securities... period, the Group reduced the of net asset value, compared levels and its highly successful The amalgamation of Ocean total cost of the acquisition to with 56 per cent, for British cadet training school, "Aulis," cent. for P and O. Some problem areas in Ocean

have been disposed of during several years of taking a back the last three years and others seat in the sharing-out of investstill remain. Prominent in the ment. first category were the two large VLCCs, Titan and Troilus. An intriguing puzzie in large vLCCs, Titan and Troilus, ander refuses to acknowledge it

Dempster. This was shut down which means that the entire

With Ocean Cory now settling der. Elder and Geoffrey down, most of the immediate Ellerton (a former colonial civil problems are connected with servant who looks after, among shipping. In 1971 Ocean plunged other things, management into the liquefied natural gas development)—will all business and has a large carrier departing in 1980. "Dispositions on order in France, the cost have been made," says Alexanof which escalated from £25m. der archly, while others are to £67m. The ship is due for marking his card for him. delivery next year and a charter starting in 1979 has been obtained. Ocean is happy with Few Surprises the terms of the charter from Pacific Lighting, but it will not Power Commission gives the go- mittee

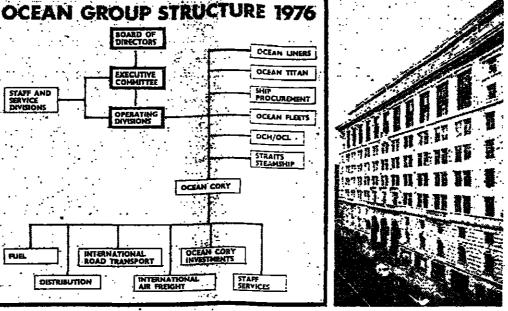
Through the company but once selected, were put on the under his firm guidance, discus sively liner company, it was and planning responsibilities to (£2.7m. pre-tax in 1970-71) its could also cause some anxieties student prince, now general through the company but once selected, were put on the under his firm guidance, discus sively liner company, it was and planning responsibilities to (£2.7m. pre-tax in 1970-71) its could also cause some anxieties. is kept under control: it road to early advancement with sion at Ocean Board meetings exposed to the switchback individual businesses or groups newly developed food and drink over the next few years. After manager of Ocean Distribution). after all, threaten rela- the almost certain prospect of has been known to range from "boom or bust" vagaries of the of individual businesses, with distribution company was losing employment in two joint concentral management, in the money at the time of the take- sortia these vessels will be man will try to protect the

and Commonwealth, 50 per cent. on Merseyside, it needs other for Furness Withy, and 34 per owners to pur ships under its care. The liner fleet, whose average age is now a ripe 16 years, is to be renewed after

as a problem-is the question of managerial succession in Another was Seaway Car Ocean. Company rules say that Ferries, which came with Elder managers must retire at 60 in 1972 after persistent losses executive committee—Alexan-

There will be few surprises rest casy until the U.S. Federal if, in 1981, the executive comwhich the ship is to be em-student prince, now managing director of Ocean Liners) and

Whoever emerges as chair-



Sir Lindsay Alexander (left) has steered the Ocean group through a period of diversification since he became chairman in 1971, widening the base of the operations that are directed from the company's cavernous India Buildings headquarters in Liverpool (right).

or five years ago. Every three brain and a shrewd understand- helped to plug the operational agement or four years Ocean would comb ing of people. He became chair- hole opened up by the forma- earlier in 1972 by the Boston assets. sense of superiority feeds. Oxford and Cambridge for their man in 1971 on the retirement tion of OCL but it was clear to Consulting Group. eak of arrogance which brightest undergraduates, who, of Sir John Nicholson and, Ocean that, as an almost excluwith important business being appointed a "partner," as multi-million pound investment shipping cycle.

The decision was therefore of the Board and its over and until the current financial continuity of economic growth in Western lates to the trappings of Summer, then Warden of All iss success. Its executives. Its executive commence of the taken to develop other busines of the trappings of Souls, and although the former are encouraged to travel and class on the railways an academic or foreign of the Board and its operation of the Bo I class on the railways an academic or foreign service Ronnie Swayne. Now chairman as a joint venture with P & O Sitting alongside Alexa to include a Rolls-Royce. Save to "the attraction of the executive committee of the creation on the executive committee of the creation on the executive committee of the creation on the executive committee. re company's fleet of cars career, he succumbed as he of OCL but then a partner of as a by product of the creation on the executive committee was not include a Rolls-Royce. says to "the attraction of total Ocean. Swayne is senior in relative deprivation has ignorance," not least because length of service to Alexander the chemical trades in which the deputy chairman. A blunt and cernible effect on the self- the shipping company has been but, like him, was recruited as student orince.

> and Swayne talked long and bulk shipping where general financial positions with Shell. hard about the implications of growth and profitability was Before Elder's arrival, Ocean's given containerisation and the risk, as then outstripping liner works. they saw it, of the Australian Government encouraging the American container operator, Programme approaches were made and agreement reached to set up OCL with P & O, Purness Withy, and British and Commonwealth. The object was to containerise both the Australian and Far East liner trades in which the companies were

odd ships in its liner cargo fleet would be redundant, with an obvious effect on its sea and

tion with a penetrating business. The Elder Dempster takeover and Cory was based on a man- around £37m, through the sale ahead for the gas shipments on Menzies-Wilson, Charles Lenox-

OCEAN CORY

Sitting alungside Alexander about the same time Ocean took Ocean in 1971 after nearly 20 On this occasion. Alexander the major decision to move into years in a variety of senior

> and his achievement, according (MSAS). Ocean's air freight to Alexander, has been the 'cre-forwarding company whose

structure designed of properties and peripheral the Indonesia to U.S. routes on Conyngham (ex-Wykehamist, ex-While Cory had had a 10 year ployed.

This devolved operational record of steady profitability. Ocean's five bulk carriers possibly Nicholas Barber (ex

Ocean Transport and Trading. now managing director of Ocean ness for traditional values. As Most but not all, of Cory com. Titan, is responsible for tackling Menzies Wilson says: "We have panies are now run by the this problem. He is also respon- to be careful that we don't Ocean Cory division whose sible for Ocean Fleets, the catch up with the rest of managing director is Colin St. Group's ship management com- Britain." Johnston, a 41-year-old ex-Booker McConnell manager who joined the Group in 1970. St. Johnston's division has been responsibility financial controls were primitive McGregor Swire Air Services

American container operator. I OSIAINITE auon of a financial administrate efforts to acquire and then less thank into the As part of a £100m, ship purtion which will stand up to maintain a share of a fast grow-U.K.-Australia trade. They chasing programme, seven bulk indefinite development and exing market have made heavy agreed that British liner come carriers, one ore and oil carrier pansion." Elder himself is demands on Ocean's cash panies ought to move quickly and two Very Large Crude Car. extremely proud of the way in resources. MSAS and Cory disto forestall this and Alexander riers (VLCC) were acquired which Cory has been reorga- tribution were responsible for prepared a paner for the Ocean between 1969 and 1974. In 1970 nised, blended into the Ocean an overall loss in Ocean Cory poard outlining the case for a joint company was formed structure and strengthened during 1975 but for this year containerising the trade in a with Inchcape to move into the where necessary. His own role St. Johnston predicts a £24m. consortium. Within weeks offshore oil supply business, was crucial. He led a small turnround.



### Leadership requires more than high IQ

The implications for Ocean managers on the strength of staff positions below them, the ings S2'0 higher than those in were serious. Within a few their IQ according to a report line executives were "more the bottom third. The corresponding portion of the file on a study made of master effective in oral communication, ponding gap 10 years after graduates five and 10 years after organisation leadership." they had left the U.S. Stanford. Business School.

IT IS UNWISE to promote lower than business graduates in had, on average, monthly earnon a study made of master effective in oral communication, ponding gap 10 years after business administration which is primary to effective graduation was about \$700 a

Even so the study, carried out Business School. by Thomas and Margaret Har-Line managers have special rell, indicated that there was a needs for leadership ability, the link between high grades at the report says, and although those school and later earnings. Five line managers studied were years after graduating, those in likely, to have an average IQ the top third of their MBA class



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TUESDAY, NOVEMBER 9, 1978

# Falling pound hits prices

which measures these costs is dim. a more up-to-date indicator of trends since it refers to the prices at which goods are ments is concerned, expert to demand a price increase

### Working through

output prices and finally the final prices paid by the differences within the Labour as confirmation of this opinion, consumer. The output prices of Party make trade union leaders. In the past few weeks the prices three months has shown is not clear how far that fact increases of 151, 16 and now has yet sunk in.

THE STEADY depreciation of 164 per cent. These increases the for. in a sense, they have the sterling exchange rate has may not work their way fully almost willed the price up. Each naturally caused a steady rise through into the index of retail time they make a pessimistic in the average price of imports: prices for some months to guess about Opec's intentions in the third quarter of this year, come: but. given the increase they strengthen the hand of the according to the latest trade in input costs already recorded more hawkish members. like industry of raw materials and month-the prospect of an fuel is swollen by the higher early reduction in the rate of that a 15 per cent. increase price of imports, and the index domestic inflation is exceedingly would be the minimum acceptable measures these costs is dim.

there is a further fall to be sumers will be still further reflected in the next month's reduced even without a fresh package of measures by the Government. That in itself may This increase in input costs ensure full observance of the fied. The way that spot market works its way through first into policy after the turn of the rates have been hardening in ) year, especially if political recent months might be taken the foor, drink and tobacco less enamoured of the "social of certain key Middle East and industries have risen by 8; per contract." The more serious African crudes have risen by cent, in the last three months, danger, however, is that it will 15 cents to 40 cents a barrel. but this is largely due to become even more difficult. Spot consignments of Arabian internal as well as external than it would in any case have light crude—taken as the factors. Output prices for the been to agree on some more pricing "marker" by the oil cent, pound the inflation aiready in

### New deal needed for State industries

THE SALARIES paid at Board have advantages, but to be effeclevel in the nationalised indus- tive it would require an iron tries are almost at the point determination on the part of The gap left which prices had reached two Government not to manipulate years ago. They have been held the nationalised industries to at LWT out of line with comparable whether it is a matter of orderdifficult. Low salaries are not stand. lised industry appointments: bility, together with the threat of interference from politicians and civil servants, is an even greater disincentive. But the forthcoming unless competitive

Organisation No dcubt the nationalised in-monolithic organisation. A issue of the future organisation manageable units. and control of the nationalised industries in the light of the Criteria to make several suggestions for their financial results makes it under the wing of Howard often cover many thousands of "His memoirs, should be ever takes he made."

Thomas at ABC-TV in the acres. Lavatories, and just about find time to write them, will of supervisory boards on the siders to assess the efficiency sixtles and stayed with Thomas everything else, are conspicuous fascinate the world." Thus Saul Over and out be to separate the setting of In view of the monopoly post- 1968.

Such an arrangement might possible.

Higher oil prices will dampen international economic recovery. Ray Dafter and Peter Riddell repor

# Stronger world demand lends/ support to Opec hawks

EMBERS OF the Organisation of Petroleum
Exporting Countries will
meet in Qatar next month in
the knowledge that the world
expects them to impose substantial price increases from
January. And oil companies
executives, politicians, econoof rises ranging from 10 per cent. to 25 per cent.

For, in a sense, they have

The Shah of Iran said recently to a 25 per cent cut in our pur-So far as the balance of pay-chasing power. We are forced

risen by 258 per cent, Nevertheless. Opec annears to be unanimous in its view make it the more difficult to that another price rise is justi-

rest of manufacturing industry, flexible system for the next industry - currently being however, rose by 12 per cent in phase which does not com- loaded are costing over \$12 a in September; and, though this view with a fresh outbreak of the present official level of is said to reflect in part purely very high wage claims. Exces. \$11.51. Market reports suggestseasonal factors, the year-on- sive wage claims mean a higher that contract prices are now year comparison over the past level of unemployment; but it beginning to rise in sympathy. It is a far crv from the situation in 1975 when faced with depressed levels of demand, oil exporting countries were being forced to concede discounts on sizeable deals of up to 30 cents barrel. What is more credit

mists and other commentators supply of oil is becoming in price differentials." may rue the fact that they have tighter. Worldwide demand this The apparent moderation of been so liberal in their forecasts been so liberal in their forecasts been so liberal in their forecasts been cent. above 1975 levels, do with the pleas for caution to 5 per cent might be needed, nations.

### 'Unrestrained buying

October against 6 per cent, in the previous month is probably tangible respects, like design the percolar than the fact that less significant than the fact that less significant than the fact that less that have chall l less significant than the fact that and denied be should however, reduce it has risen by 11 per cent, over the past three months. If this the past three months. If this seems a high figure it should seem a high figure it should seems a high figure it should seems a high figure it should seem a high figure it sho

next year a further 3 per cent, now being made in consuming The U.K. and Norwegian sectors the 1974/75 economic recession of the North Sea have made an has not been as strong or susinitial, if modest, contribution tained as many nations — the to world supplies but Opec is U.S. in particular—had hoped. still serving the bulk of demand. It can be argued that the world figures, this average price was and undoubtedly still to come Iran and Iraq, which will be almost 25 per cent, higher than a minute taking into account striving to recover economic in the third quarter of 1975. The cost to manufacturing increase in oil prices next increases. "In these circumstances any further increase could push the economies of OECD countries off- course; a large - increase

Oll companies, like BP and In the shorter term, the Esso, must have an ambivalent ordered rather than those at prices are still rising as first because our purchasing power recent rush of consumers to attitude towards crude oil prices hich they are landed.

The index of raw materials price and there has been little since the last increase." Vene- advance of the New Year price hand, higher crude prices would due to currency losses and Economists have for some the increase in North. the much of tax materials street has been intressed to the microse in Northcosts for the food manufactur. significant change in the terms zuela the third largest producer, increase has given the spot improve the profitability of severe competition in the oil time been regarding a rise in an increase in price of
ing industries is of obvious of trade since the spring of last is another country expected to
market an extra boost. The projects like the trans-Alaskan products market.

Companies

Companies

Companies

Companies ing industries is of obvious of trade since the spring of last is another country expected to market an extra boost. The projects like the trans-Alaskan products are currently interest for the eventual price year. The external effect of the press for at least 15 per cent, authoritative Petroleum Intellig. oil pipeline, or the development. Companies are currently 15 per cent, almost as a fore next January could to mierest for the eventual price of more depend largely on the exchange rate will to offset the effect of inflation ence Weekly sees a danger in the index of retail therefore depend largely on the land discount of the assumptions in their to 23.45 in. In 1977. The second contract of the second largely on the land discount of the assumptions in their to 23.45 in. In 1977. The second contract of the second largely on the land discount of the assumptions in their to 23.45 in. In 1977. The second contract of the second largely on the land discount of the assumptions in their to 23.45 in. In 1977. The second contract of the second largely on the land discount of the assumptions in their to 23.45 in. In 1977. weight in the index of relations. This tends to fluctuate from month to month to month to cause of special factors, and the fact it, rose by 4 per cent, in October against 6 per cent, in that it rose by 4 per cent in which cheapness makes up for Opec's main argument in its contemplated.

October against 6 per cent in deficiencies in other, less case for higher prices. However Once again, Saudi Arabia by 3 per cent, a 25 per cent. Against this

be compared with the index of situation is concerned the drop tains that since the last price Saudi Arabia's King Khalid will greater 'pressure at a time prices. The prices of the 1973-74 but a rise of 13 per input costs for all manufacture in the sterling exchange rate 'prices and a state of the 1973-74 but a rise of 13 per input costs for all manufacture in the sterling exchange rate 'prices and a state of the 1973-74 but a rise of 13 per input costs for all manufacture in the sterling exchange rate 'prices and rises the sterling exchange rate 'prices and rises and rises are the interest of the 1973-74 but a rise of 13 per input costs for all manufacture in the sterling exchange rate 'prices and rises are the interest of the 1973-74 but a rise of 13 per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices and rises are the per input costs for all manufacture in the sterling exchange rate 'prices are the per input costs for all manufacture in the sterling exchange rate 'prices are the per input costs for all manufacture in the sterling exchange rate are the per input costs for all manufacture in the sterling exchange rate 'prices are the per input costs for all manufacture in the sterling exchange rate 'prices are the per input costs for all manufacture in the sterling exchange rate 'prices are the per input costs for all manufacture in the sterling exchange rat input costs for all manufacture in the sterling exchange rate rate in the sterling exchange rate in the sterling exchange rate by 27 per cent in September though after a time gap of the first could be about 2 but by 41 per cent, in October, uncertain length. To the extent by only 2.7 per cent, if the first uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. To the extent by only 2.7 per cent, in October, uncertain length. The fall in the exchange rate is that the present pay policy is quarter of 1974, the period normally backs, the Saudi petitors, Esso Petroleum, an far this year only the period economic recovery because rates again given as the main cause. fully observed, therefore, real immediately following the four- Arabian moderate line has nounced a few weeks ago that market has show real growth, of growth have slipped hack with the repeated rider that disposable income of con-fold oil price rise, is used as a declared its intention to press it suffered a 27m, deficit in the and this could be affected by sharply from the higher levels

about the strength of the in the current economic as a whole. Neverthele general view in most for published on both sides Atlantic is that the r growth in the major countries—the U.S., Jap: slightly from current le early next year, but p tail off later in 1977, Exp is still likely to be lowe envisaged in forecasts

If this view is correc an oil price rise in the of 10-13 per cent sho little more than slow do recovery, though the may be more damaging oil producing, less de

The impact on the economy is rather double A rise in the cost of h oil imposes another pro add to all the others faces; but offsetting part, there should be in Against this background, there increase in price in the 10-15 next year.

1978, when production s higher, then the impact smaller.

These calculations are wide margin of er could be too pessimistic of the build-up in oil i the past few mouth 'sluggish consumption and a faster than antic crease in North Sea of For the U.K. economy; the impact will ten dwarfed by the far wid of the depreciation of t this year on raw costs generally.

A rise in the oil p. have one intriguing twi sterling balances is much discussed. It w an additional inflow o \$15bm into the oilcountries. This could nindown of the Opes funds for the time b may increase the amer able for investment unlike 1974, its home will not necessarily be

hase the index is seen to have for a rise from January, the first first half of this year, targely any mini-budget measures. Crude Oil ARABIAN LIGHT 34 (OPEC's marker') 1971 1972 1972

market rates, that an enormous ing a power station which the leap is now required: that leap customer does not want or depresents the Government with laying a plant closure in a marpolitical problems which it ginal constituency. Until there would rather not force. Yet it is a consequence in heat marginal constituency. Until there would rather not force. Yet it is a consequence in heat marginal constituency. Until there would rather not force. would rather not face. Yet if is a concensus in both parties they are not faced, recruiting and retaining top-quality management will become even more agers of the nationalised industries will not know where they difficult. Lower selection are not know where they stand.

To the relation to both parties of the nationalised industries will not know where they stand. There are other organisa- of showbiz fun in an industry Tup 20 according to the latest the only reason why Govern- tional changes which might be which has become increasingly Jictar ratings, are shown on a ments find it difficult to per-suade people to take up nationa-belpful. Several of the corpora-devoted to the balance-sheet. Saturday night. tions are unnecessarily large He will be missed, particularly the absence of clear responsithem less so, whether by de-centralising the management or Brian Tesler, with a considerby breaking them up into ably increased burden. The There were, as there always are smaller units, should be contragedy came immediately after a vast number of television considered. The Energy Secretary, the company's two-day confer mercials during the American Mr. Authory Wedgwood Benn, ence on long-range programme election campaign that has just is right to be sceptical about policy, a conference to heat off ended. But the prize for origithe claimed advantages of the BBC attack which is hurting nality, humour and effect must

supply industry into a single ratings war. dustry chairmen made this point break-up of the Post Office from Thames Television as the new Senator from that State to the Prime Minister at their between postal and telecom- deputy chief executive two Wallop, whose sister is marmeting with him yesterday. But munications services has attractive the postal formal and moved to his ried to Lord Porchester, who it is not their only agricate. The three while shows the first only agricate the Opening and the new Senator from that State the postal formal and the new Senator from the There seems little doubt why he ran for the Senate as a Republiwas recruited. Although Telser can implacably opposed to made his name as a light enterbig. Government whose tentrainment programme maker acles reach out even to Wyom initially, his real reputation ing. In particular he took was the accommendant of the accommenda if is not their only anxiety. The tions, while there may be scope present job in June of this year. manages the Queen's racehorses. discussion included the wider for splitting BSC into more There seems little doubt why he ran for the Senate as a Republiforthcoming report by the National Economic Develop. Most important of all, the initially, his real reputation ing. In particular he took exception to a recent U.S. Labour No doubt Senator Wallop's first to stay in the place where Sant was commissioned by Sir Harold try to formulate criteria for was commissioned by Sir Harold try to formulate criteria for make good no. Wilson when Prime Minister in performance which are intellig. thing to make good proresponse to the widespread con- ible and consistent. This is not grammes; it is another to show workers should be within five ment is now prepared to change best book and it wouldn't have cern about relationships be just a matter of setting financial them at a time when they will minutes of "sanitary facilities" its mind. tween Government and the pub. targets. The way in which the get the right audience. Tesler while at work. tween Government and the pub. Largers. The way in which the was introduced to scheduling wronging is a wild and lic corporations. It is believed nationalised industries present was introduced to scheduling sprawling State whose ranches After Bellow?

not directly involve himself in programming at all, apart from the short-term. If he zoes shopping for programme makers down for so long, and are so far serve short-term objectives, The death of a key man at a the obvious choices, are Bill those who maintained a sense the BBC's programmes in the

streamlining the electricity the ITV companies in the surely go to Malcolm Wallop, a wealthy Wyoming rancher who Tesler came to the LWT job won an upset victory and is now

day-to-day running of the busi- assets, need to be devised television these days, and the boy saddling up his horse at day insisted he was here solely P.S.—In haster please excuse conference last weekend was to dawn against a heaptiful Wyom to promote other authors efforts scrawl. wherever outline plans for years beyond ing skyline. Then the camera in Israel Book Week. He even that. On past form Tesler may cut abruptly to a portable lava- said that nothing was further

of supervisory moards on the states to assess the endered in the switch to Thames in hy their absence. So Wallop Bellow, in his book serialised m be to separate the setting of In view of the monopoly poststrategic objectives, in which tim which most of them enjoy.

LWT schedules for the winter as an example of all that is Kollek, mayor of Jerusalem at Heathrow: "Peter, Waited Government representatives productivity tests, applied to of 1977-78 are now broadly worst in Washington.

But Kollek has not found the three hours for you again. Angels.

His commercial showed a cow. time yet, and in London yester want to see you again. Angels.

from his mind than fund-raising for his extensive building projects at home. "But I am always asking for support for various projects and like the man who accosts girls 'I get' my face slapped a lot but i also get some delightful surprises. Living in Jerusalem is living

under the world's microscope

he says-it means close scrutiny on matters financial as well as ideological, and a continuous awareness of the experimental nature of running such a city, of the constant challenges to its survival in its present form. We have set ourselves some impossible taigets. You can't get equality in one lifetime How long did it take the Jews to get to St. John's Wood?" Koliek's humour is, as you can indge, alive and well under the stresses of his job. The hard words; yesterday, were reserved for the British Government tory attached firmly to his horse, sides, for publishers attending The cowboy then rode off into the Jerusalem Book Fair while the blue yonder to appropriate maintaining the normal 50 per words and music dragging his cent. cost subsidy for those "sanitary, facilities" behing attending the Calro Book Fair

> for us. Maybe Dr. Kissinger will accept now and write some thing to make up for the mis-

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after retirement of two-thirds of pension? A pension to your widow on your t before retirement of two-thirds of

prospective pension, plus a lump su four times salary (normally free of Ct Transfer Tax as is the widow's pension.

All pensions increasing at a rate exceeding the cost of living measure the Government's index of retail price

AND THE COST OF SUCH PROVIS IS ALLOWED AGAINST CORPORAT TAX AND IS NOT ASSESSED AS AI TIONAL INCOME IN YOUR HANDS?

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# FINANCIAL TIMES SURVEY

Tuesday November 9 1976

# Japanese International Companies

Japanese imports have been attracting growing resentment while recession dogs Western industrial growth. But the Japanese are learning to overcome this barrier while maintaining the exports which are vital to their economy.

r 60 per cent. Europe foreign goods out of n much less successful country.

ch to view the trade trade problem until its presi-

Japanese can reasonably Frankfurt last month. nat the conspiracy theory Problems

east certain industries) motor industry, although the widence for the charge The complexity and, according Japan will be running to would-be exporters, persurplus on its visible versity of Japanese import ith Europe this year and regulations appears to be more me Japanese industries the result of bureaucratic fussiscreased their sales to ness (apparent also in other within a year by as much areas) than of any plot to keep

in Japan and has But while the Japanese seem d dangerously close in to be able to explain away many few weeks to relieving of the complaints about their f unilateral restrictions they have not seemed very ings:irts of Japanese goods, anxious up to now to put the orld's major trading Trade and Industry have traded with a third (the U.S.) to say that lack of success by a nervously on as the European exporter to Japan ins erect their trade means simply that the efforter

If Japan has really "did not try hard efforter

ngaged in an all-out Even the alert and interto take over the world nationally minded Keidowen for certain industries (the association of top bu deserve anything that leaders which is Japan's hauch does by way of retalia- more powerful equivalent of he question is whether Britain's CBI) seemed to be in fact the correct light largely unaware of the EEC

usly plan six years ago. The shock effects of the its trade with Western Keidanren's findings could now

dent visited London, Paris and

IS being accused of Its motor locustry negatives than short-term alleviation of are in fact starting to be has remained at the stage of Japan is becoming prohibitive. Fujitsu is starting to operate in development of coking coal (of any starting itself to wipe out the British the problem.

Simple importing and exporting Reactions to this discovery the U.S. and may should have a minimum and exporting and exporting to the starting to operate in development of coking coal (of any should be a simple importing and exporting to the starting to operate in development of coking coal (of any should be a simple importing and exporting to the starting to operate in development of coking coal (of any should be a simple importing and exporting to the starting to operate in development of coking coal (of any should be a simple importing and exporting to the starting to operate in development of coking coal (of any should be a simple importing and exporting the starting to operate in development of coking coal (of any should be a should be a simple importing and exporting the starting to the starting to operate in development of coking coal (of any should be a should The basic problems which ruthlessly successful Japanese were saying in the are disturbing trade relations order the answer to the third is highly developed economies which Japan made last year to The rush to invest outside ore mining ventures. At the programme and by an early 1970s that they did not between Europe and Japan are that Japan needs to diversify have moved beyond this stage. the Asahan aluminium project Japan can come, in theory, from manufacturing end of the scale As set to import regular set why men such that of the availability of cheap labour Japanese companies seem to a similar but of the availability of cheaper prefer setting up 100 per cent-moment to sell in less than that of the major businessmen. They can be range "industries in which it materials in crude form and still larger project in Brazil, as raw materials. Most commonly, owned subsidiaries in Western European car exporting mations. is set of import regula- see why their share of the not ones which can be solved its industry away from the over- Japanese industry still in Indonesia and a more recent the attractions of cheap labour Japanese companies seem to sich make it difficult for British car market should be by a single mission of top concentration on "middle acquires most of its raw commitment to a similar but or the availability of cheaper prefer setting up 100 per cent-

implemented. simple imperting and exporting Reactions to this discovery the U.S. and may shortly have which there is a global scarcity).

Taking the points in reverse when other countries with include the \$800m, commitment a base of some kind in Europe, but seem less interested in iron

# Learning export diplomacy

By Charles Smith, Far East Editor

trations by imposing a trade relationship with Europe stated under three main head is so strong to-day. The answer processes them "from the well as the overseas steel-

hole affair could develop trouble right. Bureadesats at in Europe because of its consume less raw materials and ducing countries to do the Philippines.

ade war between two of the Ministry of International isolated position in the world provide more added value would initial processing. At the other So far as and the lack of major markets alter the balance of Japan's initial processing. At the other on its doorstep, whereas Europe, trade away from its heavy stress end of the scale Japan tends to concerned two years of recesnot needed to try so hard in a larger portion of the country's pletely built-up finished goods of a lull in Japanese overseas Japan. Second, it has to mainimports. The answer to the markets rather than exporting are signs that this is now going or so per year on direct invest- Europe has aroused suspicions Japan. Second, it has to mainsurplus on its trade in manufor the raw materials which maximum effort into selling in investment. make up 80 per cent. of its total

> industries to make its living in and the rest of the world needs the world (the principal ones to be viewed in a still broader of internationalisation towards ing of moving into Europe are steel, ships, cars and context—that of the continuing something more sophisticated. electrical goods). This means internationalisation of the Because of lack of space in the that any Japanese export Japanese economy. Japan is Japanese islands and the indrive creates disproportionate now the third largest economy creasing public preoccupation Matsushita and Sanyo) are now tion ventures, except when they aware of these advantages of problems for these same in the world after the U.S. and with pollution.

the Japanese market, and that Japan must help them.

to the second is in some respects bottom upwards" inside Japan making ventures recently em- Investments licensed by the labour and reasonably good at First, Japan has to sell hard similar. New industries which itself instead of allowing pro. barked upon by Kawasaki Steel with markets all around it, has on materials imports and free rely heavily on shipping com- sion have produced something deep economic recession. By isation" is going to be easy resources for manufactured from its own shores to foreign industrial investment, but there first could be that European a portion of the manufacturing to pick up. Japanese motor ment. By the mid-1980s the and resentments which will factured goods in order to pay exporters must now put their process through overseas direct manufacturers are

The most important change But the process of easing structure during the next Third, Japan relies on too few trade relations between Japan decade could involve a shift agrablic

public resistance to to come in Japan's industrial exports in Europe and the U.S. away from this primary stage establishing U.S. manufacturing

In the electrical industry several of operating or about to operate have reason to be seriously con- moving some of their industry the USSR, but its foreign trade Japan's major industries (for in the U.S. either by taking cerned about the supply pro- out of their own overcrowded im source of surplus to think that anything that may The steps which Japan can represents a low proportion of example, steel and aluminium) over existing manufacturing spects for a given material, islands. In time their hosts may exchange needed to pay result from the Keidanian's take to remove these difficulties its GNP (approximately 12 per are starting to find that the cost facilities or by building their Thus they would like to become also become a little more glad oil imports.

Hore important, Japan of basic material processing in own plants. In computers, involved in projects for the to see them.

days from a well grounded fear Sony and Matsushita plants in on the part of the investor that Britain). But they will willingly his goods may be shut out of go into joint ventures in regions some overseas market if he does where the political situation not start making them on the seems to dictate this (in South-

over the next five to ten years another reason for maintaining that Japanese managers are a massive visible trade surplus), good at handling Government last year (but delegating responsibility (and Corporation in Brazil and the normally due for implementa- passing on their ideas) to tion a year or two later) were locally hired executives. But worth \$3.2bn. or \$880m. more none of this means that the the end of the decade Japan for Japanese business. expects to be spending \$4bn. Japanese export invasion of becoming cumulative value of its invest- live on even after shipments of about ments (now a modest \$15bn.) finished goods from Japan give

> The use which Japan is going to make of all this money will ment as opposed to exports is vary from company to company that it creates employment in and from industry to industry. In the raw materials sector the human factor to the impersonal Japanese are showing them business of flooding a foreign

East Asia nearly all Japanese investment is on a joint venture

Experience to date shows will certainly overtake Britain's. way in part to local production.



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### Report from the Sumitomo Bank

Despite the continuing economic pressures in 1975 as Japan began its slow, and still selective, progress toward recovery, the Sumitomo Bank completed its 80th anniversary year with further expanded deposits and increased financial strength.

### Expanded Deposits and Loans

Deposits Juring fiscal 1975 grew 18.6% to ¥7,097,750 million (\$23,687 million); loans rose by 41.6% to ¥5.832 384 milion (\$19.464 million), notwithstanding official regulations on the loan volume see by the Bank of Japan." The securities porttoho expanded by 19.9% to ¥1.127.062 million (\$3.761 million). Earnings were adversely attected by reduced profit margins, but this was largely compensated by the effectiveness of global operations and the additional tunds generated by increased deposits. Net income during fiscal 1975 was ¥23,818 million (879 million), giving the Sumitomo Bank the highest after-tax profits and carnings per share of any Japanese bank, for the 10th consecutive year.

### Improved Banking Services

The bank's emphasis on consumer banking was maintained, resulting to a heartening increase in deposits by individual customers. Housing loans grew by 32.4%. On line cash denosit machines have been installed in 155 of the 188 domestic branches, providing a coniplete "automatic teller" system together with the on-line cash dispensers and change makers already in use in all branches.

### Worldwide Network

The bank's worldwide network was further improved by the addition of new representative offices in Tehran and Cairo. It. now includes eight overseas agencies and branches. seven representative offices, and 14 subsidiaries and affiliates.

### Outlook for 1976

While the coming year will be marked by continuing domestic fluctuations and increasing complexity in overseas operations. Sumitonio Bank is determined to remain Japan's most profitable and progressive financial institution, on a basis of full commitment to the interests of society as a whole, and to its shareholders and customers.

in thousands

of Yen

### The Sumitomo Bank Limited Consolidated Balance Sheet-

(As of March 31, 1976)

in thousands

of U.S. Dollars

143,459

4,354,842

220,257

18,831

687,475

34,143,091

62,335

Cash and Due from Banks	. 1,055,346,880	3,521,932
Call Loans	. 24,767,839	82,656
Securities		3,761,263
Loans and Bills Discounted		19,463,978
Foreign Fschanges	·	1,974,135
Domestic Exchange Settlement a/c, Dr.		438,978
Bank Premises and Real Estate		402,212
Other Assets		143,095
Customers' Lubilities for Acceptances and Guarantees		4,354,842
Total	. 10,230,977,231	34,143,091
Liabilities	•	-
	In thousands	In thousands
•	of Yen	of U.S. Dollars
Deposits	. 7,097.749,841	23,686,801
Deposits	. 7,097,749,841 . 297,032,478	23,686,801 991,265
Deposits Call Money Borrowed Money	. 7,097,749,841 . 297,032,478 . 550,770,169	
Call Money Borrowed Money	. 297,032,478	991,265
Call Money Borrowed Money Foreign Exchanges	. 297,032,478 . 550,770,169 . 182,800,741	991,265 1,838,045
Call Money Borrowed Money Foreign Exchanges Domestic Exchange Settlement a/c, Cr.	. 297,032,478 . 550,770,169 . 182,800,741 . 116,075,218	991,265 1,838,045 610,047
Call Money Borrowed Money Foreign Exchanges Domestic Exchange Settlement a/c, Cr. Accrued Expenses	. 297,032,478 . 550,770,169 . 182,800,741 . 116,075,218 . 164,214,672	991,265 1,838,045 610,047 387,369 548,021
Call Money Borrowed Money Foreign Exchanges Domestic Exchange Settlement a/c, Cr.	. 297,032,478 . 550,770,169 . 182,800,741 . 116,075,218 . 164,214,672 . 43,741,027	991,265 1,838,045 610,047 387,369

Reserve for Retirement Allowances.

Other Reserves

Capital (Paid-up)

Capital Surplus

Retained Earnings .....

U.S.\$1 = ¥299.65 as of March 31, 1976

42,987,361

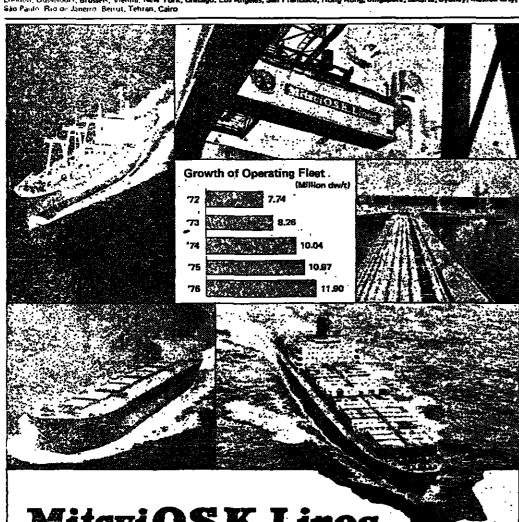
18,678,672

66.000,000

206,001,661

5,642,788

### The Sumitomo Bank, Limited Osaka, Tokyo, Kyoto, Kobe, Nagoya and other major cities in Japan



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### JAPANESE INTERNATIONAL COMPANIES II

# The spreading network

for many companies.

regard too many Japanese ment authority.

are spreading.

are no doubt now much higher and Matsushita at about the but powerful emotional interests cost disadvantage from the dis-20,000 level. These clearly are came into play in ensuring a persal. Investments outside Japan substantial operations, in which very strong concern with foreign Many other factors slowed when foreign study re another measure of inter- foreign employees must be market penetration.

position. Honda has investments to which Japanese firms are with capital investment for a abroad could be deferred in and Tashiro of Toras position. Honda has investments to which Japanese nrms are with capital investment, abroad could be deterred in and Jasnus of rural abroad of more than \$100m, international leaves out of number of quite compelling the case of many products this group, international determinations. with companies like Teijin and account the ambitious networks reasons. No doubt the long Also the fast-growing domestic clination and experie Toyo Kogyo not far behind in of facilities and personnel that under-valuation of the yed was

of \$2.5bn. to Minolta Camera's 30, and Canon 25. The networks cant international capability."

totalling, more than \$100m, electric owns 50 companies in Japanese company has access at were assisted by the relative this international may each from Nippon Steel's high corporated abroad. Toray about a reasonable price to a signific position of the currencies. A preoccupation on the part mightily at home, and export Ratios of exports to total Numbers of foreign em of the Japanese with inter as required. It might be added to, and is compelled to sales of more than 50 per cent. ployees are still another measure national markets is not surprise that this process leads to a conare not uncommon in those inof internationalisation, and here ing, nor is it recent. It has been contration of investment in the
dustries where Japan's competition some Japanese companies much heightened by the linkage home economy, with attendant tive thrust has been felt most have substantial positions. Sony, of export results to the national cost benefits, to the relative dis-

nationalisation, and in this occupying positions of manage. The concern with foreign markets did not, however, umil This summary of the extent very recently, lead to concern that marketing investment figures as Ishizaka of

THAT JAPANESE companies Most of these are recent invest- and financial institutions have Germans, the Japanese looked to the hazards of largare international can hardly be ments—until the late 1980s been establishing over recent at the cost of assets stated in ments in volatile cou debated in a world trade setting Japanese manufacturing invest- years. Indeed, it could be argued over-valued sterling and dollars keen, and there is a c in which a principal issue is the ment abroad was negligible. that given the effectiveness of from the perspective of under-ference for a low profit export market penetration of Also most of these invest the Japanese trading company valued yen (and marks) and the amounts of directiveness. Japanese firms. In 1975, no ments are small, and it is too in gathering information and found investment unattractive, ment that MITI and fewer than 68 Japanese manu- early still to judge their success carrying out sales activities in the same way, exports from suggest may be oversia facturing firms had export sales in most cases. Still, Matsushita across the world, virtually every both West Germany and Japan. There is a further

The conclusion invest television, for example, was reported to interest and to the building of advantage of U.S. and U.K. steel and the like. With 1976's have more than 45,000 foreign a strong nation. Thus both eco-firms who dispersed their investexport successes, these numbers employees in 1975, with Toray nomic interest and less tangible ments and no doubt suffered

interest in foreign investment mon and foreign post. their foreign investment levels. Japanese trading companies a major factor. Like the West supply, made domestic lovest the scene. ment both feasible. And with the domestic the current problem. economy a highly-protected one 55 to 60 years of age invest abroad as a strategic, university in the 1931 defensive measure against a when Japanese nation

> All of these factors have not taught, and when changed quite suddenly over Their early career the past five years or so. For perhaps in the form many important industries, perhaps in the force such as automobiles and con- Co in London or w sumer electronics the domestic market is mature and growth must come from abroad. The

require Japan to develop Tokyo they have as yet worked out issue of external bonds was - Protectionism as now a prob-university frained practically banned by the lem abroad, rather than a war period, have live Japanese Government which domestic shield. This means and worked abroad feared an inflow of dollars that the trading company is a they are yet to enter might disturb the credit squeeze less attractive vehicle, since a ranks of managemen attractive than before

Japanese companies have thus Thus, Japanese firms have their organisation over the past few years begun rather than nationa to be active not only in exports there are no Jap rupling of oil prices, but it has Japanese companies investigations and the previous pace in ments overseas are made with sources say the pace of their these levels of direct investigates there be any within improvement in Japan's balance encouraged or discouraged by somewhat in 1977, as the care thould probably be taken. In the same period from 1972 whose approval is a pre- too large an inflow of dollars Government projections of total of overseas loans supplied by nation's balance of payments external reserves, now \$16.5m, of the amounts of investment to an embarrassingly high level have to too with raw material velopment of a n increased, from \$1.5bn. to \$5bn. The Bank of Japan set un Japanese companies appear to sources, rather than manu concept of the firm

1972 to ner liabilities of \$13.50n. the quota for the month had September, 1976. Japanese obtain by long-term contracts be greatest in term at the end of 1975, partly been filled, other plans were dorrowers issued 37 Swiss Franc and modes investments in row world-riew the because of the need to pay the deferred until the following bonds worth Sw.Frs.2.210m. and the consortia at least time to character increased oil import bill and month or later. According to 22. D Mark bonds worth as great a security of raw managers partly to back up overseas lend-industry sources, this measure DM1,485m. material supply as can be schieved by massive direct investment in less developed countries Japanese sensitivity

looked. It is a curious history that, just as Jar international business considerable complexit ese business has the l trained leadership issues that it will ever

The problem is tha trained in the 1920s ar

attractive and Simple arithmetic world competitor did not arise. at its peak, when E branch in New Yorl

These are the pre

of the market plac increasing interna This is a long way national approach decisions. The post

James C. President Bosto

# Paying their way abroad

Abandoned

except

The surplus

into a major world capital no specific plans.

It was only after Japan's trade balance began to improve sharply in the early 1970s, with The tempo of investment demand for Toyota cars to sup. Japanese companies have thus slowed down somewhat in 1975 port the 200,000 vehicles a year been among the biggest under the pressure of the quad- output it is considering.

companies also position. ing, in many cases to Japanese delayed some essential invest. Financial officials commented companies, which have also ments. issued large amounts of bonds Construction of some plants and debentures abroad since and offices, which had already last year.

Leading Japanese companies deferred because of an inability have good reason to expand to secure funds for necessary their overseas investment. Local materials and parts. Such production in foreign countries developments adversely affected will help them by-pass the bar- the efficiency of some Japanese riers that may be built up companies overseas and lowered against imports of Japanese their profit margins, they said. goods. Japanese companies also The Mitsubishi experts said want to increase the use of a rapid increase in direct low-cost labour in the develop investments overseas was ing countries, because wage almost the only practical levels in Japan are rising and measure that could be used to mporting foreign labour into improve Japan's invisible trade apan is almost impossible. It balance, which has deteriorated also becoming increasingly seriously since the "oil crisis." lifficult to find industrial sites. The invisible, trade deficit in Japan.

### Assets .

In announcing the end-1975 Japanese shipping companies. figures for Japan's external the higher price of bunker oil. issets and liabilities, the a sharp increase in interest Finance Ministry went out of payments by Japanese Banks, its way to point out that the and larger payments under outstanding balance of direct other items, such as overseas investments is still very low office maintenance costs. compared with those of other Mitsubishi experts major industrial nations. With pointed out that most Western the value of Japanese invest- countries, ments represented as 100, the Germany, have - a permanent comparative figures were 1,425 surplus in invisible trade for the U.S., 453 for the U.K., balance.

and 179 for West Germany. especially large in the case of Mitsubishi Bank research the U.S. and Britain which experts said that profit margins receive large profits from their from direct investment overseas overseas investments accumuby Japanese companies were lated over long years. substantially lower in 1975, at To increase direct overseas an average of 6 per cent, per investments by Japanese comannum, than the 143 per cent. panies will make it essential for recorded by foreign direct Japan to maintain massive investment in Japan. This is trade surplus permanently, but because Japan's direct invest- Mitsubishi experts are apprement is only of recent origin hensive, such a development and is concentrated mainly in may not be tolerated by foreign the developing countries.

One estimate, made in 1974 imbalance in the trade account by the World Economic has been causing frictions with Research Association, commis- importing - countries, even sioned by the Foreign Ministry, though the overall balance may predicted that Japan's overseas be ... in equilibrium. .. Yet investment, mainly direct increased overseas investments investment, would reach \$27bn are necessary exactly for the by 1980. Many plans are being purpose of helping the considered. For instance, lead- Japanese economy free itself. ing Japanese automobile manu- from its present pattern of facturers are reported to be increasing domestic production considering starting local pro- first and then making massive duction of small cars in the exports, they said.

JAPAN NEEDS to have a U.S. following in the wake of In addition to the massive domestic market is open to permanent massive trade Volkswagen. Both Nissan and increase in the short-term foreign goods—provided, of surplus and must continue to Toyota acknowledge that they external perrowing by Japanese course, that foreign firms make tors of Japan's comp borrow heavily from overseas to are studying the problem from banks, Japanese companies have an effort to enter- and thus are the least interfinance its increasing direct various angles since they been raising large amounts of strategy issues become importall the generations Inter- received invitations from about funds through flotation of bonds tant in terms of building a modern era. The no nationalisation plans will also 20 States in America, although and depentures. During 1973, firm position in world markets, tion, born in the

Toyota says it has abandoned that was in force in Japan at firm market position in an over- Will there be Japa a resultant increase in the its previous stand that it could the time. In late 1973 the ban seas market requires sales engi- national companies capability to borrow abroad, not start production in the U.S. began to be lifted slowly and neering wafter service, brand when ? If one mean that direct overseas investment until the Japanese wage level external bonds worth \$189m, and image investments and national companies by Japanese companies started came more or less in line with were issued in 1974. Floration pricing care that trading com- that produce where to rise steeply. According to American levels. The company of such bonds increased sharply panies are seldem in a position world rosts are lower official statistics, the outstand is now trying to decide if pro- to \$1,587m: in 1975 as credit to provide. Finally, of course, wherever in the wo ing balance of direct invest ductivity in the U.S. is suf was eased in Japan and is currency values have shifted to are highest that del ments overseas increased from ficiently high to warrant local estimated to have totalled make sinvestment relatively clude in their top U.S.\$2.5bm at the end of 1972 production by. Toyota and \$1.67m during the first nine more attractive and exports less nationals of man to \$8.3bm, at the end of 1975, whether there is enough months of 1976.

borrowers on overseas capital rupling of oil prices, but it has Japanese companies' invest- markets, although securities recent months following a rapid their own funds, but they are borrowings may slow down to 1975 the outstanding balance requisite, excerding to the intervalapan will increase her-Meanwhile. Japanese banks net official monthly quotas for be unworried about the foreign facturing short-term external position investments of this type during exchange risks of borrowing in-turned dramatically from net 1975 when Japan's trade Swiss France or D-Mark turned dramatically from net 1975 when Japan's trade Swiss Francs or D-Mark. It may well prove to be the development are n assets of \$508m, at the end of balance surplus declined. When Between January, 1975, and case that Japanese firms can the Japanese case

Continued on next page



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### PANESE INTERNATIONAL COMPANIES III

# ominant influence

y, the undercurrent of plus).

closing the gap by the country). viable competitors to

### tions

Asian trading partners send more than 20 per cent, of 1975, Japan's equity investment and Tarwan has mar their exports to Japan, the fell again in proportion to the

Lauary, 1974, when for and over \$500m. with Taipei Governments (though pme Minister Kakuei (although the rise in exports to student demonstrators) coured South-East Asian these countries on a year ago remonstrate too strongly. and faced a barrage of averaged 30 per cent., while immese insults. Yet, para- ports jumped by 50 per cent

n itself. It is hard to longer run because of exchange s, but it is readily North Korea, which has t. So, 100, is the reverse defaulted on some sizeable lotably in South Korea. Japanese export credits to that All told, Asian pariners account for 32 per cent of Japan's exports, far abased in

(about 10 per cent.). Neverthethe Japanese investment, is cosmetic Certainly, the trade investment abroad, more correct to assess figures show that Japan's import

'S ICONOMIC presence rowed in the last year. But the Philippines more than 30 per overall level, and was only Agan countries is indis- surplus with Seoul was still cent, and Indonesia about 50 worth \$314m., or 29 per cent of greater to-day than it over \$400m, in the first half, per cent. So it is difficult for the total invested in Asia (the

### Calming

ent in poorer Asian Deficits are the rule for sover Japanese "econ-Thailand, Singapore and Hong-lf there has been a calming claims that Japan wants control nperialism" has died kong, with whom Japan had a of the Asian waters since of those industries. Second, it the point where both the parint where the pa the point where both combined trade surplus from January, 1974, then, it is not responds to Asian partners' penly admit that their April to September of about because Japan is purchasing all demands for greater financial manner of semi-manufactures resource flow out of Japan and ortunes are inextricably \$1.2bn. (or a fourth of Japan's manner of semi-manufactures resource flow out of Japan and befully amicably) linked. world, trade surplus in the from Asian countries which do into the region for development, nange is in no small part period) Japanese exports also not export raw materials, for It is hard to assess how much a fundamental review of ran faster than imports with Japan has made virtually no of the change occurred as a business efficie. business ethics China and other Communist efforts in this direction (reflect- result of government action or the biggest single con- Asian nations, but this trade ing a policy applicable to its persuasion, but this new labas been the economic tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends to be a policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion, but this new lower tends toward balance in the industrial and policy applicable to its persuasion. industrial nations as well), ment has percolated down to at the claim that slow and credit restrictions observed doing business is because Japan is even the smallest Japanese n Japan has meant even in the Communist countries doing business in Asia under business operating in Asia. rowth in the poor Asian (with the notable exception of these relate recording these relate recording to the recording to t ment practices.

lated: in volume terms all over- Asian importance of the United States \$3.3bn. (about 20 per cent.) or the EEC suddenly

s on these two counts: surge has been on raw materials But the make-up of Japan's account, so it only helps a hand. investment in Asia also altered, greater willingness to train and trade with Asian ful of Asian countries. The as much because of Asia's res breaks down accord- others must make do, either off- sentment of heavy-handed inthose who supply raw setting Japanese imports with vestment policies as of the oil is and those who do not, exports to non-Asian countries crisis. To illustrate this Islaysia, Australia, New are doing so successfully) or the equity versus loan comenvisaged. and the Philippines simply cutting back in ponents of investment figures: consistent surpluses in Japanese goods. But the latter in 1973, direct share investment ade with Japan on the option is not widespread since was 60 per cent of the total in self-centre. of booming world com- the hig Japanese expans (steel Asia, making for a very visible self-centred, that is, intended for prices. In the first half products, fertilisers, etc.) are Japanese presence in real the prime beneficiaries are often year, the same was true vital for development pro-estate, company ownership, etc. the same countries who profit on the Philippines, grammes: there is very little much as the Middle East pre-trading with Japan. This is not for the Philippines, grammes: there is very little much as the middle East pre-ctually took more than it demand elasticity, and alternate sence is being felt in Britain. likely to change soon, but as lithough this deficit may sources of supply are more in 1974, overall investment ed for all of fiscal 1976). costly. Viewed from the asian dropped by 27 per cent, but wisible elements of its dominat-ing investment fell even although the gap with its lightly. Malaysia and Thailand tent of the total. Then, in although the gap with its lightly. Malaysia and Thailand tent of the total. Then, in the content of the content of the total of the total of the content of

not remainder coming in the form

This move toward greater reliance on loan-giving had a dual purpose. First, it permits Japan a foothold in new Asian industries without generating

these relate generally to invest- companies would have insisted Japan's overseas investment cent. stakes in Asian ventures in Asia has undergone drastic five years ago, they are now change in the past three years, settling for minority partner-The change was oil-crisis stimu- ships on the assumption that seas investment peaked at politically allow any more

in 1973, dropped than that. This does not suddenly (after the oil crisis) mean wholly-owned subsidi-(about 10 per cent.) Neverthe to \$2.4bn. in 1974, then rose in aries are ruled out, just less, there was no awareness in 1975 to the earlier 1973 level that Japanese investors would Japan of any acute need to Investment in Asia underwent not feel secure about them Asian countries, and Asia here a balanced trade with the same fillip, and accounted except in a very few countries. Asian countries, and Asia before the violent demons for 30 per cent. of Japan's for example, the Kawasaki iron strations of January, 1974 and total in both 1973 and 1974, ore sintering plant being built in s in 1974 was in large begun to change, although it may be determined the Japanese exports the Japanese exports be argued that the change still Japan's biggest area for company. Another microeconomic proof of the pudding

Japanese plants. Still another is their willingness to fork over 1973 and 1975, Indo (like South Korea and Daiwan change, one need only look at of course) even when equity equity and loan investment i

**Douglas Ramsey** 

# Utumi m Paris

November 9th, one of the largest and friendliest banks in Japan is opening in Paris. Its name is Tokai Bank. Its chief representative is Mr. Kobayashi.

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CONTINUED FROM PREVIOUS PAGE

ies were attracted by also easing its ban on the supply alising its capital market to structure in Japan, in which nediate low level of in- of syndicated loans in dollars some extent ates in Switzerland and by Japanese banks, according to ermany, but might find Finance Ministry officials. The to repay the loans later ban has been in force since mide value of Swiss Francs 1974, when, following the )-Marks might have collapse of Bankhaus Herstatt, ated substantially. All Japanese banks had some diffiissue plans require culty in rolling over their sixwhich issues strict Eurodollar market to back-up to Japanese companies massive syndicated loans they

lerwriters concerned not supplied during the 1972-73 their plans to the press period. actice, however, these

The Japanese Covernment is the Finance month borrowings from the

These loans were said to lotal \$80n at the time. Since negotiations usually in- late last year, the Japanese other currencies. and Government has been encouragcompanies themselves ing Japanese banks to supply blicity for prestige pur syndicated doans overseas in apanese securities firms Yen instead of dollars to open announced a plan to the way for the use of more quickened the tempo of its bankers and securities firms issue terms for con. Yen abroad. But there are approval of yen-denominated believe that flotation of large debentures in the limits to such private loans in bond issue plans by foreign amounts of national bonds for market to lure Japan. Yen, while Japanese banks have issuers, mainly foreign govern- covering budgetary deficits. ers back from overseas been pressing the government ments and international finan- which has been going on since but interest rates are to lift the ban, which they claim cial institutions, to two issues last year, will eventually make it stantially lower abroad, seriously handicapped their in three months from one issue necessary for the Japanese rnal bond issues by international operations. Lifting in three months, in view of Government and the Bank of companies are ex- of the ban will also permit criticism overseas that Japan Japan to internationalise Tokyo continue unless a new Japanese banks to borrow more was severely restricting its own more substantially. neeze is introduced in Enrodollars for Japanese com- market while borrowing heavily panies overseas

foreign investors, while many restrictions on foreign pur. Tokyo bond market. chases of Japanese bonds have The Finance Ministry's plan to In addition, the Bank of Japan and importers to use more Yen has been selling Japanese instead of dollars in their short Government and Government term foreign trade financing, to guaranteed bonds direct to reduce Japanese banks' heavy foreign governments and central dependence upon dollar finance banks, which wanted to diversify has also been progressing their external reserves by sub- slowly. Meanwhile there are as stituting Yen for sterling and yet few signs that Japan will

### Ouickened

Japan has been internation- the rigid domestic interest rate many rates are determined through consultations with The stock market has been almost completely opened to monetary authorities, has been hampering a bold opening of the

removed since last year, encourage Japanese exporter liberalise its foreign exchange market and dollar call marke to make Tokyo really competitive with the Asian dollar mar The Finance Ministry has also ket in Singapore. Yet many

Saburo Matsukawa

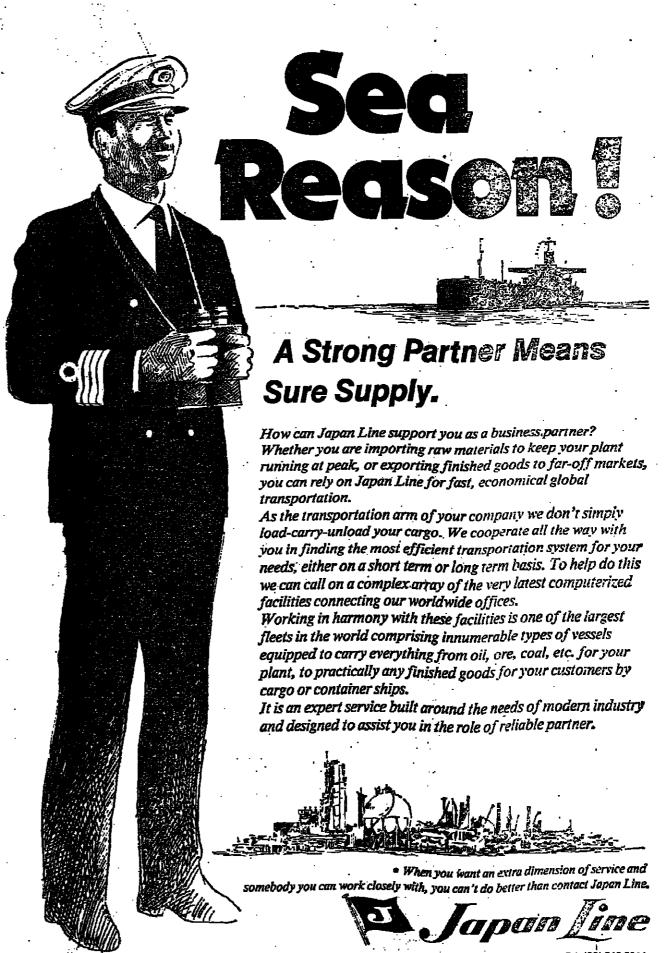
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### JAPANESE INTERNATIONAL COMPANIES

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# Trading companies play a key role

come more complex and com- per cent. of GNP.

The top ten trading companies handle about 50 per cent. of The monopolistic impre-Japan's exports and nearly 60 created by these figures is, howper cent of its imports with the ever, misleading, according to organisation and subsidiaries of caders, Mitsubishi and Mitsui the trading companies. The accounting for more than 10 per big Shoshas claim that an Management grade staff in both cent each of trade in each important part of their role is companies and in the other top direction. Mitsui and Mitsubishi providing support, which can each have well over 200 invest-range all the way from market ments outside Japan in enter- research to import and export prises ranging-from iron ore ex- financing, for small Japane operating pizza restaurants.

Inside Japan the big companies (not only the two leaders but other trading company and medium sized companies drawn into the trading company heading the list. mission published a report 13 months ago arguing that the sional cases of Sogo Shoshas trading companies were engaged burning their fingers outside in an aggressively expansionist Japan. policy which could threaten free was the involvement of Ataka

One justification for this view trading is that the top trading com- the insolvent Newformdland panies have managed to main- Refinery Corporation

traders as their name suggests, ten trading companies together but now their activities have be had sales equivalent to over 50

### Misleading

and forestry to companies which lack credit standing with the big banks. The trading companies probably staved off bankruptcy among many smaller clients during the but other trading company 1974-75 recession but they also giants like Marubani, C. Itoh, lost in the process. The top Sumitomo Shoji and so on) have ten holders of bad debts in the stakes in innumerable small autumn of last year were none other than the top ten trading which frequently started out as companies, with Mitsubishi Gortheir customers or suppliers (or poration (which lost money in both) and then were gradually the £350m. Kohjin bankruptcy)

> Apart from domestic bad dehts there have been occa-The most spectacular and Co. (the tenth largest company) 🐪 with

APAN HAS a unique instrugrowth rate over the years than ing companies can claim ment for promoting its overseas the Japanese economy as a be monopolistic is that they are sales outside Japan as business—the Sogo Shosha or whole. Mitsui, for example definitely not repositories of inside it for a wide i "general trading company," recorded a 128 per cent nominal huge sums of capital. The debt other industries. The m Sogo Shoshas go back to the growth rate in turnover between to-equity ratio of the average function which would early stages of Japanese indus 1970 and 1974, while the big trading company is higher garded as an integral trialisation. The oldest Mitsui Japanese economy over the than that for Japanese industry most companies in the trialisation. The oldest Mitsui Japanese economy over the than that for Japanese musery most companies in u and Company, was founded 190 same period grew at a nominal as a whole, with Mitsubisht for is thus frequently sepanes ago as the marketing arm rate of 86 per cent. Mitsul's example, counting shareholder's Japan, with all that cof the Mitsul commercial and furnover was equivalent to 6 per requity as less than 5 per cent, of in diminished autonom industriel empire. Originally cant, of Japan's GNP in 1975, its total liabilities. The trading ing companies usually companies usually companies usually companies and in the same year the top port from the major city banks (not only those bearing the same name as themselves) for

perience of a highly trained workforce. Mitsubishi has over 19,000 employees in its parent whom about 5,000 are overseas. dozen or so Sogo Shosha are recruited from a handful of top porting between count Japanese universities. It is simple enough to say

that the trading companies overseas activities consist of total turnover. Fin buying and selling plus a cer- panies like Mitsui at tain amount of direct invest bish have a string of ment. What lies behind this for foreign products generalisation is more complex imported into Japan The trading companies are responsible for supplying the bage quantities of raw materials needed by Japanese industry (except for oil, which for the most part is directly imported by the off industry). They have long ceased to rely on spot purchases in international commodity markets for meeting

Japan's raw material needs. Instead the trading companies naster-minded the process by which Japan secured its material supplies over a long period by entering into five or tenar contracts with suppliers. cases where Japan has taken the initiative in developing overseas material recources, the trading companies have done the negotiating and las stakes in Australia iron and question of how m up the money. Thus Mitsui gas production, while Mitsubishi

is in Australian coking coal. s in Australian coung coal.

The flig trading companies in this, as in almost a do not export cars or television line of business sets to any great extent (to name two of the recent yen trouble makers among depanese

overseas trade is ma ducted in dollars ra their ability to operate. Their in its domestic current "capital" is the skill and ex-cap afford to do one can afford to do so

> business for Japane They also conduct this claim that this type o accounts for 8 or 10 p

the risks cancel each

### Differ

elaim that they can door to the Japanese with a suitable produ is fair to say that question on which Ministry of Internatic and Industry recently that European export do better to trade market, but the Sogo entered.

# Cultural

being too aggressive in promot stresses teaching and personal ng exports to Europe and the interchange, partly because this It could equally well be has been the policy of other simiaccused of being excessively lar organisations (including the timid about another kind of British Council) and partly bepromotion. Most major western cause it is not very certain what countries now have ambitious other types of cultural promoand costly cultural interchange tion to undertake, Japan has no programmes, but Japan has performing arts with the popuarguably done too little too late lar appeal of the Chinese acroin this area, with the result that batic troupes which have toured its image in the minds of many the world in the past few years. people in the West is either out If does have its own schools of of date or highly unsympathetic drama and music, such as the French people, according to mediaeval Noh theatre, the Japanese diplomats who have Kabuki theatre (developed in been posted in Paris, tend to the 17th century) and the Bundismiss modern Japan as rake puppet theatre, all of "Americanisee." Americans which have been sent abroad continue to believe in a country from time to time (Bunraku of cherry blossom and geishe and Noh troupes have visited girls, without noticing the con-Europe this year.) Officials say, flict between this image and however, that they are not sure the fleod of cars and television how much impact Japanese sets pouring into their country, theatre makes on the outside.

The Japanese Foreign Ministry world. would like to project a more balanced image, but its efforts Problem. seem to be handicapped by shortage of cash and a serious lack of confidence. Its lack of success in image building may be one reason why Japan so people in other countries ex-

programme assumed its presnt by foreigners living in Tokyoform four years ago when the for example, Japanese food and Japan Foundation was set up Sumo wrestling—are not the with Government funds to do a kinds of things which can easily job corresponding roughly to be included in cultural that of the British Council. The exchange programmes. Foundation has an endowment Japan is also nervous of Y30bn. (about £65m.). The of being accused of "cultural get. In the 1976 fiscal year the

### Stress

mained at Y30hn.

During its four years operaparticular kind of cultural an excessively low profile promotion—teaching and per-approach. sonal interchanges. The foundation of sonal interchanges. The foundation of sonal interchanges are foundation to be planning a European Y500m, or roughly one-afth of "offensive" in the near future. its total budget, on conducting Apart from the Foundation these two types of activity in there are and have been other Asia this year and nearly Yibn, positive moves by Japan on or about 40 per cent of the the European cultural front total budget—on the same two Three years ago when the activities in America. The (then) Prime Minister, Mr. amount left over for Japan Rakuei Tanaka visited Britain. Foundation activities in Europe Japan presented a cheque for was not very great. Total Euro \$1m to British universities for pean expenditure comes out at the promotion of Japanese Y340m, or about 13 per cent studies. This does not after the of the budget. In the U.K. this fact that, as of new, Japan is year hie foundation will be not doing enough to dispel the spending just over £30m, or European notion that the about £70,000. The British Japanese are a nation Council, by contrast, expects "economic animals," to spend about £500,000 on promoting Britain's image in Japan.

A basic problem appears to be that Japan does not know what readily ettracts criticism from pect from it, and does not know foreign countries when the how to start explaining itself. country's trade gets out of Another trouble seems tobe that some of the aspects of Japanese Japan's cultural interchange life which are most appreciated

eventual aim is to build the imperialism," most particularly total endowment up to Y100bm, in South-East Asia but to a but this depends on the Finance lesser extent in other parts of Ministry's willingness to allo the world. Foreign Ministry cate funds in the national bud-officials say that the Japan Foundation is interested, in Finance Ministry declined to principle in teaching Japanese allocate any more funds—so the through its overseas branches foundation's endowment re (it now has ten of these includfoundation's endowment reing offices in London, Paris, Rome and Cologne). The view is taken, however, that language tuition should not be offered unless the Foundation's oppo-site number (the British tion the foundation has placed Council in the U.K.) takes the its main stress on two regions initiative in suggesting that this of the world—the U.S. and should be done. Officials at the South-East Asia and on one British Council regard this as

### To Future Generations, Security



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### PANESE INTERNATIONAL COMPANIES V

he remainder of this Survey is devoted to profiles by Charles nith, Douglas Ramsey and Yoko Shibata, of ten Japanese comunies operating in ten different fields of activity. They outline e way in which these companies have built up their overseas isiness, describe the different strategies employed and discuss the way in which their foreign involvement might develop

# Dredging success

CEAN sounds an un me for a Japanese coml Mr. Tetsutaro Mizuno, one of Japan's most. usiness friend told him d like a chain of resich makes a living out Penta-Ocean's only

There were serious years or so. mentioned in the

he June 1967 war.

CONSTRUCTION: PENTA-OCEAN

panies, says it was not y50bn (more than £100m.) to boom, with its emphasis on the te name "Five Oceans Penta-Ocean, compared with the Middle East, has kept the comwhen his family con- Yl.5hn. value of the original pany in a reasonably healthy looking round for a 1961 contract. The company sounding hopes to be involved in post to which it can become depenthe early 1950s but a 1979 plans for further widening dent on foreign business. One and deepening the Cause in take of the major problems is that Penta-Ocean Construct vessels of up to 200,006 dwt. of stationing large numbers of Egypt is not by any means staff abroad for long periods

and rock forms- about Y14bn;-worth of work has become famous in under way in Qatar (where it the company which was selected on the strength of future 15 years ago its Sucz performance; and has another 200 in Singapore. Livwidening of the Suez won international tenders for nd is now benefiting building a container terminal in sely from its foresight. Iraq. In Singapore and more · Ocean won its first recently Malaysia Penta Ocean nal dredging contract is building harbour facilities, in an international preparing sites for major haldwhich it undercut the ing projects, carrying out land apest bidder by some reclamation projects etc. Its ent. The company had total work in the two countries heavily to build has been worth about Yacon. for the Suez job and to date with over hair of this hat the contract was un- concentrated in the past three

nternational tender for to 38 per cent. Part of the the Canal just reason for this very sharperise resumed work in itself as a result of cuts a greatly expanded and public works. Penta-Ocean i contract backed by expects its domestic busine ≥ Government aid. The this year to be 20 per cent. w under way at Suez is below the level of 1975, which plan to make the Canal was itself not a particularly

The Japanese believe nat if they can 'defeat' the mericans, then the Europeans ill give them little trouble, ven though inside the uropean Community they re at an initial disadvantage... this end the Japanese are utting emphasis on group rategy-concentrating eir forces for international mpetition.

### THE **JAPANESE** COMPETITOR

by Henry Stokes -formerly FT Tokyo Correspondent

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state, but Penta-Ocean says there are limits to the extent ich makes a living out Penta-Ocean's only interna in parts of the world where expertise in handling tional success story. It has schooling and living facilities may not be good. Penta-Ocean currently has about 800 people working in the Middle East and ing conditions for the Suez

> recently. Mr. Mizupo points out that Japanese construction companies are no longer the cheap to be when Penta-Ocean got its first Suez contracts. Nowastruction companies make the tional enterprise. cheapest bids in the Middle

East, with the Indians, in par-

ticular, quoting prices which the Jananese level. Penta-Ocean business according to Mr. reputation for reliability rather than its prices. Japanese aid to Egypt has helped as well, of course, and so has the presence of many Japanese investors in Singapore industry.

Penta-Ocean is a

quoted company linked to the Fuyo commercial and industrial group which ceptres on Fuji bank, but it has only been at the centre of the Japanese business world for a comparatract, and it was mainly from Hiroshima that it raised the Canal workforce are reasonably good, the company says, but less good in Iraq where business has been growing fast tracts that they could afford lations). He was out of town vived to turn what had been days Korean and Indian con- business into a major internaa small family construction

SECURITIES: DAIWA

### Pioneering ventures

Daiwa securities, was originally which is one of its major growth areas, strengthening of its balance of and Mr. Hosoi has a long list payments meant that securities of the company's "firsts" out- companies became involved in

development of the offshore ducing foreign borrowers to the capital market in Singapore Tokyo capital market. In the and formed the first Singa-post-oil crisis phase securities ship with the Development activities for a while because Bank of Singapore). It spotted the balance of payments was the emergence of the Middle once again under strain. But dollars before the oil crisis and development of other kinds of is the only Japanese security international activities. mpany to have a man in One of Daiwa's objectives outcquire a capital stake).

by non-Japanese companies. Its the provision of "go-between" national securities business is foreign companies looking for Hosoi is not giving away any secrets about the details.

began to assume importance at housing development) and one the and of the 1960s when a between Nippon Yusen Kaisha both of inflation in Western (NYK) and Saudi interests for industrial countries turned the starting an oil tanker shipping attention of investors first line under the Saudi flag.

towards gold and subsequently In America Daiwa brought with complete data on the pre- companies involved. vious week's market in Tokyo.

### Largest

largest single overseas order Europe NV. Apart from Europe for Japanese stocks ever which it clearly sees as a growth handled in the company's area. Daiwa is interested in the history—a \$130m. order for a development of offshore capital stocks from Dreyfus Fund. Big Singapore, though that may reforeign orders for Japanese main the main centre, but also stocks do not nowadays exceed in Hong Kong, Manila, Kuala \$20m, or \$30m; at a time, Daiwa Hosoi 5475. In any event the U.S. has been down-graded as a source of investment funds, cept. of Daiwa's turnover in accounting for only 20.30 per five years' time compared with accounting for only 20-30 per cent of the total inflow into "It could reach 50 per cent.

Japanese equities, with at least but that would be too much." he 50 per cent, coming from adds with an uncharacteristic more, and perhaps 25 per note of caution. cent from Hong Kong. However, Japanese securities com-

150,000 dwt vessels by good year.

MR. YUKIO HOSOI, who runs panies have long since passed will be worth around The overseas construction the international section of out of the initial phase in " foreign. transferred from the home side meant simply selling Japanese because his boss thought he equities to overseas investors. needed a "rest cure" after a The broadening of Japan's six-month spell in hospital. To-international relationships in day Daiwa's overseas business the late 1960s and the

buying foreign stocks for Daiwa helped to promote the Japanese investors and in introporpan joint venture merchant companies, including Daiwa, bank (DBS-Daiwa, in partner- had to give up these latter East as a source of offshore there was no pause in the

addah (in the offices of the side Japan to-day is to make a Saudi Arabian Investment Com- name for itself as a provider of pany in which Daiwa hopes merchant banking services. This eventually to be allowed to is something securities companies are prohibited from Daiwa has pioneered Arab- doing in Japan itself but which stan dollar bond issues and the Finance Ministry permits on Euro-Asian issues and has foreign territory. One of the managed overseas bond issues services Dalwa has in mind is nest new venture in the interlikely to be in Europe, but Mr. joint ventures or mergers. It has two successful "marriages" to its credit in Saudi Arabia, Daiwa's international business and a Saudi partner (for

towards some of the world's together Shin Nihon Electric less, familiar stock, exchanges, and Curtis Mathis of Texas in a including Tokyo. In 1968 Daiwa deal which resulted in \$1m. had two overseas offices. in Lon- worth of Japanese financing for don and New York. Its London the U.S. partner. Daiwa does office worked a six-day week not collect commissions from its from the start, which meant Japanese clients when supplying that if could supply potential go between services but does get investors on Monday mornings commissions from the overseas

Daiwa has yet to be granted a banking licence by the Bank of England but in the meantime is accumulating European bank Its New York office, in 1969, ing experience through its ecured what remains the Amsterdam subsidiary. Daiwa nixed bag of Japanese growth markets in Asia-not just in Lumpur and elsewhere. Mr. says international business will represent 30 per note of equition.

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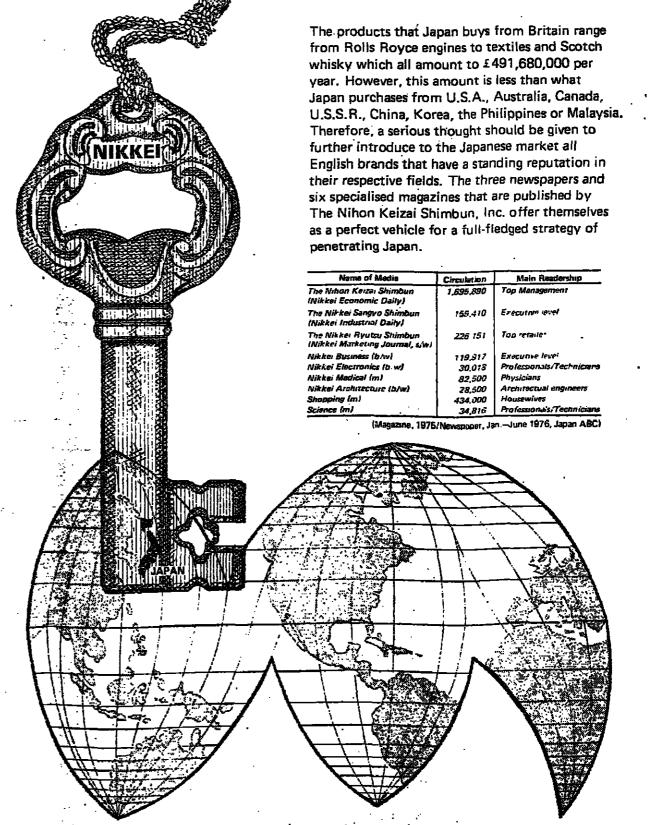
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### JAPANESE INTERNATIONAL COMPANIES VI

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# Shrewd investment

THE REASON why Komatsu has become a major force in the world market for construction machinery is that it once had to fight hard for its position in its own home market. Komatsu

long ago as the mid-1960s.

construction machinery to-day lead on some products. at half what it was in 1973. But its exports between 1973 and 1975 have quadrupled. Last year it was Japan's 12th biggest sales of just over Yen200bn, radio - controlled amphibious vehicles, presses and specialised

1967 when the company opened Austria), an underwater bull- against a temporary barrier. established in a dozen or so other places.

ning at about 20 per cent. of its total sales on the eve of the oil crisis and were probably far from sufficient to justify this massive investment in foreign outlets. The last three years, however, have made the investment pay off—and demonstrated the speed at which a really wellorganised Japanese company can conquer world markets.

is Japan's biggest (and its only took full advantage of the of last year, when most other direct exports by the Iranian significant) domestically owned Middle East construction boom Japanese industries were cut. Government. construction machinery maker, which followed the quadrupling ting back operations. This year However, reluctance to set up But a joint venture between of oil prices in 1973 (it was life has been less easy. The production facilities overseas is Mitsubishi well placed to do this because Middle East market has con- not absolute Komatsu has gone Heavy Industries which was it had opened a Jeddah office tracted because of balance of into direct manufacture in formed in 1963 has more than as far back as the mid-sixties). payment problems in some of Mexico and Brazil where one-third of the Japanese It also got most of the conmarket and would probably have a great deal more if Komatsu generated by the big Siberian were less efficient.

The Japanese It also got most of the conbusiness there have been fewer Soviet Government incentives have orders. Komatsu is also combeen generated. were less efficient.

In order to stay ahead of the Soviet Union was initiating Caterpillar-Mitsubishi in the in the early 1970s. Komatsu where it had previously been and other kinds of collaboration able to sell freely.

fast growing domestic market of denies that it undercut the example able to sell freely. 29 per cent a year for ever pillar during the past year or 1975). Because of this it started pre- two and it is not engaged in a . Komatsu thinks a rise in oil paring the ground for a major bid to force the American giant prices this December may put Many Japanese co onslaught on world markets as out of the market. However, some life back into the Middle been reaching the conclusion Komatsu notes that other Euro- East market but it is quite obvi-These preparations stood pean and American companies ously not going to sit back and foreign partners may be the Romatsu in good stead after the have tended to drop out of the let OPEC sell its buildozers for Japanese construction industry industry recently, leaving a it. It has other options includstarted to collapse following the bigger slice for Caterpillar and ing local manufacture in coun-Komatsu is one of the first to crisis. The company Komatsu to share between them. tries where import barriers are estimates the home market for Komatsu also claims a technical building up and the expansion of non-construction machinery

### Bulldozer

The proudest exhibits in the fields other than construction exporter, with total foreign Komatsu product range are a machinery, including industrial buildozer which can be used in machine tools and forging equip-The first step in Komatsu's seven metres of water (exported ment. These fields may be exexport build-up was taken in so far to the Philippines and tended if buildozers come up n all) Mexico, Panama, Brazil, machine which can lay narrow inery production out of its

this there will be no Komaton CONSTRUCTION MACHINERY: KOMATSU production in Europe in the foresecable future and probably nothing in Iran despite the Komatsu points out that it ally full capacity up to the end obstructions recently raised to

the 1960s Komatsu expanded its port prices of Caterpillar (still domestic sales in Japan by an overwhelmingly the world average of 29 per cent. per year leader) in order to carry a stake up to the oil crisis year of 1973. in the construction machinery the company was wise enough, market. It save its international large cent. I and save the characters with foreign companies. As an instance of its originality in this exports will be down by 10 per area it recently signed a one-cent. On last year (some out year renewable contract with the company was wise enough, market. It save its instance of its originality in this exports will be down by 10 per area it recently signed a one-cent. On last year (some out year renewable contract with the company was wise enough, market. It save its instance of its originality in this exports will be down by 10 per area it recently signed a one-cent. up to the oil crisis year of 1973. in the construction machinery siders estimate one take the company was wise enough, market. It says its international per cent.) and says the share of Swindell, under which the two the company was wise enough. however, to realise that the sales have been running at about exports in its total sales will be companies will exchange information market could not grow at 25 per cent. of those of Cater- 50 per cent. (55 per cent. in mation on world-wide plant

put the principle into practice.

projects and if possible collabo rate in bidding for contracts best way of maintaining export momentum in future but

A Komatsu amphibious bulldozer. The operato in the foreground.

# Diversifying fast

TELJIN IS the largest polyester years" for the investment to for the production of r its European subsidiary (Komat- dozer which can operate down Komatsu says that it is not maker in Japan It is also known pay off. su Europe NV). During the to 60 metres, a semi-silent elec- in principle enthusiastic about for its adventurous diversificanext six years subsidiaries were tric buildozer and the "iron the idea of shifting bulldozer tion policy which has included its faith in the success of cattle in 1978. Adding the of formed in the U.S. (six branches mole " underground pipe laying and other construction mach- a variety of overseas projects, raising ventures in Brazil and these new plants to exist "Since every star product has a Madagascar. A 100 per cent. put from its five other West Germany and Singapore, diameter pipes underground Japan plants to overseas sites. life span we have to prepare the Teijin-owned cattle ranch was ventures (in Kores, Talt while representative offices were without previous excavation. It is extremely hard, the com-debut of the next leading pro-established in Brazil in 1974 and Philippines, Brazil as Komatsu's phenomenal ex- pany argues, to match the duct," says Mr. Seijiro Yamada, now has 16,000 head of cattle nesia) Teifin says its

stablished in a dozen or so Komatsu's phenomenal expany argues, to match the duct, says Mr. Seijiro Yangada, now has 16,000 need the claim says the port success meant that its fac economies of scale that have the vice-president responsible (the eventual sarget is 60,000, production will account Komatsu's exports were runding at about 20 per cent. of the stable of the control of

The decline of rayon and the housing, clothing and food are. Teijin's overseas te opearance of nylon presented safe even in recession because vestment policy is base ficult problems which reached a climax in 1971 when Tellin withdrew completely from rayon manufacture. At present, polyester accounts for 51 per

but Mr. Yamada and others are fields as education medicine.

and for better or worse, the only two pillars of Kawasaki's Nigerian offshore concession 80 per cent of the Apital. Part world's number-nine steel pro-new international edifice area, has now reached the stage of Tifico's production line came ducer is now tied to overseas Another, though less important, of economic evaluation of oil into operation in March this expansion for its future profit one is to expand the company's hearing strata. Teijin's biggest year and the company will be ability. engineering sales abroad investment, however, was in in full operation by next spring.

As Kawasaki executives fre Kawasaki came, admittedly, late Iran where it discovered gas Teijin says its overseas operaquently point out, the formal to the game pioneered ten years after drilling nine test wells, tions usually take three years to decision this year to help build ago by Nippon Steel. But since but no oil. The oil programme make a profit and pay dividends. steelworks at its engineering services depart- has cost the company Y7.2bn. from the fourth year on Tubarao in Brazil is as ment was created in 1973, sales up, to now and Teijin says it. Teijin also went on the U.S. momentous as the decision in have risen quickly (to \$7.8m. will have wait, several more this year, establishing a plant

they are linked to human needs." i Venturing on a single product. This fear human needs Teijin has made a lised pareas of the provided the motive for estab name for itself as the Japanese industry. The companishing the future enterprise partner in Teijin Volvo, a joint is certain to be a headquarters" which has venture tompany founded in squeezed out of its masterminded Teijin's colour 1974 to market the Swedish ful diversification into such company's rais in Japan. . None of food, housing, cosmetics, car bave shown prough promise yet in which Japan

imports, oil exploitation, and to become the "main pillar" companies in South-E cattle farming which may one day be needed may eventually supply. The industry on which Teijin to replace textiles. It may be cent to 30 per cent o placed its biggest hopes when just as well, therefore, that the own textile imports. At it lanneled its diversification company has been highly success markets. Teijin st programme was oil exploitation cessful in its overseas ventures are already cases where the company has invested in the textiles industry itself, parent company in eight overseas oil ventures The biggest of these is PT Teijin competing with its subsince 1970 including three Indonesia Fibres Corporation in South East Asia for major projects in Nigeria, Iran (Talico) a joint venture for the the Middle East, the Co and Malaysia. The most production of polyester fibre promising of the three, in the yarn for which Teijin put up investment, however, was in in full operation by next spring.

Next to oil Teilin is putting first European plant (in

accepting, and as far tion in its domestic of and, eventually, on find thing other than textile vide its bread and but

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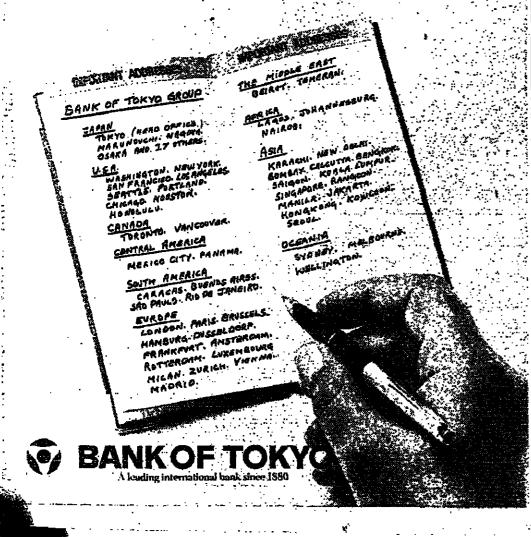
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### Momentous decisions

STEEL: KAWASAKI

shelved plans to build steel Tubarao venture. plants abroad. Kawasaki Steel Iron ore purchases and over-

Before that, the seed company profitable sector as steel indus-relied on its competitors for tries get off the ground in pig iron supplies, and most developing countries.

supply guarantee if it works justify a further push overseas closely with and in the supply now. Kawasaki reasons, if there are produce there?

Although Kawasaki officials are loath to admit it, the Japanese market will not be -

Government was share of Tubarao Steel when encouraging heavy industry to the works starts up in 1980. go overseas, not least the steel So they are bound to supplant, industry. Companies began to or at least supplement, Japan's cout for sites and terms. Then direct steel exports abroad, came the oil crisis, slower especially if and when direct Japanese growth, and Tokyo exports become the target of cooled to the idea of exporting selective import controls in, say, jobs. All but one of the major Europe or America. Kawasaki steel companies took their cue officials deny this was even from the Ministry of Interna- imagined when the company tional Trade and Industry and first thought of going into the

About 30 per cent. of Komatsu's total turnover is in

Corporation was the exception, seas production, however, are 1951 to build Kawasaki's first in 1975) and Kawasaki expects integrated steelworks in Japan, rapid gains in this particularly

experts thought Kawasaki crazy Are there limits to Kawasaki's to go into the costly new expansion abroad? If so, they venture. To-day, the other are ones of available capital and steel companies think Kawasaki prospective markets, so the coma bit foolbardy for sticking to pany will probably wait to see its overseas expansion plans some results from its Philip-The world steel market, they pines and Brazilian undertaksay, is oversupplied with pro- ings before making further comduction capacity, and the mitments overseas Earlier this Japanese steel market is grow year, for instance. Kawasaki ing slower than it had done in completed (with Mitsui and a Dutch-German group) a feasi-Kawasaki's logic for going bility study on a proposed direct abroad is triangular. First, the reduction steel mill in Trinidad company has no room to expand and Tobago. They concluded at its two production sites in that the project, for now, would Japan (unlike the other steel be uneconomic. A decision to majors), so any capacity incre- proceed with or drop plans for ment had to come from over- the mill will be made shortly in seas. Second, Japanese steel talks with the government, but producers depend on foreign for its part, Kawasaki clearly suppliers for their iron ore, thinks that the operation would Kawasaki thinks it can best get not be profitable enough to

ng country. Hence the decision . Still, Kawasaki is keeping its in 1974 to invest \$200m. in a options open. Together with sintering plant on Midanao Amax, of the United States, the Island in the Philippines: the Japanese company is assessing decision last August to lead a the feasibility of tapping the group of five Japanese com- 805m.-ton Wologisi iron ore panies into a 49 per cent. stake reserves of Liberia, even though in the Capanema iron ore mines to be femotely economic fhe of Brazil (even though all the ores would have to be shipped steel will be marketed by Com- to Europe, or the U.S., not pauhia Vale do Rio Doce, the Japan. As yet there has been no majority partner); and the final decision on the project, but agreement, also in August, to Rawasaki is interested, a clear take a 24.5 per cent, snare in indication that it is one Japanthe Tubarao steelworks along ese steel company that reckons side Italy's Finisder (also 24.5 its future may be brightest in per cent.) and Brazil's CVRD selling to overseas markets from (51 per cent). And third overseas bases. If Kawasaki proves successful at this, its growth markets abroad, why not Japanese competitors will have only their fear of risk to blame for their late start.

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# مِلْذَا صِدُ اللَّصِلُ

# PANESE INTERNATIONAL COMPANIES VII

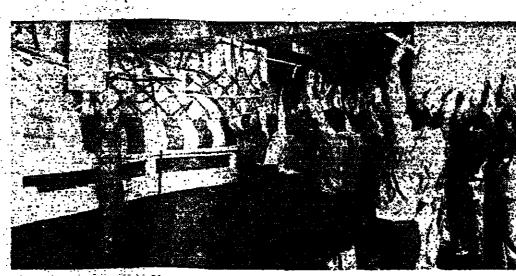
# Calculating exports

SU LTD. is the leading my in the Japanese ry which probably has the lo fear from international tition-computers. Investin the Japanese computer ry was not fully liberalintil the end of last year, 24 years after the barriers removed from most other s of the economy. IBM however, was established the barriers were set up 939) and accounts for a ant though gradually deshare of the domestic

might expect the major e companies (apart from they include Hitachi, rishi, Toshiba and NEC) ig off the competition on Two years ago (in the six puters. is from April to Septeming 30 per cent of its

stresses two hasic approach to doing ess abroad. The first point t the company, apart from a computer manufac-(computers are now 75 Spanish venture illustrates this principle of working with Govmmunications specialist, lieves that it would not have won tion. This is the U.S. market, u started out in 1935 as the \$50m. export order if it had where Fujitsu has a close and Ofufacturer of telephone ex- not also been willing to form a rapidly developing relationship es and built its first com- joint venture with CTNE and with recently formed U.S. manually in 1954. It claims to INI to establish a computer facturer Amdahl Corporation. le to offer a unique com-on of expertise in the Sociedad Espanola de Comunications and telecom municaciones e Informatica, M. Amdahl, and delivered the ations field. The use to will start building minifirst of its 470V/6 computers expertise can be computers and peripheral equip last year. Fujitsu has a 30 per demonstrated 18 ment at its Madrid plant carry cent. stake in Amdahl and is

is ago when Fujitsu signed next year, Fujitsu holds a 30 itract with the Spanish per cent, share in the new telephone corporation company's \$11.7m. capital spana) and the Spanish ment tie-up to enter the Canaito Nacional de Industria dian market. In July this year fornia (but declines to give tet switching networks " a 20 per cent. stake in Consoli- operation).



Workers at Fujitsu's Numazu plant celebrating shipment of the factory's first computer for export.

home ground, but Fujitsu largest computers (the M-190) is a substantial shareholder tional) to sell 470V/6 computers the settle with plus specialised paripheral Consolidated Computer will be in Europe and elsewhere. It being a world-wide con- equipment for linking com- using Fujitsu know-how to The Fujitsu-Amdahl partner

build small-scale computers and ship seems to be based on a Fujitsu's second principle for will pay Fujitsu 1.5 per cent, of pooling of Fujitsu's production 1974). exports accounted doing business abroad is that it its sales income as a service experience with Amdahl's basic 2 per cent of Fujitsu's makes a point of entering into fce. Fujitsu admits to being design ideas and U.S. marketing computer sales. In the six partnership with foreign gov-interested in tackling the Brazi-ability. It differs from the other is ended last September eruments, which IEM; with its lian market through some form major partnership in which ure was 10.7 per cent, and preference for 100 per cent. of the up with the Government, Fujitsu is involved—its tie-up 30 Fujitsu says it will be owned overseas substitution, is although it declines to disclose with Hitachi on basic developusually reluctant to do. The details. It also admits that the

> principle in its strategy for con-Amdahl was founded by a former IBM executive, Dr. Gene supplying about 60 per cent. of components for Amdahl's machines. Fujitsu has "just" Fujitsu has used a Govern started to manufacture com-entire data processing system. puter parts in a factory in Cali-

It will also be jointly involved to. outer interface mech dated Computer Inc. a manufac. It will also be jointly involved is). The contract includes turer of terminal equipment in with Amdahl in setting up a of Fujitsu's newest and which the Canadian Gayernment new company (Amdahl Interna-

ment work for new types of computers. Fujitsu and Hitachi. after prodding by the Ministry International Trade and Industry, got together to develop a series of super-large computers, different versions of which are now being marketed int, of total sales), is also principle as well. Fujitsu be ernments has one major excep. by each company. They also co-operate to a limited extent in marketing, but not so far as

> quering world markets. It does not believe in going it alone like the British company ICL with a wholly original kind of software. Fujitsu computers use basically the same kinds of softswitch from IBM to Fujitsu would be impossible to make worth of it announced that it was taking details of the scale of the the switch in the reverse direc-

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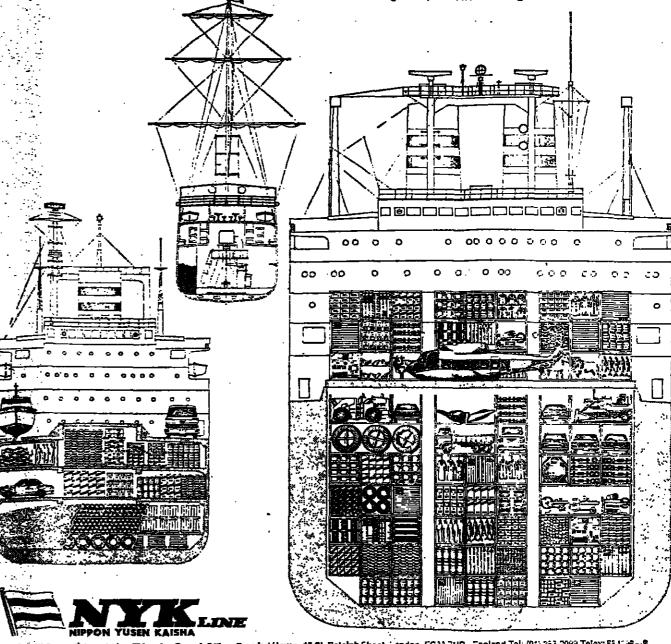
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# Zipping up the market

COMPUTERS: FUJITSU

s own count, YKK zippers reach the moon and back

tall circle the globe. facturer of zippers has phenomenal. as the world's biggest Yoshida, detected early on the its smallest overseas facility to strategy adopted for the Comcer with 25 per cent, of need to manufacture on the date in Swaziland.

Tadao its smallest overseas facility to strategy adopted for the Common Market, like building larket (90 per cent, of the spot in overseas market YKK YKK owns most of its over-manufacturing facilities in each

of all sales. Overseas Chicago, Los Angeles and New now) YKK's decision not to

FASTENERS: YKK

ubiquitous Japanese growth, in short, has been Jersey. In 1976 alone, YKK has opened plants in Spain, Bolivia

ese market? Yoshida managers stress the need to seas plants outright, depending of the countries.

K. K. based in Tokyo, provide a wide range of zip on joint ventures only where it its its resounding success fasteners at short notice, with is deemed "politically" advisassering that YKK early push abroad, first out depending on long-distance able. So, for instance, the tices were unfair ghe exports and then shipping for deliveries. The Swazi venture will be 50 per instance, the configuration of the company also foresaw the threat cent YKK owned, 40 per cent. Tarely been called sectors followed suit, of import restrictions if Japan's field, by various African (and gii overseas production export boom continued un-probably South African) share-ies. As a result, the abated So, after an initial push holders, with 10 per cent. of the its sippers. YKK immediately to foreign markets (via shares reserved for individual raised its export prices, and laid plants operating "dumping" rippers at too-low Swart shareholders. The plant plants operating "dumping" rippers at too-low Swart shareholders. The plant raised its export prices, and laid plants operating "dumping" rippers at too-low Swart shareholders. The plant raised its export prices, and laid plants operating the largest prices, according to YKK com-will at first manufacture rips for the Canadian market gets 90 per although some facilities to build overseas plants in each possibility of future expansion YKK's Montreal plant and only

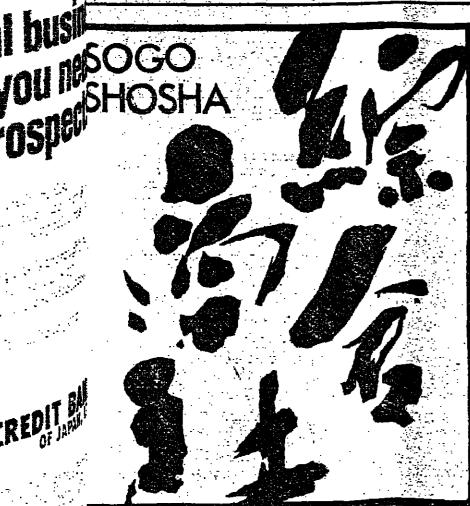
n outlets for 75 per cent. Success, and others followed campany decided to build a facsipper market. One of the company's largest tory near Vienna to service an vinced YKK to raise some of its

years ago, YKK's sales plants, at Macon, Georgia, was expanding market in Eastern prices and step up its local U.S.

Japan were over half its opened in 1974 at a cost of Europe (which has been manufacturing from the Macon
t and overseas manufacturing from the Macon plant. constituted less than 10 facturing site in the U.S. after Japanese production sites until

build a plant in Eastern Europe one plant to cover the entire area would not be enough (because of rivalry between the countries), and the Comecon market would not be large ged in the past five years YKK's founder. Mr. Tadao and Brazil, and will soon open enough to justify the sort of

If competitors are correct in asserting that YKK's trade practices were untain in the first instance, the company has rarely been called to task. In 1973, the Canadian authorities found YKK guilty of dumping its rippers. YKK immediately to build overseas plants in each possibility of future expansion take over and hopefully as a base for export sales to YKK's Montreal plant, and only expand YKK's export market South Africa, political circums account for about 50 per of all zipper sales, and if the substitute of all zipper sales to take over and hopefully as a base for export sales to YKK's Montreal plant, and only 2000 per cent. (specialised zippers) from YKK's Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is in the U.S., a dumping investive of all zipper sales, and if the substitute of all zipper sales to take over and hopefully as a base for export sales to YKK's Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and only 2000 per cent. (specialised zippers) from YKK's Montreal plant, and only 2000 per cent. (specialised zippers) from YKK's Montreal plant, and only 2000 per cent. (specialised zippers) from YKK's Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and only 2000 per cent. (specialised zippers) from YKK's Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and only 2000 per cent. (specialised zippers) from YKK is Montreal plant, and onl



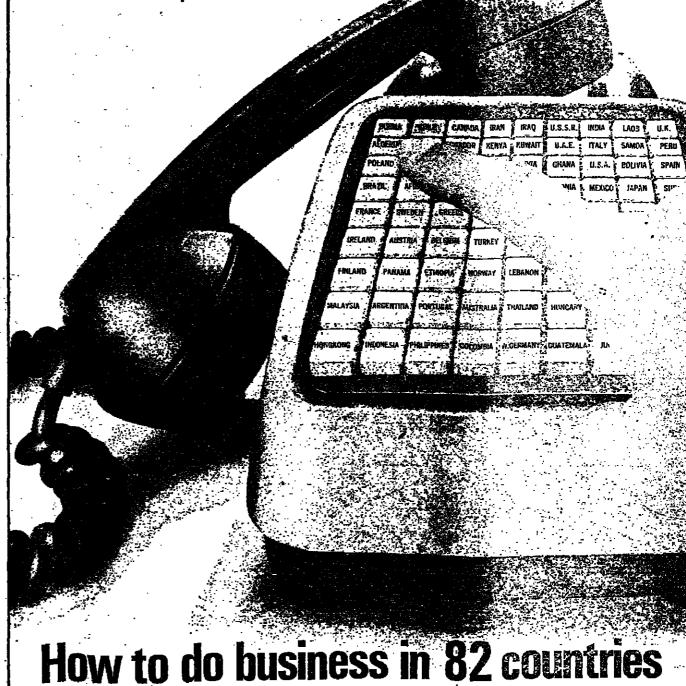
Printing from carved blocks, in the form of the famed ukiyo-e, occupied a unique place in Japan's artistic tradition. In its modern revival, it is characterized by strength of expression combined with aesthetic versatility. These two elements—strength and versatility—also characterize Iapan's unique sogo shosha, usually translated as "general trading company." Traders who do more than trade

But the English expression hardly does justice to the vast scope and diversity of the sogo shosha, of which Nissho-Iwai is a leading example. Beyond mere buying and selling, they engage in such wide-ranging activities as thirdcountry trade, basic resources development programs, long-term financing, technical aid, and a wide variety of joint ventures.

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A product quality discussion by the assembly line at a Matsushita.

# Making up lost time

ELECTRICAL INDUSTRY: MATSUSHITA

"MNAMOS NUESTRAS fuerzas contodo el corazon con el fin de construir un nuevo y gran Peru, t abajando con entusiasmo y produciendo sin cesar . . . arriba

obsolete — the song sung at the 1960s and early 1970s. Osaka was changed two years duction at its new Welsh colour shita Electric Corporation of ago. It now talks of "love, light television plant in November, the U.S.). But the company has and a dream," Matsushita Elec- the most recent in a long line made up for lost time,

fostering Japanese exports) to tric, and sounds ridiculously of foreign ventures which have If there is one consistent build appliances on a larger thing with its refrain to "let pushed it to a leading position theme to Matsushita's growth us bind together a world of among world electric appliance strategy, it is the need to manushing flowers." Of course, makers. Indeed, a search facture inside growth markets. The company song falls flat on through company records turns To-day, with 28 manufacturing fostering Japanese exports) to Europe is limited to its Paris operation, opened to its Paris operation, opened to its Paris operation, opened to its post subsidiary (opened in 1973) is the bigger of the two, but new ventures subsidiary (opened in 1973) is the bigger of the two, but new ventures subsidiary (opened in 1973) is the bigger of the two, but new ventures subsidiary (opened in 1973) is the bigger of the two, but new ventures subsidiary (opened in 1973) is the bigger of the two, but new ventures subsidiary (opened in 1973) is the bigger of the two, but new ventures subsidiary (opened in 1973) is the bigger of the two, but new ventures and a new outlet in Lyon (in because of costly rents also the The confirmation in Taniland is to provide growth retail markets.

D.R. According to company officials, a 14-year gap before Daimaru Thus, 85 per cent of the goods.

la industria, arriba la industria, western ears, but at Matsushita, up the surprising fact that the destaquemos las union de the new song (for use in Japan) producers of National Panaand the old (for foreign manu-sonic, Quasar and Technics Thus runs the company song facturing sites) betray a strong equipment started overseas proof National Peruana, a fully-undercurrent of feeling inside duction in 1938. The war put owned subsidiary of Matsushita the company that the future an end to those first Matsushita Electric Industrial Company, may hinge on its ability to activities in Japanese-controlled The emphasis on all-out efforts exhort workers overseas to Manchuria and Korea, and it for growth and industry is repeat the Japanese miracle of was not until 1959 that the company began again to push overheadquarters in Matsushita is starting up pro- seas (with the creation of Matsu-

sites abroad. Matsushita exports Osaka headquarters, executives unashamedly admit that the decision to manufacture in Britain was taken in order to gain a foothold in the European Economic Community. Until now, it has only collaborated with Philips in a Belgian dry battery factory. The time had come (with growing European resentment of unemployment-

# Sauce for the world

MOST PEOPLE would probably write off soy sauce as about the least exportable of Japanese products. Not so Kikkoman Shoyu Company which now has an American factory turning out west state of. Wisconsin to U.S. market for soy sauce, says lag subsidiary in Calif

ning a manufacturing venture tion. in Europe. Kikkoman is a very a plant 30 miles from Tokyo for soy sauce, soy beans and wheat, enstomers in Japan.

### FOOD: KIKKOMAN

a plant 30 miles from Tokyo for soy sauce, soy beans and wheat, customers in dapan.

the last 350 years and now support are both grown in the state. It Kirkoman's strategy in drinks, tomato ketching plies about 35 per cent of the put \$10m into the project and Burope will be to start by estab. Worcester sauce, which it Japanese market—a vast one is currently operating the lishing restaurants where soy itself as well as bottling with the average Japanese confactory at 90 per cent of sauce will be used with Western and Permis sauce und suming more than ten litres per capacity and plans are about to and Japanese dishes, then move agreement which came year.

Kikkoman started exporting expansion. The U.S. market for product, and finally to the ing behind all these mow soy sauce in 1868, the year when soy sauce remains that the Japanese one far there are two Kikkoman family which founded outside world after two less than 100,000 litres per year restaurants in West Germany man in the 17th centure seas customers were mainly for Japan). But Kikkoman with a Japanese restaurant ment positions in the co seas customers were mainly for Japan). But Kikkoman with a Japanese restaurant ment positions in the college accounts for about one third of chain and serving "tepanyaki," though nowadays only a line 1949 Kikkoman decided to the soy sauce sold through a mixture of beef and vege portion of the total equity to develop a non-Japanese and at tables grilled in front of the af, the Mogi clan and markets for its available in the later of the soy sauce sold through a mixture of beef and vege portion of the total equity to develop a new later of the mogi clan and the sold of the sold

10,000 litres a year and is plan-become an economic proposi- Kikkoman, is to prove that soy sauce goes well with Western with a 350-year history, wi long established company. It Kikkoman chose Wisconsin food. The company hopes this be minutely planned. has been brewing soy sauce at because the raw materials for point will not be lost on its

market for its products in the least 75 per cent of the oriental customer on a steel plate. After other management staff U.S. It succeeded to the point food store market where the West Germany Kikkoman claus degrees in business adm where, in 1973, the Americans main customers are immigrants to attack the U.K., because it tion from American unive were using enough soy sauce for from Japan, Korea or China. One understands the British have a a Kikkoman factory in the mid- of the points of developing a taste for oriental foods; and

then Holland and Scanding years to open its Ame factory from the time it. The move into Europe w faster but as hefits a con

# A profitable path

JAPANESE DEPARTMENT stores have a poor track record in setting up business abroad. Several went into the American market in the 1960s, later pulling out or scaling down their the European venture is a opened in Bangkok in May 1974, only 20 per cent. of its Japanese activities because the U.S. modest one: it is designed to but its experience with Thai production (compared with 53 market was already saturated "acquaint" buyers with Daimaru (capitalised at just per cent. for Sony, also a major with large retail businesses do- Japanese goods (as well as cater over \$1m.) will probably mean Japanese manufacturer over ing their own importing of to Japanese residents, and less time before the next South has returned a steady seas). This theme explains the Japanese goods. One Japanese tourists). It aims at the very East Asian venture Wales factory: at the company's company that stayed away was top end of the market, and Already, Daimard has sold its

presence Daimaru's fostering Japanese exports) to Europe is limited to its Paris operation, opened back in 1960, means it is well suited for the Singapore and Manif

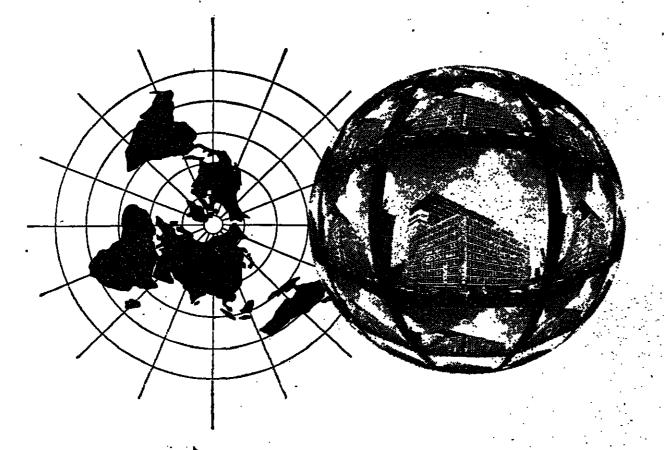
RETAILING: DAIMARU

buyers with Daimaru (capitalised at just

Daimaru, to-day the country's Daimaru hopes to generate know-how for the creation of second-largest department-store large-scale sales through French department stores in Burma and locals' acceptance of I chain with estimated sales this department stores rather than the Philippines, and has formal year of about \$1.2bn, and an its own branches. Other Euro-proposals from local investors decided to sell-large sh average profit of \$10m. in the pean ventures of this sort may to set up Daimaru department ings to domestic investo last three years. Now, Daimaru follow, but for the moment stores in both Manila and Singahas embarked on a careful but Daimaru is putting its eggs in pore (with Jakarta not far off). Hong Kong venture and seemingly profitable path to another basket: South-East Asia. The proposals are still being per cent. in That I overseas business, and merits Daimaru has two large opera studied at Daimaru's Osaka (although tions in the region: Hong Kong headquarters, but the company's both). It is this sart o in and Bangkok. The Hong Kong success in Bangkok probably that has attracted inve

sold at its Bangkok s made in Thailand, 10 p in Japan and 5 per Europe. (By contrast, 100 per cent, of the merc brings in its retailing to pioneer local produ-

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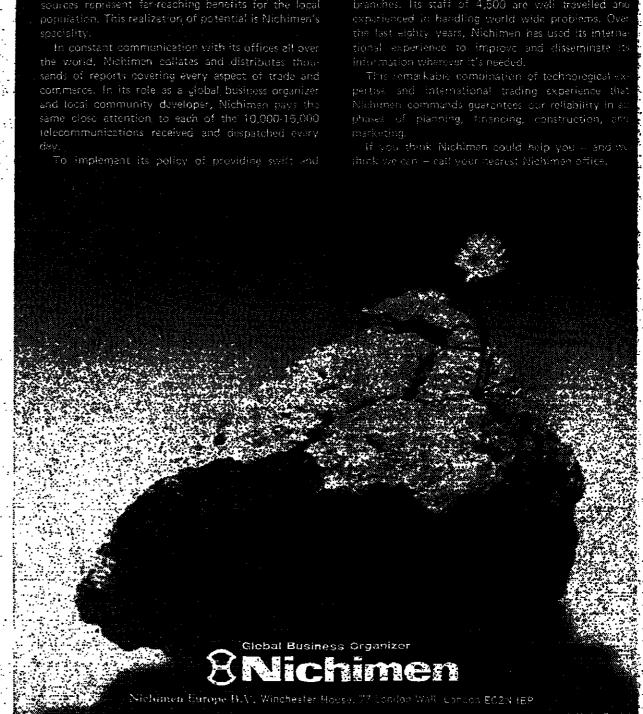
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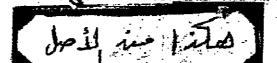
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# Heartbreak House on Teesside sites

the unwillingness of cesses. hter control is needed, dustry, sts of failing to mainonable levels of site nce are very high involved.

NG DELAYS on large the days and half-days lost in directly employed construction ion sites like the new minor disputes.

involved in the vital stand comparison with competition for the process plant

### Bogged down-

of the scale of capital But the favourable compari-This sons end at site performance. At 200m. oil terminal at with endless disputes among the age to is, major new chemical workers of the scores of contract instal." v an equally impressive little as 20 per cent, of the value done purely on reputation.

From Mr. D. Ironside.

). J. Tronside.

word, Cuck Hill.

Industrial

relations

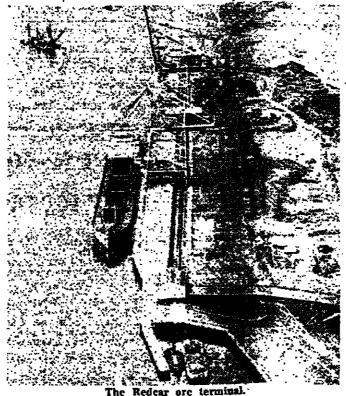
Shipham Winscombe, Aron.

workforces, no longer do so. e lation on the Isle of As a client investing more They now engage sub-contracthe new steel works than £600m, a year on large tors. At the same time as the r have been extensively scale capital projects, BSC has construction sites have become d. To the clients, in more to lose than most unless bigger and more complex, the the nationalised indus- the worsening of these prob- workforces have become more e particular manage lems is reversed. It recognises fragmented between growing veakness increasingly that some of the difficulties at numbers of sub-contractors. to be the source of Redear stem from the introduc. There is too little continuity of tion of relatively untried pro-tion workforces for such work plant manufacturers to But the BSC is willing to to be a good business proposi-

ite management. These tors in either Europe or the makers, and the sub-contractors is, so the clients say, U.S. on such primary factors as tend to be small concerns ening back and handing design, and process specifica- suring greater flexibility in job of installing com- tion, and to claim a perform- switching from contract to conut to numerous sets of ance on controlling setual tract. Thus thousands of workers actors. This - manage- capital spending compared with can be employed on any given cuum is being created originally estimated costs that site, sufficient to run a substanat a point where is as good as any in private in- tial factory, but without the factory conditions of overall management stability across the whole workforce. Where there should be the greatest application of management resources. the reverse is often true.

articularly at Teesside Redcar the civil side of the pro-besides the BSCs ject has gone quite well, but proved according to this argu-The competence of evelopment, major pro- work became bogged down on ment within the general frame-lude Phillips Petro- the mechanical engineering side work of a unified contract pack-"design, supply and Undoing this package or Monsanto and ICI, tors and sub-contractors. The reduces the main contractors trast, have generally acquitted tract—all are used to explain severance payments, uclear power station, major question facing clients is interest in site construction, the themselves well. Flexible indus- away the indiscipline of site. Their talk is perpentionally acquitted tract—all are used to explain severance payments.

rs lost on sites in the ever reaches the site leading that if sub-contractors are used ment.) the first nine months of plant makers to consider the to instal and erect plant and



The civil contracturs, by con- ments outside the -ocial con-

Inter-union fights, demarca- relations, they say. 1975. And this record Several major process plant facturer if the plant does not claims for massive severance struction section of the in this century."

ges does not include all makers who previously had function satisfactorily.

bonuses and completion pay- Amalgamated Union of Engin- To talk to the bonuses and completion pay- Amalgamated Union of Engin- To talk to the civil contract come, however, when you decide that can't be stressed enough."

For Frigg alone (half of which

being in Norwegian ownership, with the whole development in foreign hands) recoverable reserves are said to be 8 trillion

peak rate of 1.5bn. cubic feet day this field would be exhauste

in a mere 144 years. For Brent

BGC have no control over i

depletion rate or non-fuel use It is naive of BGC to imply that

gas from these two fields will he

displacing oil in the industria markets, as the main attack will be on coal, oil and electricity in the domestic and institutional

space heating markets.

cubic feet.

GENERAL

Treasury issues figures of

Central Government

wo-day meeting. Basie.

managements that cannot make ing off the site.

and their national and local full- the agent's door."

is now at least 18 how to induce a more positive argument runs, and weakens the chind the original tar- attitude to site construction, the management chain. Too often in them to come more successfully accepted by Mr. Walter Black ambulance points: canteens that in 1972, and Phillips among the process plant makers the past insufficient attention in through the minefield of burn, the Transport and don't function; high charges struction sites the bandwagon accepted with dissatisfaction. The string of dissatisfaction. The string of accepted with dissatisfaction. The string of dissatisfaction in Teesside. With such accepted with dissatisfaction in Teesside. With such accepted with dissatisfaction in Teesside, with such accepted with dissatisfaction. The string of dissatisfaction in Teesside. With such accepted with dissatisfaction in Teesside, with such accepted with dissatisfaction. The string of dissatisfaction in Teesside, with such accepted with dissatisfaction. The string of dissatisfaction in Teesside, with such accepted with dissatisfaction in Teesside, with such accepted with dissatisfaction. The string of dissatisfaction in Teesside, with such accepted by Mr. Teesside in the dissatisfaction in Teesside, with such accepted by Mr. Tees is not dissatisfaction. The string of dissatisfaction in Teesside, with such accepted by Mr. Tees is not dissatisfaction. The string of dissatisfaction in Teesside in Teessi Their talk is peppered with in 1972, and Phillips among the process plant makers. The past insufficient attention in through the minefield of burn, the Transport and don't function; high charges struction sites the bandwagon of the place where paid to the mechanisms by ments and area rules. (With venor for John Laing at Redcar sometimes to sleep six to a life their energies are concern, which main contractors will consider they face from local landiadies of they face from local landiadies of they face from local landiadies of the place where paid to the mechanisms by ments and area rules. (With venor for John Laing at Redcar sometimes to sleep six to a life in the renergies are concern, which main contractors will consider they face from local landiadies of they face f

eering Workers have formed a tors stewards is apparently to how quickly to build the site. committee of shop stewards to enter another world. According "We believe in job completion. co-ordinate the actions of the to Mr. Blackburn. "The biggest then you have an industry ready 2,500-strong workforce on the thing is industrial relations. If to employ people on a consistent site. The civils have found this you set up dispute procedures basis. The mechanicals think unnecessary for their 1,500 men, that are clearly defined and that by extending and prolong-When the mechanicals act, they workable, you will never get a ing a particular job you can get feel they must do so in strength, problem. It's when this gets more work out of it that way." They feel they are dealing with blocked that you get men walk-

decisions, the shop stewards say. "The troubles are happening good, the workforce is far less When disputes arise they find mainly with the mechanical open to political subversion, that management levels that unions. They do not have good. There have been several really count are inaccessible. At relations with the management attempts to infiltrate John the level at which they are or good grievances procedures Laing, but the individuals have forced to deal they find manage. We have procedures to get been exposed before the full ment's hands are tied by the from the lowest to the highest site workforce. Our feeing is client, BSC. They have tried to echelons of management very that once the men know they arrange regular meetings with quickly. No barriers are put in are there they are not going to the contractors' sub-committee, our way, but the mechanicals be bambouzled. but say they have always been have not got this rapport. They refused. In a situation mir- are up against a brick will and rored across the country, they have to solve their problems say, contact has all but broken in other ways. We can go down between men on the site straight from digging a trench to

themselves the poor relation on amenable to concluding honus caused resentment and anxiety

matched in the past 12 the site is the poor relation. As tors. Too many deals have been agreements are involved on one Mr. Barry Walton, the Laing and may have to be sent to the its enlightened management appeared from the site by the sile-a green booklet for the shop steward for the Union of Continent for expensive re-policy has kept the civil workfor-million, and scaffolding by the 1 industrial disruption, of each contract is derived from Secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contracting industry. Construction Workers. Allied drilling: the lack of incent ces largely peaceful, "The men lorry load Suttouting to the secondary contractors create electrical contractors create electrica of the Northern Councent comes from work done in by weakening of the chain of a blue book for the mechanical symptoms of disaffection are above all the necessity of agement nothing is disbarred to tinuing disputes. The NEDO Group, the number of the factory, before equipment accountability. Clients argue construction engineering agree only the result of the employers' waging fights over "rights, prin- us. they bring the balance report blamed the "vicious wretched approach to industrial ciples and conditions." As one of sheets, and we know how far we circle of inefficiency and delay the shop stewards complained: can go without destroying the on poor industrial relations" a totalled 715,600 com- site as something of very secon- equipment, a convenient escape tion disputes, political subver- Members of the major mecha- "It is management small- company. We are all there for finding echoed by Mr. Black- only only 105,200 in the dary importance. Toute is created for the manu- sion, the threat of redundancy, nical union at Redcar, the con- mindedness, they are not living the same reason — to build a burn. "There's only one major

هِ لَذَا صِنْ اللَّصِلَ

It is Mr. Blackburn's thesis that if industrial relations are

### Agitation

A recent dispute among Mowlem's tunnelling workforce time union officials. The The civil contractors have sheds interesting light on outmechanical workers clearly feel shown themselves to be far more side political agitation and BSC's overall management of the site, often earning as much agreements favourable to their the site. Agitators arrived from as £2,000 a year less than their workers — witness the Laine various parts of the country to colleagues on the civil side, who settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and foment settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, to picket the site and formed settlements at Graythorpe, the site and formed settlements at Graythorpe, the site and formed settlements at Graythorpe, and formed can pull in as much as £6.000, get their oil platform jacket and who have often negotiated completed. The method of buycompleted. The method of buyfar more favourable bonuses and ing off trouble with money has support of the civil engineering workers across the site. But BSC security was seemingly so Disagreement might factor, industrial relations, and

### ney supply

M. Hughes. r. Blackaby's adherence sian dogma (November Michael Hughes. d to conclusions which Capel-Care Myers. n go unchallenged. His Bath House, s for not supporting a Holborn Vioduct, E.C.1.

pply target rest on the that the monetary available are in-that the achievement arget is exacerbated by s of the institutions and at money supply is only ric indicator and should

> ges however are not on his boiler very high (so that to prevent a monetary it is only a safety device) and Preston House, ag achieved particularly has the wiring re-granged so 302.308 Preston Road. get is set one year in that during the dock (the U.S. example of period the electricity supply to argets one year in his boiler goes through a thermohas led to envisible stat on his hot water cylinder, ctor confidence in the Thermostats intended for this the monetary authority period purpose have a large last they have the peratures at which they switch at they have the peratures at which they switch hanging the targets on and off thus giving of emerging develop-ind the arginosof that lenger intervals between periods when the boiler is working. y of institutional the prime cause of us in the money tics surprising. The changes in the n the net acquisition government debt by sector: In other words y of the menetary From Mr. R. Scott. evest confidently and ii Government tar-

their funding tactics bly if Government real growth and inflaered, changes in their objectives, should Philip Glennon Associates reover it may be that Sir My friend, Mr. Both points, how-favour of a more

biectives are hastily

rded the prospects for years. all-Edged market as nstitutional liquidity. put pressure on the achieve their mone-

revisions to expected come growth. Instituidity does matter!" exactly equal cutrent hus economic models little or no commission.

Letters to the Editor The control of the money trade union hypothesis, and that cubic metres these proven resupply is important. Perhaps if the vaunted orderliness of Gerserves would last 21 years (that this was openly welcomed rather man industrial relations could is until 1997). By 1980 however

couse cubic metres (that is less four Of course trade unions want years' output). If extraction is power, as do managements and increased by a third (to 51bn. frequent monetary statistics with couse which to judge economic activity. Fine tune the

The point at issue is, surely, lar pattern; hence the widespread that we do not require a uniform fears of an energy gap appear structure—whether legislated or ing in the 1990s. not-to-achieve employee parti-

egarded as a policy Sir, Mr. Chappie can obtain cipation.

Sir, Mr. Chappie can obtain cipation.

most of the improvement in R. S. Scott.

argue that improve boiler efficiency for which he (Divisional Director.

the frequency and asks in the fifth paragraph of his Division of Industrial and of monetary statistics. overdue. Their present summer he sets the thermostat inbucon/AIC Management

### Life of the gas

Six Before we throw our caps The Treasury's claim (Econo in the air at the prospect of fresh mir Progress Report of last July) supplies of natural gas from of an import saving attributable Frigg next year and Brent in the 10 North Sea natural gas of part of the next decade it £2.35bn, this year, rising to £4bn. would be wise to consider the in 1980 and £8bn, in 1985 is life of proven reserves over specious. This implies that every life of proven reserves over specious. This which the U.K. has firm con-fresh therm tracts, and their deployment to natural gas displaces a therm of the best advantage of the British imported oil, and cannot be true

### Brokers: Commission or fees

Sir,-My friend, Mr. Mark of monetary targets Griffiths (November 4) presents inflation geared income source. difficult, for an a reasoned critique and of Pensions scheme business fits the built especially for individual existing commission structure stem for setting targets for insurance brokers. It is not haps along U.S. lines) to difficult however, to use his too difficult, however, to use his higher-premium levels. (c) The argument to support the increas. Life Offices Association recently into development of fee charging death in the charging death in t too difficult, however, to use his introduction.

ing development of fee charging drew up the commission "cars the present situation consultancies in the insurance rot" by increasing commissions ed it matters a great and financial sector. These con-particularly on individual pen-istitutions further in sultants are not remunerated by sions business. At the same time ir liquidity. Our esti- the insurance company. Hence we have seen a rush of insur- is of course right—in theory, ggest that sales of the insurance company no longer ance companies now entering just as it follows that if it takes nt debt in the second has control over the commist his field with new contracts one boy one bour to mow a lawn to amount to fifth are; needless to say, determined not unknown for the most in hour whereas, boys being boys, numer's 12 per cent by the type of business the incompletent intermediary to pick it might well take them two obe achieved. Given surance company seeks to up 25,900 when, and I return hours. Provided the exporter liquidity requirements extract. There is little the broker to my make a name to approach to the requirements extract. There is little the broker to my make a name to approach to the requirements extract. There is little the broker to my make a name to be achieved. liquidity requirements attract. There is little the broker to my main argument, he would has a monopoly of the goods he for institutions it is organisations can do about the not dared have requested \$50. and they will be able commission basis as has been For the professional broker, his price is sufficient funds even shown many times in the past high initial income does not in sterling.

Mr. Griffiths will agree that in a fee charging consultancy be is able (and the non-professional take additional agent is far less able) to charge neve their mone his client fees according to the level of services rendered with assuming it still holds the rider that his client is not deserving of his services if he does not wish to pay a profespt that the money aut feature is that Mr. Griffiths an economic indicator need no longer face financial in a measure of the loss to his company if he directs nancial resources, pre- his client to those highly repulhat money is always able and indeed market leaders exactly equal cuttrent in the investment field who pay

ance of recent years. An filustration of evidence that money mechanics behind the fee charg-endogenously deter ing philosophy is afforded from evidence that money mechanics behind the fee chart-endogenously deter ing philosophy is afforded from barrister structure incorporating credits sponsored by ECG the rate of change of the pensions field. (2) In the monopoly access to insurance guarantee. In the light of ex-perience these seem to reach ermined by the public quent complaints from the Philip M. Glennon. ancing needs. Targets professional pensions brokers Manchester House. deficit financing and that the cate of commission is 86. Princess Street. go hand in hand, too low. (b) In high inflation Manchester

than grudgingly undertaken. We be claimed to be an ingredient in reserves proven at the start of would have more reliable and industrial prosperity and not the 1976 would be reduced to 663bn.

the exponents of free enterprise, cubic metres) by then, proven In circumstances where power is reserves at present under con-acknowledged and shared as in tract to British Gas Corporation many effective British enter-prises, prosperity can be in-creased. This, we understood, basin completely exhausted well was what Working Together was before then. It may well be that North Sea oil will follow a simiall about.

### reserves

From Mr. J. Goodland

According to the Government's tually indigenous electricity is Brown Book, proven reserves According to the Government's tually indigenous electricity is "Brown Mr. R. Scott. "Brown Book," proven reserves also being displaced. (b) we "Sin.—Mr. M. Ivens (November in the southern basin amount to should have achieved a net self-his own Aunt Sallies and then northern basin 263bn. cubic the supplies from Frigg will be throw stones at them. A closer metres, making a total of 815bn. Norwegian and (d) the developeramination of our letter would cubic metres. At the current ment of this resource, with the reveal that we were advancing a yearly rate of extraction of 35bn. associated transmission systems.

times potential investments from individuals are being spent

and insurance companies have

looked to a more profitable and

arrangements for directors and

necessarily assist his long term

cash flow but there can he no

doubting that it does assist the

professional intermediaries but

# The pound and

mean large inputs of hardware, the amortisation of foreign loans and repatriate

J. H. Goodland.

profits. Should my calculations be correct, it behoves HMG and British Gas Corporation to clarify present depletion policy.

Sir,-Mr. Shaw (November 3) his price in the event of a fall

In real life, however, expoters have to compete with other short term position. The profes exporters to whom they would sional broker's remedy appears quickly lose out if they followed to lie in his own hands, though is for the Government (unless it unfair the solution of the complaint of the co unfair treatment will then be can guarantee the stability of levelled not against the commission to require all exsion rate being paid to the non porters to invoice in hard cur-

against the insurance company's lit is hardly necessary to men competitive fees when the latter tion that, as exporters generally deals directly with a potential sell in sterling and frequently give up to 180 days credit, over The broker's ultimate defence seas buyers this year have re against part time agents and ceived an uncovenanted bonus commission rates controlled by of up to 23 per cent, when they the lasurance companies is came to meet their bills. The (somewhat cynically) to create bonus is even greater in the on a fee basis a solicitor/ case of the long-term sterling

> A. P. Faupel. Faupel Brothers 67, Clerkenwell Road, E.C.I.

### To-day's Events

W.1.
Sir Harold Wilson, MP, opens — What I do for my Neighbour — National Society for Mentally St. Lawrence Jewry next Guild-Handicapped Children art exhibitional E.C.2, 1.15 p.m. European Central Bankers end Prime Minister expected to tion, Lufthansa, 23. Piccadilly. speak on Government's future

ducation policy, Wandberry Down W1. Negotiations open in Brussels at Industrial Society lunch. 3. Glasgow (until November 13). De La Rue thalf volume U.S. representatives to permit Mr. Ian Trethowan, managing U.S. representatives to permit CBI Yorkshire and the EEC fishing fleets to operate Regional Council meets CBI Yorkshire and Humberside

inside planned American 200-mile delegation

Mansion European Leazue for Economic mentary Co-operations dinner, following House, Mr. F. F. Wolff, chairman, Comconference on "Europe and the

transactions (October), including Arab World." Grosvenor House, mittee of London Metal Exchange, borrowing requirement. W.1. speaks on "Social Responsibility

House of Commons: Considera-

Sir Lindsay Ring, Lord Mayor tion of Lords amendments to of London receives Danish Parlia- Education Bill. Select Committee Industries Nationalised .

Rail. Witnesses: Department of

House of Lords: Aircraft and Shipbuilding Industries Bill, third reading. New Towns (Amendreading. ment) Bill and Sexual Offences (Amendment) Bill, report stages. OFFICIAL STATISTICS

Church of Encland General Provisional figures of vehicle Synod, Church House, S.W.1. production and estimates of new Scottish Packaging and Printing car registrations (October).

De La Rue (half-year) COMPANY MEETINGS

Gallenkamp (A.). Winchester House, E.C., 11,30, Staffordshire Patteries, Stoke-on-Trent, 12 30 OPERA

English National Opera produc-Committee A). Subject: British Theatre, W.C.2, 7:30 p.m.

# What good are bright ideas if they don't create new wealth?

Britain has an undeserved reputation for conceiving bright ideas and then failing to exploit the opportunities they present. Applause is no substitute for profits. Without profits a nation is unable to generate the investment on which future development, expansion and jobs depend.

At Ferranti we reject the notion of innovation for its own sake. Certainly we are committed to advanced technology - but it must earn its keep. Our current successes include the road traffic control market where we have won six major contracts for computer control systems in the past year. In the control of process plant Ferranti computer systems have dominated for fifteen years. From our Scottish base we are applying existing Ferranti technology to the new problems of the world's toughest oil field. Ferranti digital systems are in almost every Royal Navy ship, Ferranti avionics in almost every RAF aircraft.

We believe that a company applying sound advanced technology can generate first class commercial results. That's the Ferranti philosophy.

# Selling technology

Ferranti Limited, Hollinwood, Lancashire OL 9 7JS

# COMPANY NEWS + COMMENT

### Hoveringham expands 91.3% midway

of Hoveringham Group for th greater than the same period las year, showing a 91 per cent, 11se from £643,000 to £1,23m. Turn-over was higher by 217 per cent.

The chairman, Mr. G. H. C. Needler, says that favourable conditions have continued into the second half. However, the indus-try remains concerned about current and future trading and forecasting is not therefore

The net interior dividend is lifted from 0.375p to 0.5p per 25p share—last year's total was 1.693p from pre-tax profits of \$1.57m. First half earnings per share are 2.92p against 1.39p.

	111.74	14, 1
	1	•
Tucanter	15 (91.7)7	10.4
Trading surplus	1 880 389	
Interest	174,955	201 ~
Degreciation	C9 190	100,74
Land depletton	-9 h6;	97.7
Profit before 19x	. 1,230,477	647,8
Taz	หลด เปลีย	- 14 04
Ver profit	. 370.477	
Extraordinary redus	. 11 134	27.91
Cum. Prot Shares	42 177	42.5
Interim Ord	. 90.229	na i
Retained .	415 1.94	207.00

Hoveringham has increased pretax profits by 91 per cent, despite building materials. achievement is orimarily due to mixed concrete plants over the reserves, so the move was by that plants has now levelled off at 1.371368p to 1.3030015p. expenses must over, Unfortunately, Hoveringham limit exports but strong liquidity and which has been added to capital vertical integration should make reserves. 200d defences. At 18p (un 2p yesterday) the shares yield a prospective 16.4 per cent.

### **Expansion** at Pugh **Davies**

net per 50p share.

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of vertical integration and it is the unchanged final dividend now paying of handsomely After the initial growth, the number till the total for the year trom 45 but market penetration [a. mierim dividend of 0.266, net improved and, of course, the (0.950) is declared for the year start-up opening the course of the be to July 2, 1977, payable with the

cannot defy the economic facts. Stated have earnings excluding of life indefinitely; the cuts in extraordinary items are 6.240 rer public expenditure made so far share against 6.130, and fully have reduced activity and the diluted 6.08p against 5.00p. The second half is unlikely to be us directors state that a revolution good as the lirst. There is also of group properties at the year-the fear of more cuts to come; end disclosed a surplus above the company cannot resort to previous book values of £403,000.

1	1977.74	(974-77
1	\nu	i re-III
Turgov r	10 617	5.74
Share assoc	16	íi.
Prefit before tax	. 1.175	1.229
Tayatad .	727	5.4
Fritzeerd debus .	247	•
Minorities .	. 11	٠.
Astrophyside	41	425
Ret tred	1	479
In Inding associat	es trad	lır.

The chairman, Mr. S. Marksay- trading results reflect a very second half. The supply of sport-Vanchester-based textile disting goods to retail and similar tributors and property owners, outlets, both in the UK and

### Dividend is maintained at 1.75p • comment

Tax for the year was £66,008 A strong second-half comeback year.

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Tax for the year was £66,008 A strong second-half comeback year.

The group incurred an everall of 25p. A maximum dividend was £43,483 compared with profits only 3) per cent, lower loss in the last financial year of increase would give a yield of 229,940.

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**Silhouette** jumps 75% midterm

profit in the previous 12 months of £830,800

REFLECTING a higher degree of activity in U.K. plants and the elimination of residual losses, incurred in the closure of the Thurnson plant contax revenue Thurnscoe plant, pre-tax revenue of Silhouette (London) jumped 75 per cent. from £13,573 to £374,966 in the first half of 1976. Turnover for the period expanded by just over the period expanded by just over the period expanded to the perio

have been aggravated by the difficult trading situation there.

The company operates as manufacturers of foundation garments, swimwear, beachwear and children and children beachwear a dren's wear.

### comment

The 75 per cent, pre-tax profit jump at Silhouette underlines just how dependent the group is on Marks and Spencer's stocking programmes. Last year M and S was destocking and the half-time figures showed It. This year it was the reverse. In addition, the group is supplying M and S on its rapidly growing children's wear side. But there was also the long-hot summer which boosted swim-wear, and the company is becom-The directors anticipate that pre-lax profit for the year vill exceed \$1.4m\$. Last year's figure declining foundation garment. sector. The fly in the ointment in the second half could be the high cost of materials' slocks—nearly 30 per cent, of the swimwear Vanchester-based season seasons outlets hoth in the U.K. and lugs, and the annual meeting back to a normal trading pattern profit for the year to January 19, satisfactory results despite a composition for the year to January 19, satisfactory results despite a composition of the profit for the year to January 19, satisfactory results despite a composition of the profit for the second half producing in trading terms, that is, before application of bank interest about one-third, could reach application of bank interest if the Belgian losses continue at materials are imported. Nonetheless, full-time figure, reverting back to a normal trading pattern with the second half producing about one-third, could reach charges, an overall profit for the if the Belgian losses continue at first 28 weeks of the current current levels; this could produce

### **DIVIDENDS ANNOUNCED**

	DATE COLL TAIL	
. Current	of sponding for	iası .
pavment	navment div. Year	Tear .
B Foodsint. 0.71	March 14 0.39 —	1.23
anner Neitt int. 1.42	Jan 6 129 —	2,57
f 🕏 Dart 0.69	Jan 10 0.69 1.5	1.37
LY. Dart	Jan 10 0.2 —	1.5
L Goldmanint. Nil	- 9.77 -	1.93
loveringhamint. 0.3		1.69
nter-City Investment int. 0.13		0.8
Beas 5.94		5.26
ochin's 3.25	Jan. 4 2.38 4.13	
riest Marians 1		1
Dien Dames, & Co 173	<u> </u>	1.73
Sibouarta (London) int. 0.72	Dec. 28 0.65 —	293
oung Companies (A) 12	Dec. 30 I. —	<b>29</b>
hadanda shawa nansa nan shara		ilata "

\*Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. (a) To reduce disparity with final.

### Sirdar re-equipped and ready for more growth

chairman explains that there vere three reasons—to take advantage of assistance available under the Industry act and the Wool Textile Scheme: to avoid as far as possible rapidly rising costs of new plant; and because of the particular type of plant required.

The most suitable machinery for hand-knitting yarn production is made in Western Europe and

Over the year the net loan surplus fell from 1862,318 to £487,606 and the currency premium on the loan surplus fell from £384,559 to £215,766. This dis.

appointing performance in the loan account arose because virtually all the investments in Holland and France, where the

market movements were adverse, are held through the loan

Also for part of the year, owing to the difficulty and cost of borrowing French francs, a proportion of the French portfolio was financed by other currencies and this led to some currency loss. These two factors adversely

affected the net asset perform-ance over the year, says the chair-

The percentage of equity invest-

ments in France was reduced from 28.46 to 15.55 while the percentage in Holland was increased from 8.95 to 17.71. The percentages in Germany. U.S. and Japan show

small increases, largely reflecting improved market values in these

Directors increased the stake in Holland. mainty in the international companies, because the profit recovery outlook seemed good and Dutch guilders were available at reasonable cost. Unfortunately the Dutch market fell.

During the year there was no major change in the currency loans portfolio. All outstanding

loans portfolio. All outstanding loans are repayable during 1977 but the Board wishes to extend at least a substantial part of the loans for longer periods and is watching for a favourable opnortunity to do so.

December 1 at 11.15 a.m.

Meeting, 8, Crosby Square, EC Chairman's statement Page 29

Providing there is no further deterioration in the economy the Board of, manufacturing up-holsterers, Walker and Homer expects to maintain profits at

existing levels, says chairman Mr. G. R. Walker.

Current trading is at full pro

duction and reasonably healthy. Though net liquid funds fell by £215,027 in 1875, as against a rise of £371,885 the previous year, the company has sufficient resources available to meet requirements after allowing for the impact of foreseeable inflation.

Pre-tax profits, as reported on October 22, were lower at £360,977, or £228,000 on a current rost basis, against £582,014 in £875. The dividend is 1.30

The downturn in profitability

The dividend is 1.3p

Walker &

Homer to

hold level

Scottish & Continental

### **SWS** offer to loan

with sterling rapidly depreciating IN ACCORDANCE time was against the group declared policy to no

totalled a further £0.73m. Shortterm arrangements have been
made with bankers to cover this
\$45: 17! per cent. unsecured loan it
and after taking into account the
\$45: 17! per cent. unsecured loan it
is anticipated that cash flow
will be sufficient to finance the to
current. programme.

A statement of source and
application of funds shows a ret
outflow on trading of £488,356 prices for as long as funds are
(£402,863 inflow) during the year.

I can stock 1994 at £48; 9 per cent.

I can stock 1991-96 at
the said that this was going in the value of
the production raif
in the value of
the value of
the value of
the value of
the per cent.

I cooked like being better than
the predicted but the group had other

Sec

WHIGHS—UP
OFGETS

Orders—for the compulsory tractors. S. P. I
(£402,863 inflow) during the year.

Orders—for the compulsory tractors. S. P. I
winding up of 43 companies were Company,
made by Mr. Justice Slade in the ments. H. an

### Lucas tops forecas with peak £55m.

CONTINUED GROVETH overseas recent years, has continued and a strong recovery on the U.K. for the second successing have combined to boost overseas sales and protection pre-tax profits of Lucas rised by more than on lindustries to a record £55.84m. in Profits of overseas of the year ended July 31, 1976. This have more than quadratempares with a forecast of not the last live year than ompares with a forecast of not the last live years, they reless than \$46m, made at the time. After tax and minor of the May rights issue and with group attributable \$32.34m, for 1974-75.

As foreshadowed, the dividend with £16.31m, giving earn As forestation the from \$25520 to A month ago the 7.360 net, with a final of 5.84420 announced a \$100m. on the enlarged capital:

creased from 1370.13m. to rinance was to be pro frig.3m. U.K. sales went ahead the F43m raised by the profession of f497.8m, while over issue and the rest com seas sales rose by 150m. to normal cash flow and frig.221.5m. The profit was split as ing financial resources, to U.K. 134.3m, and overseas. At July 31 the group 121.5m.

From the 22 per cent sales drafts). Cash at bank increase in the U.K. profit has hand amounted to almost doubled which has raised (\$28.39m.) and bank c

M.Y. Dart

| Marchanged | The strong recovery was due to profit as a master in the first half of many of the points out. | The strong recovery was due to profit as a master in the first half of many of the points out. | The strong recovery was due to profit as master in the first half of many of the points out. | The strong recovery was due to profit as master in the first half of was something to the points out. | The strong recovery was due to profit as master in the first half of was something to the points out. | The strong recovery was due to profit as master in the first half of was something to the points out. | The strong recovery was due to profit as master in the first half of was something to the points out. | The strong recovery was due to profit as master in the first half of was something to the points out. | The strong recovery was due to profit as master in the first half of was something to the points out. | The strong recovery was due to profit as master in the first half of was something to the points out. | The strong recovery was due to profit as master in the first half of this year life. | The strong recovery was due to profit as the master in the first half of this year life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to make the most life. | The strong recovery was due to

expenditure programm completed by Augu a total turnover in completed by Augus from £570.18m to finance was to be pro

### Further expansion plar

Speaking later vestorday Mr. expansion areas too. Bernard Scott, chairman of Lucas. Replying to a quest said that the current year had significance of the gr with sterling rapidly depreciating time was against the group. Therefore, further orders were placed to the extent of fim. for delivery by the end of 1976. This expenditure was covered by forward purchases of currency a precaution well justified by subsequent events," observes Mrs. Tyrrell.

Capital expenditure in 1975-76 amounted to £0.95m. and commitments at June 30, 1976 totalled a further £0.73m. Short-term arrangements have been in stocks 1994 at £48. 9 per cent.

See Lex

### Winding-up orders Orders for the compulsory tractors, S. P. H. Raci

winding up of 43 companies were Company, Alcoviand made by Mr. Justice Slade in the ments. H. and J. High Court. They were:— Capital Express Carri-

Orbit Decar, Armand Catering. L. and M. Painting Aston Plant Hire Company, (Midlands). Countrygr ACIB, Julie Hodgess Associates, Stations). Fulker Fransunion Traders, Trinagria. Associates, Fen Ho Transunion Traders, Trinagria.

Associates, Stations), Fulker

Betterbuild. (G. Yarmouth),

Linkridge Properties, W. G. Taylor

and Sons (Plant), D. Aiston and

Sons Debcar Supplies, Aslav Continual invest
scottish and Continental investment Co., is to remain fully invested, but the level of gearing has been reduced to some extent, the chairman, Mr. J. A. Luinsden says in bis annual report.

For the year ended August 1976

Transunion Traders, Trinagria.

Associates, Fulker

Ass

addition margins have been Pearce Bros. (Pontypride), Wake- Arrowfreight was recreated by the continuous slide in field School of Motioning, Whit- judge, after, counsel increased material costs.

Howlan & Transport. (Internation that company that ow

# British Foods

# Half Year Progress Report

profits for the six months ended 2 October, 1976. An interim dividend of 0.7122p per ordinary share will be paid on 14 March, 1977 to the shareholders registered at 7 February, 1977, Including tax credits this dividend is equivalent to 1.0957p

en e	Six months to	Six months to	Year to
	2 October	27 September	3 April
Sales to customers	1976	1975	1976.
	£	£	<u>£</u>
	-703,900,000	580,000,000	1,301,000,000
Trading surplus-	47,400,000	40,200,000	97,700,000
Less Depreciation	11,200,000	9,900,000	22,300,000
Group profit Less Interest charges	36,200,000	30,300,000	75,400,000
	5,000,000	4,700,000	9,700,000
Profit before tax Less United Kingdom tax Oversens tax	31,200,000	25,600,000	65,700,000
	8,300,000	7,600,000	17,900,000
	6,500,000	4,300,000	- 12,600,000
Profit after tax Less Minority interests	16,400,000 3,900,000 12,500,000	13,700,000 2,900,000 10,800,000	35,200,000 7,000,060 28,206,000
Add Extraordinary items	900,000	(600,000)	6,000,000
	£13,400,000	£10,200,000	£34,200,000
Preference dividends	20,000	20,000	40,000
Ordinary dividends	2,511,000	1,954,000	1,954,000
Ist interim 2nd interim	2511,000 (	1,239,060	3,948,000

### The Chairman, Mr. GARRY H. WESTON, reports:

Worldwide sales by the Group increased by £123 million or 21 per cent, to £703 railion, compared with a similar period last year. Profits before tax have increased by £5.6 million to £31.2 million or 22 per cent. The sight decline in net margins on sales in the U.K. has been compensated by improved margins overseas, leaving the Group's

age the same as last year. Of the increase in pretax profit of £5.6 million. approximately three quarters has been contributed by our overseas divisions, with both Australia and South Africa showing considerably improved results against the same period last year. For the first thee, more than 50 per cent of the Group's net profits before tax has

been earned by our overseas companies.

Premier Milling, being well-postsoned in the basic food industry, continues to enjoy good growth despite the economic pressures which have affected. some aspects of South African industry. In Australia, after the good recovery in profits achieved during the past twelve months, it is amicipated that profit growth

will level out in the second half of this year.

Although the recent relaxations in the Price Espe in this country have eased the effects of statutory constraints, the lack of any real growth in the food industry has led to heavy competition and pressure on

margins, in an alteript to recover, in volume industries, the effects of continually rising co Nowhere have the results of these pressures apparent than in the retail grocery field, whe traditional types of supermarket operation of face the additional growing challenge of the operator. Against this background, the marg improvement in profitability of our retail grocompanies must be considered satisfactory.

Despite the hot summer, which affected consumption of a wide range of manufacture in this country, increases in profitability were by our manufacturing divisions, assisted by a budger performances of those of our compan strong and growing position in the export ma The continuing strong cash flow in the U Kingdom during the past six months has enal

maintain a high level of capital expenditure, the same time borrowings have also reduced, corresponding reduction in interest charges. Whilst the second period of the year is no the one in which our companies achieve impro

results, trading conditions have undoubtedly more competitive and we believe that this trer continue in the second half of this financial ye

# Capper-Neill are going places:

# Our had f year results confirm Says in his annual report. For the year ended August 31, 1976, the company reported pretax revenue down from £289,984 to £225,211. Net assays against 71.4p. Over the year the net loan surplus fell from £882,318 to £882,318

INTERIM STATEMENT

Six months Six months

**Euston** 

Centre

Props.

ROSGILL.

PRE-TAX REVENUE of Euston

Centre Properties for the six months ended September 30, 1976.

The chairman of Rosgill Holdings, Mr. J. L. Ingles, told share-

p from £639,000 to £730,000 takes £380,000 against

The Directors of Capper-Neill Limited announce that the profit for the first half of the current year to 31st March 1977 has substantially exceeded that earned during the corresponding period of last year. Equally the increased turnover figure confirms the overall Group expansion basically through continuing growth overseas. The unaudited results for the first half of the financial year ending 31st March 1977 are

	ended	ended	ended
	30 Sept. 1976	30 Sept. 1975	31 Mar. 1976
•	£000	£000	£000
Turnover	21,251	18,470	39,719
Group Trading Profit	1.570	1,021	3,008
Interest-payable	56	146	248
Group Profit before taxation	1,514	875	2,760
Taxation	820	482	1.500
Group Profit after taxation	. 694	393	1,260
Amount absorbed by dividends	216	131	327

The Directors have declared an increased credit, is the equivalent of 2.178p gross, and

The expanding order intake continues, major contribution. The results for the full year are expected to be very satisfactory.

The Directors are therefore expecting to

Warrants for the Interim dividend will he posted on 5th January 1977 to shareholders registered at the close of business on 3rd December 1976.

Bid for Ronksley Investments Limited

Capper-Neill has now posted its offer for the share capital of Ronksley. The principal asset of Ronksley is a holding of approximately 40 per cent of The Glover Group Limited, manufacturers of wire ropes and designers and suppliers of aerial ropeways and mechanical handling equipment. Capper-Neill has undertaken, subject to the offer for Ronksley becoming unconditional, to make an offer for the balance of the share capital of Glover. On completion of these offers full details will be posted to shareholders.

November 8th, 1976

Year



Storage tanks, pipework and process plant for world industry.

# ak forapper-Neill nidway jump

m dividend is stepped up

287p net per 10p share to

Last year's total was
from profits of 12.76m.

Six mounts Year
1876 1871 1875 1875

\$100 100 1896

21.251 18.170 38.715

profit 1.570 1821 3.005

fore tax 1.54 475 2.745

fore tax 1.54 475 2.745

tt 494 397 1.266

515 110 127

directors state that the
ing order intake continues.

ssion.

then Capper has never thating contracts which give an back. Reducing its relion workshop fabrication. The order book is satisfactory in the short- and medium-term developed into a major contractor; and yesterday's resources to cope with new contractor, and yesterday's resources to cope with new contractor and its satisfactory in the short- and medium-term and the group has financial resources to cope with new contractor, and yesterday's resources to cope with new contractors on 1972—underline interests which are the subject of negotiation and others, which in the property of other interests are boneful of other interests.

### Pochin's improves

ing order intake continue. FOLLOWING the profit increase ing order intake continue. FOLLOWING the profit in the life in overseas markets, from £182,155 to £188,112 in the FOLLOWING the profit increase construction contracts first six months, builders and Mr. Weston said he believed that results for the full year civil engineering contractors, in the current 12 months the pected to be very sates.

Pochin's improved from 1882,065 period of real growth, and they therefore expect to 1407,137 in the year ended mmend a final dividend at tximum rate permitted.

May 31, 1976. Turnever was Weston now states that while tximum has posted its offer bushes at 19.36m. compared with group companies normally achieve. specied to be very sains Pochin's improved from \$382,065 group

directors are hopeful of obtaining

### AB Foods upsurge to £31.2m. in first half

RNOVER up from E18.47m. Linued as a heavy fabricator, has 25m. pre-tax profit of a market capitalisation of £3.5m., coming from overseas for the first and is forecasting profits of ember 30, 1976, has jumped and is forecasting profits of £1.8m. for the year against a loss of £1.8m. The year against a loss of £1.3m., while Capper-Nelli is assue that this reflects expansion. basically make between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the six between £3.54.9m. for the \$12.5m. to £31.2m. in the \$13.5m. to £31.2m. to £31.2m. in the \$13.5m. to £31.2m.

The chairman Mr. Garry H.

from 0.5935p to 0.7122p per 5p share. The total last year was 1.7295p was paid on record pre-tax profits of £65.7m.

At the annual meeting in July

group has posted its offer at £9.36m. compared with group companies normally achieve nksley. group has posted its offer nksley.

Imment

I Earnings per 25p share are dividend of 3.254125p and a net final dividend of 3.254125p against 3.75875p previously.

We believe that this trend maximum permitted total of wallowed up by Whessoe, pany twice its size and jor competitor. The bid tierly resisted and lapsed eference to the Monopolees sisson.

The directors say the group has continued the policy of being sisson.

The directors say the group has continued the policy of being sisson.

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The directors say the group has continued the policy of being sisson.

The directors say the group has continued the policy of being sisson.

The directors say the group has are final trading conditions have undoubtedly become more competitive. We believe that this trend of the second half of the final continue in the second half of the final continue to the second half of the fin

	SIE M	is months		
	1975	1973	7 (-J) 1973-7	
	2000	1900	FROM	
Safra	100,000	Sen unii		
radius serpids	47,400	48_200		
Depreciation	11,200	9.500	22.	
Profit	36 200	70,709	73.4	
morest charges	5 DAN	4.700	9.7	
Profit before tax	31,299	25,600	65,7	
K first	- 390	7,601	17.6	
To reese tax .	h,590	1.300	12.6	
√-∟ profit .	16,400	13,700	35 :	
d'normes	noq r.	2 500	7.0	
Zirds tredits.	980	7508	6,0	
Prof. dividends .	28	.91		
in ram fire	2.511	1 454	1.5	
* Debit				
		•		

We don reports that the slight de listerims:—Berkeler Hambro Property. Cline in net marging on sales in the U.K. has been compensated Finals:—Beaverbrook Newspapers, Bridstein School Services of the U.K. has been compensated Finals:—Beaverbrook Newspapers, Bridstein Services of the U.K. has been compensated Finals:—Beaverbrook Newspapers, Bridstein Services of the U.K. has been compensated Finals:—Beaverbrook Newspapers, Bridstein Services of the U.K. has been compensated for t by improvement overseas, leaving portificing, Equity income frust 6. the group's average the same as 'Holdings', Jesseps, Malayan Tin, Marto All International, Newman Grause The not internal dividend is in

μ	FUTURE DATES		
р	Interims:—		
S	Alluate London Properties .	705	11
a.	Auglo American Asphali	Nov	Ш
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_	Brunaus	Xov	
F-	Chuhb	NOV	18
11	Cullen's Stores	741 <b>9</b> .	15
e	Resmore	λυv	23
_	Takeda Chemical	Nov	19
	rings;~		
	Derenish (J. A)	D.M.	9
г	Dixon Davidi	NOV.	11
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Ξ	f is fact	201.	12
ñ	London Scornsh American Trusi	Der.	1

In Australia, after the good re-covery in profits achieved during the past 12 months, it is antici-pated that growth will level out in have eased the effects of statutory constraints, the lack of undustry has led to heavy competition and pressure on margins.

Indicatons were that first half results of Dowding and Mills, electrical and mechanical engineers; should exceed those of the same period last year, chairman Mr. Kenneth Sharp told the annual meeting.

apparent field, where traditional types of supermarket operation currently face the additional growing challenge of the discoun

Against this background, the marginal improvement in profit satisfactory, Mr. Weston says.

Despite the hot summer, which wide range of manufactured foods in this country, increases in profitability were achieved by the manufacturing divisions assisted by above-budget purformances of those group companies with strong and growing position the export market.

The continuing strong cash flow in the UK, during the six months has enabled ABF to maintain a high level of capital expenditure, while at the same time borrowings have a's reduced, with a corresponding reduction in interest charges, the

> Statement Page 28 Sec Les

### Dowding & Mills progress

in an attempt to recover, in ended September 30 showed that volume-sensitive industries, the the improving frend had con-

# هِلَدَ اصد الأصل

### Scottish & Continental **Investment Company Limited**

	•	
Equity shareholders' interest	£10,400,906	£10.714, <b>20</b> 6
Asset value per share	69.3p	71,4p-
Revenue available for ordinary shareholders	£118,744	£171,563
Earnings per ordinary share	0 <b>79</b> p	1.14p
Ordinary dividend per share	0.60p	1.00p
Ordinary shares ranking for dividend	15,000,060	15,000,090

Mr J A Lumsden, MBE, made the following points in his chairman's statement.

### YEAR'S RESULTS

As predicted, a number of adverse factors contributed to reducing the revenue available for dividend. However, the outcome is better than the estimated earnings of 0.50p shown, in the interim report, and has enabled the board to recommend a dividend of 0.60p as compared with 1.00p last year.

### INVESTMENT POLICY AND PORTFOLIO

The percentage of equity investments in France was reduced from 28.46 to 15.55 while the percentage in Holland was increased from 8.95 to 17.71. The percentages in Germany, USA and Japan show small increases, largely reflecting improved market values in these countries. The reduction in France was made because politically the left appeared to be gaining ground and this was likely, as happened, to shake investors' confidence.

### FUTURE OUTLOOK

The prospects for Europe depend on the continuation of the world economic recovery. particularly in the USA. It is believed that the recovery in the USA, although perhaps slower than originally expected, is soundly based and should continue steadily. In that event the European economies, particularly Germany, should continue to recover also. In these circumstances our present policy is to remain fully invested but at a reduced level of gearing.

### ANNUAL GENERAL MEETING

The Annual General Meeting will be held at the offices of Robert Fleming Holdings Limited, 8 Crosby Square, London EC3A 6AN on Wednesday 1st December 1976 at 11.15 am.



MANAGED BY MURRAY JOHNSTONE LIMITED

### expansion ter-City Investment. its interim

the loss in the wholesale ution division is attributed the continued depreciation riling, a rise in the basic fumports, and the unusually not summer, which greatly bed the pattern of seasonal

hey will show good results to current year.

ale will be telescored and properly a very lavouring continues to be an of liquidity.

I Hing continues to be an of liquidity.

Aled company. The addition from the figure for the corresting capital resulting ceeded the figure for the corresting sale will be utilised in ponding period of last year and lading activities of the group the chairman anticipates continued erowth in sales and pro-

Statement Page 30

S in the wholesale distribuinvision has cut pre-tax period takes £68,615 against
of Inter-City Investment £77,773 leaving the net balance
from £177,000 to £92,000 up from £98,617 to £119,083.

half-year to June 30, 1976.
To reduce disparity with the
four has interests in investfour from 1p to £2p at
a cost of £65,000 (£78,000). Last
the four has four from year's final payment was 1.9p
incetors state that this is
serve liquidity. Last year's
was 0.8p, from profits of
The net asset value per £1 share

Harris, chairman, says at November 1 was 52p (57.9p at September 301 MHI plans

further

Harris adds that a further openings

In this division must be plans AT MFI Warehouses are pated for the second half sufficiently advanced to anticipate there is an immediate and increase in consumer id.

The covery in the textile division of the current pear achieving the group's 50th branch early in recovery in the textile divisions. Mr. Harris says, chairman.

recovery in the textile divirontinues. Mr. Harris says, chairman.

e has no doubt that it will As part of this policy the group
a substantial profit conhas made increasingly saccession for the year.

orts from overseas assocompanies are favourable,
companies are favourable,
thairman adds, and indicate
there will show onod results.

Pengress since the sear end has ney will show good results

Progress since the year end has
continued at a satisfactory level
company's holding in Shui with seven branches having been

thitting Factory has been opened each of which has made ed from 40 per cent to 25 an immediate contribution to ent. as a result of making profitability.

ent, as a result of masing profitability.

A result of masing profitability.

A result of masing profitability.

A result of masing profitability return at new early profitable return at new is SHK1,350,000 (approx. branches is of considerable 001 and the original cost assistance in maintaining a 37,746. The profit arising on beauthy cash flow to support exalle will be reflected in the pansion and enables him to report a very favourable level.

A Hing continues to be an of liquidity.

Stability in the current year In the year ended May 29, 1976 group pre-tax profits recovered from 577,783 to fim. Every

from £77,783 to film. Every branch has shown an improved level of sales compared with the previous year and total retail sales increased by 68 per cent. sis months to September The results have been achieved to resulted in pre-lax against the pattern of a relatively of Young Companies low general rise in consumer durient Trust advancing able spending in the same period

### **ECENT ISSUES**

			EGO!!	ED				_
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F 1 . F . F . 7 . 7	179	### ### ##############################	nution Westing the over Pacetic Fit arthrough Inter- entaging ting, the consist SUS!	USSI 128 120p. 58 1 1252 1 12612 1 140	40. - 1 , 5.5 - 3. - 3. U.S.	 	1.5 0.3 14.3 5 4 3.2 2 6	2

### **FIXED INTEREST STOCKS**

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### "RIGHTS!" OFFERS

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MI F.P. F.P. NII F.P.	22, 10 12,11; 3.12 17.12; 1,10 2,11; 8,10 12,11; 1,15,6	65 42 30 22 254 25 11 4 11! 23	Louring National Bank of Australiana P. M. A. Stinkespear (J.) Franc-Natal Cod. Western Mining	48µп. —5 24 25

# The toolbox theory. How an ingeniously simple idea helped double Cooper Industries' profits.

We combined several small specialized hand tool companies into one strong one to offer the main contents of a well-stocked toolbox. Today, hand tools account for about 40 percent of Cooper Industries' earnings.

Until 1967, Cooper Industries was basically a oneproduct, one-market company. We made engines and compressors for the energy

A good business, but very cyclical. And there were disturbing signs that the next downward cycle would be especially steep.

So Cooper Industries needed to put some eggs into a second basket. One that would help smooth out those fluctuations.

### A product everybody buys

We decided on hand tools as a diversification area. All kinds of people use hand tools wrenches, pliers, files — year in and year out. So the demand is steady. And the industry isn't very sensitive to major ups and downs of the

The first hand tool company we considered for acquisition was The Lufkin Rule Co., a leading maker of measuring tapes and rules. Interestingly, they had their own acquisition plan: The toolbox theory.

Their idea was to build one strong hand tool company from several smaller, complementary companies. The new company would offer hardware dealers a variety of tools from a single source.

### Picking the companies

We joined forces with Lufkin and set up two more criteria that a company would have to meet to get into our toolbox. In addition to helping us smooth out our earnings cycle, the new companies would have to:

1. Have a quality line with a first-class brand

2. Be as interested in us as we were in them. You see, after going multi-industry, Cooper Industries was going to continue to be an operating company, not just a holding company. So we had to bring something to the party, too.

We called the new tool division The Cooper Group. Eventually it would grow to include Lutkin; Crescent wrenches, pliers and screw-drivers; Weller soldering equipment; Nicholson files and saws; and Xcelite electronics tools.

### The nick of time

In 1971, the downturn in our energy-related machinery market was even worse than we'd expected. There was a bright spot though. Our hand tool acquisitions produced a whopping 81 percent of our total earnings. The toolbox theory paid off immediately.

In the next year, energy-related sales were down again. But Cooper Industries' total

earnings had started back up. The theory was working, It still is:

### How's business?

Today. Cooper Industries is an established leader in the hand tool industry. Tool sales in 1975 amounted to \$164 million. And each of the five tool companies has increased profits as part of Cooper Industries. What makes that news even brighter is that our energy-related sales are going through the roof now.

We're now moving into aircraft services using the same principles of management. And we're finding new ways to grow internally as well - making new products with old companies and finding new markets for old

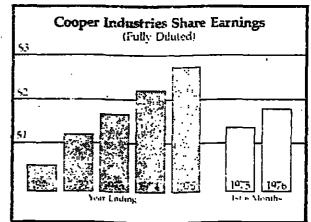
### The toolbox today — our quarterly

Our three businesses — hand tools, aircraft services, and energy services - have made the Cooper Industries of 1976 one of the best balanced and most stable multi-industry companies around. And we think things look even better down the road.

Check us out in our latest annual and quarterly reports.

Write to: Cooper Industries, Inc., c/o Coopind Ltd., 173 Sloane Street, London, SWIX 9Q0, England.

Operate what you acquire. That's non-glomeratism We put it to work in: **Hand Tools** The Cooper Group (Luff.in, Crescent, Weller, Nicholson, Ncelite), Rotor Tool, Aircraft Services Cooper Airmotive. **Energy Services** Cooper Energy Services (Cooper-Bessemer, Ajax, Penn Pump, Superior).



Headquartered at Tavo Houston Center. Houston, Texas 77002 U.S.A.

We combined five tool companies into one and pumped in over 5(4) million worth or new manufacturing capability. The result was a business that produces about 35 percent of Cooper industries annual sales — and an even larger share of earnings.



### THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa)

INTERIM REPORT

for the six months ended 30th September, 1976

FINANCIAL RESULTS Consolidated Income statement

The unaudited results of The South African Breweries Limited and its subsidiaries for the six months ended 30th September 1976, compared with the six months ended 30th September, 1975, and the year ended 31st March, 1976, are as follows:

6 months
6 months
6 months
12 months
13 1 2 76

Turnover	6 months to 30.9.76 R000 660,806	6 months to 30.9.75 R000 476.631	to 31.3.76 R000 1.194.956
Operating income before interest and taxation	44,572	35.522	102,245
Net interest paid	11.111	8.099	19,353
Operating income before taxation	33,461 13,989	27,423 10,003	82,892 27.448
Attributable Group interest in het earnings	19,472	17,420	55,444
of associated companies and a subsidiary	1.295	412	1.220
Operating income after taxation Attributable to outside shareholders in	20.767	17.832	56.6 <del>61</del>
consolidated subsidiaries	4,134	4.114	11.011
	16.633 2.385	13.718 2.158	45,653 4,547
Preference dividends			
Operating income attributable to ordinary shareholders	14.245	11.560	41.106
Earnings per ordinary share	Cents 6.50	Cents 6.47	Cents 20.68
Preference shares: 6.2% cumulative 7.0% convertible redeemable cumulative 5.6% redeemable cumulative 8.0% redeemable cumulative 7.0% cumulative Ordinary shares	6.2 3.5 2.8 4.0 3.5 2.5	6.2 3.5 2.8 N/app. N/app. 2.5	12.4 7.0 5.6 4.0 3.5 9.5
Consolidated balance sheets	30.9.76	30.9.75	31.3.76
	Rm 533	Rm 433	Rm - 527
Fixed assets	455	323	427
Total assets	988	756	954
Current liabilities	259	185 - 174	2 <del>6</del> 0 197
Long term liabilities	<u> </u>		
Total habilities	480	359 	457
Ordinary shareholders' equity	341 72	248 66	332 71
Preference capital	95	83	94
Total capital	506	397	497
Net asset value per share	R2.32	R2.22	R2.27
Interest hearing debt/Equity and preference	.69/1	.71/1	.61/1
capital Total liabilities/Total capital Current assets/Current liabilities	.94/1 1.76/1	.90/1 1.75/1	.92/1 1.64/1

EQUITY ACCOUNTING

It has been decided, with effect from 1st April, 1976, that the post acquisition results of associated companies be incorporated in the consolidated financial statements on the equity accounting basis. For this purpose an associated company is one in which the Group owns between 20% and 50% of the equity capital and in which it has the power to exercise significant influence over the financial and operating policies.

As at 1st April 1975, a detailed assessment of the current values of fixed assets in the Group was made and revealed that these values were some R50m, in excess of the book values thereof. No further such revaluation has been undertaken since that date.

A: 30th September, 1976, (spital expenditure commitments aggregating R34m, (1975 - R36m.) were outstanding and a further R38m, (1975 - R46m.) had been authorised by the Directors out not committed.

The investment in Gienton and Mitchell Limited was disposed of, with effect from 1st April, 1976, for a cash consideration of R12m.

COMMENT

The Chairman in his June statement said that real economic growth was unlikely to be achieved this year and accordingly the Group could expect a decline in turnover growth. He indicated that an increase in earnings per share was not anticipated.

These forecasts are proving to be correct because after adjusting Group turnover figures for turnover in respect of Stellenbosch Wine Trust Limited ("SWT"), which company became a subsidiary on 1st October 1975, comparable Group turnover only increased by 12% compared with an 18% increase in respect of the year ended 31st

The increase in operating income failed to keep pace with the turnover increase mainly because profit margins on beer sales in the Republic were lower than those achieved in the previous year. This was caused by a policy of phasing price changes following excise duty increases at the beginning of the financial year. Your Group's liquor interests have performed substantially in line with that of the industry which for the first time for many years, has shown little or no real growth. In addition increased not interest paid arising from higher rates and the inclusion of horrowings associated for the first time for many years, has shown little or no real growth. In addition increased net interest paid arising from higher lates and the inclusion of borrowings associated with the consolidation this year of SWT were not recovered by way of incremental operating income. A higher effective tax charge brought about by the increase on 1st April, 1976 of corporate tax rates, a lower incidence of capital investment allowance and a reduced level of assessed loss utilisation brought forward from prior years, impacted

In the event profits attributable to ordinary shareholders increased by 23% to R14.245.000 and the improvement was sufficient to service the increased share capital at approximately the same rate as last year, namely, 6.5 cents per share. Your Board decided to maintain an interim dividend of 2.5 cents per share.

An unaudited consolidated balance sheet at 30th September 1976, is published for the first time and shows an increase in assets of R34m. compared with 31st March 1976. The asset increase was financed entirely by way of retained profits and increased term loans. A comparison with 30th September 1975 is not relevant, except in so far as ratios are concerned, because of the distortions caused by SWT becoming a subsidiary on 1st

The Group has ample local and overseas short and medium term facilities to meet its anticipated future capital requirements and there is likely to be an improvement in ratios at the year end.

FUTURE PROSPECTS In the Republic, a continuing downward trend in private consumption expenditure is likely. In Rhodesia a similar trend is anticipated but there the position is aggravated by the extremely unstable security and socio-political situation. Against this background and a continuing high rate of inflation, it is expected that Group turnovers during the remainder of the year will reflect a further slowdown.

The profit margins of all Group companies are expected to remain under pressure:

however, price increases which have been implemented since 1st October in the Beer Division will improve the Division's profit margins. In all these circumstances it is difficult to forecast earnings accurately. Subject, however, to unforeseen developments during the remainder of the year not adversely affecting disposable income and consumer spending patterns, your Directors believe that there is a reasonable prospect of the Company either achieving or coming close to achieving last year's earnings per share, in which event the Directors would maintain

the final dividend at the same level as that of the previous year. For and on behalf of the Board

F. J. C. Cronje (Chairman)
R. J. Goss (Managing Director)

2 Jan Smuts Avenue Johannesburg 2001 Sth November, 1976.

### **DECLARATION OF INTERIM DIVIDENDS**

NOTICE IS HEREBY GIVEN THAT on 8th November, 1976, the Directors declared the following interim dividends, on account of the year ending 31st March 1977, payable on or about 31st December, 1976, to shareholders registered on 26th November, 1976: ORDINARY SHARES

An interim dividend of 2.5 cents per share (last year's interim dividend of 2.5 cents per share). PREFERENCE SHARES

Interim dividends calculated in respect of the six months ended 30th September

Clas	Zommat range	DITIUENA
	<ul> <li>per share</li> </ul>	per share
6.2% Cumulative	R2.00	6.2 cents
7.0% Convertible Redeemable Cumulative	R1.00	3.5 cents
8.0% Redeemable Cumulative	R1.00	4.0 cents
7.0% Cumulative	R1.00	3.5 cents
The foregoing dividends are declared in	the currency of the Republic	of South
Airica. Warrants in payment will be posted on	or about 31st December, 1976, to	members :

at their registered addresses or in accordance with their written instructions and will be despatched from the office of the Transfer Secretaries in Johannesburg to all payees except those to whom payment will be made from the office of the London Secretaries of the Company (Barnato Brothers Limited, 99 Bishopsgate, London EC2M 3XE).

Any instructions which will necessitate an alteration in the office from which payment is to be made must be received on or before 26th November, 1976.

Payments from the office of the London Secretaries of the Company will be made in United Kingdom currency calculated by reference to the rate of exchange ruling on 15th December, 1976 or at a rate not materially different therefrom. South African Non-Resident Shareholders' Tax at the rate of 12.533% and United Kingdom Tax will be deducted from the dividends where applicable.

The Transfer Books and Registers of Members in respect of the shares which are the subject of this notice will be closed from 27th November to 5th December, 1976.

both dates inclusive. By order of the Board

2 Jan Smuts Avenue C. Waigel Johannesburg 8th November, 1976 Group Secretary

**BIDS AND DEALS** 

# Concrete £2.5m. acquisition

Pre-cast concrete specialists.
Contrete, looks set to take over Mr. Charles Mitchell referred to private civil engineering group growing concern in the UK and Dowsett Eughneering Construction for just over £2.5m. Shareholders representing 92 per cent. "We are the last bastion of the Dowsett equity—largely independent firms. If we fall then interests of the Dowsett then the others could well follow family, family trusts and the directors (with 28.8 per cent.)—have given irrevocable undertakings to accept the offer, worth £1.61 per share.

Concrete is also acquiring the whole of the Preference capital for a further £53,000 cash.

Raising the funds for the offer whole of the Preference capital for a further £53,000 cash.

Raising the funds for the offer is unlikely to present any problem for Concrete which had some of the last financial year. At March the last financial year. At March and Concrete Renfold, the pest control and

Raising the funds for the offer is unlikely to present any problem for Concrete which had some I.O. on deposit at the end of the last financial year. At March 11. 1976. Dowest and Concrete had combined limited funds amounting to over \$2.5m.

Dowselt is an imquoted public company involved in the construction of airfields, sea defences, harhours, steelworks, pinelines, multi-storey car parks, industrial and commercial buildings and open-cast coal mining. In recent wears the group has increasingly specialized in the construction of motorways.

In the last financial year (anding March 31, 1976). Dowselt made the previous war's figure—on turnover of £25.2m. compared with £17.7m. At that date. Dowest's net tangible assets amounted to £14.7m.

Concrete has been seeking to link up with a component civil enrineering group and the official statement resterday says that the combination of Concrete's opercast concrete and structural steel capability and Dowsett's THURSDAY, 11th NOVEMBER 197.

ore-cast concrete and structural steel canability and Dowsett's cether with hier combined financial resources creatly widens the

The only obstacle to Concrete's serve would be a reference to the Honopolies. Commission. How-Manapolies Commission. However, this is thought to be unlikely. No manapoly would be created and Concrete has also given assurances that it intends to allow the Dowsett manage

### MARDON BUYING MORE OF LAWSON

roughly one-third up on the pre-vious 12 months. In the year ending April 30, 1976, Lawson made taxable profits of £61m. on turnover of £721m.

### ROWNTREE

It is reported from Paris that Rowntree Mackintosh has acquired the remaining 50 per cent. of Societe Chocolat Menier from the Perrier Mineral Water group.
It has also taken complete control of Checolateries Ibled. in which it has held a 51 per cent, stake since 1971.

EMI COMPLETES EMI has completed the agree-ments to acquire approximately 95 per cent of the shares in Nuclear Enterprises: and it has increased its holding to 100 per

increased in mounts the sharehold-ing of the Department of Industry for £507,379 cash. GOLDEN HOPE Shareholdings owned by four companies and totalling 18.8 per cent. In Golden Hope Plantations, one of the "three sisters" trio of rubber and palm oil concerns planning a merger and a change of domicile to Malaysia, have

Hotel Berhad.

CENTURY OILS Employees of Century Olis have

tepped up their fight to prevent £1:m. takeover by British Petroleum when they met local MPs Mr. Bob Cant and Mr. John Porrester at the company's Stokeon Trent headquarters yesterday. Messages were received from Century's seven other factories throughout Britain supporting the campaign. The 800 employees of Century, have also received support from customers, suppliers and other independent cil companies. Mr. Cant is to press Mr. Roy Hattersley, Minister for Prices and Consumer Protection, to report the case to the Monopolies Commission to force

BP to withdraw.

Mr. Cant said: "Century Oils is not a lame duck, but a happy and profitable firm that wants to be left alone. Such a merger would diminish efficiency, reduce profitability and destroy a way of

### INTER-C Investment Group Limited

Unaudited Results for the Six Months Ended 30th June, 1976.

	Half year ended 30th june 1976 1975
Group Turnover	£5.010,000 £4.683,000
Group Profit, including share of profit of Associated Companies, before taxation	£9 <b>Z,000</b> £177,000
Taxation•	£44,000 £84,000
Profit after taxation	£48,000 £93,000
Interim Dividend	£11,000 £34,000
Retained Profit	£37,000 £59,000

Results and Prospects

Results and Prospects

The general decrease in consumer demand for clothing together with the unusually long has summer, which greatly disturbed the pattern of seasonal demand, prevented the further price increases required to meet the higher cost of imports due to the depreciation of serving and higher basic costs. As a result the wholesale Distribution Division incurred a loss for the period under review and unless consumer demand increases substantially, a further loss must be anticipated for the second six months of this year. The recovery in the Textile Division continues and I have no coubt that it will make a substantial profit contribution for 1976.

tial profit contribution for 1976.
Reports from overseas associated companies are favourable and indicate they will show good results for the current year.
Last month the company's holding in Shut Hing Knitting Factory Limited was reduced

from 40% to 25% as a result of making share available to key employees of that associate company. The total consideration, payable i cash, is HK \$1,350,000 (approx. £170,000). The enginal cost was £7,746. The profit arisin on this sale will be reflected in the Gross Arcounts at 31 December, 1976. The profess of the sale will be trilised in the tracing at fivines of the Group in the UK.

Dividend In view of the continuing harsh economic clar ate in the UK, and in particular the very hig cost of borrowing, the directors consider it the best interests of shareholders to conserthe best muteus or sustained and consent fiquidity. Consequently they have decided restrict the interim dividend to 0.125p pe-share which has been declared payable on? December, 1976 to shareholders on the Regi-ter at close of business on 28 Nevember, 197

Inter-City Investment Group Limited, Glasshouse Fields, Cable Street, London, El 9HZ

THE LIST OF APPLICATIONS WILL BE OPENED AT, 10 a.m. ON THURSDAY, 11th NOVEMBER 1976 AND WILL BE CLOSED ON

### 15% per cent TREASURY LOAN, 1996

ISSUE OF £600,000,000 AT £97.50 PER CENT

Payable in Full on Application

interest payable half-yearly on 3rd May and 3rd November This Loan is an investment failing within Part II of the First Scheddle to the Trustee Investments Act 1961 subject as regards securifies payable to hearer to the provisions of Section 7 of the Trustee Act 1925. Application has been made to the Council of The Stock Exchange for the Loan to be admitted to the Official List.

Group and B. Willedge in Canodiana (Canodiana Assessment of the Section of Section 1985). The section of the Section of Section 1985 and a cost of five under Group and a cost of five und

bonds to bearer on or after 13th Autil 1977.

A commission at the rate of 12.56p per £100 of the Loan will be paid to bankers or stockbrokers on allogments made in respect of applications bearing their stamp; however, no payment will be made where the banker or stockbroker would receive by way of commission a total of less than £1.

Application forms and copies of this prospectus may be obtained at the Bank of England. New Issues, Wathing Street, London, ECAR 9AA, or at any of the branches of the Bank of England; at the Bank of Heland, P.O. Bux 12. Domesul Place, Bellast, BTI 5EX; from Messrs, Mulletts & Co., 15 Moorgate, London, EC2R 6AN; or 21 any office of the Stock Exchange in the United Kingdom.

PANK OF ENGLAND

THIS FORM MAY BE USED For use by Banker or Stockbroker claiming commission-VAT Regn. No. (if not registered put "NONE")— (Stamp) THE LIST OF APPLICATIONS WILL BE OPENED AT 10 a.m. ON THURSDAY, 11th NOVEMBER 1976 AND WILL BE CLOSED ON THE SAME DAY

15th per cent Treasury Loan, 1996 ISSUE OF £600,000,000 AT £97,50 PER CENT TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND

Three of the four companies together owning the 16.6 per cent. Interest are Malaysian, including of the Loug allowed to him her be sent to him her by post at his her risk, the quoted Genting Highlands. The sum of he had being the amount required for payment. · SIGNATURE... of or on behalf of, anolicant

PLEASE USE BEJCK-LETTERS SURNAME OF APPLICANT . MR/MRS/MISS OR TITLE PIRST NAME(S) IN FULL ADDRESS IN FULL

be made to an Anthorised Depositing or, in the recommendation of the Asian through whom indument should be effected. Anthorised Deposition in the Bunk of England's Notice EC 1 and include most monthly because and practising collectors to the United Singalom the Civil meet in the Bank of England's Notice EC 1 and include those banks she stockbrokers and practising voluntors in the United Kingdom the Channel Islands or the Isle of Man. Approved agents in the Republic of Ireland, are defined in the Eank of England's Notice Ec 19.

The Scheduled Terratories at present companies the United Kingdom the Channel islands, the Isle of Man, the Republic of Ireland and Chinglian.

THE LIST OF APPLICATIONS WILL BE OPENED AT 10 a. THURSDAY, 11th NOVEMBER 1976 AND WILL BE CLOSE THE SAME DAY

### 14 per cent TREASURY STO 1982

ISSUE OF £600,000,000 AT £98.25 PER CE

Payable in Full on Application

AND JONES

Mardon Packaging Overseas, a trie Governor and loth Septement loth Indicated Indicated

THIS FORM MAY BE USED

(Stamp) VAT Regn. No. (if not registered put "N( THE LIST OF APPLICATIONS WILL BE OPENED AT 10

THE SAME DAY 14 per cent Treasury Stock, 198 ISSUE OF £600,000,000 AT £98,25 PER CI TO THE GOVERNOR AND COMPANY OF THE BANK OF I

THURSDAY, Ifth NOVEMBER 1976 AND WILL BE CLOS

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OF PASE USE BLACK LETTERS PIRST RAME(S) IN FULL.

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ING NEWS

) Limited

# ins treading a more osperous path

NNETH MARSTON, MINING EDITOR

production becomes all slightly higher tin production becomes suggest a sequence of the midstry has been encouraged by Mr. Chabot's production becomes are likely to do so in

Tomas for are likely to do so in the moves which will free 1 U.K. dividend restraint Tanjong 1 when the Penang tin Idris Pengkalen ......

these brighter earnings prospects coupled with tions to Malaysian innd the enhancement of premium in London lend uranium

thour 66 51 39 Meanwhile Camflo Mines, and this Fire works. 1 Does Thadand output.

Other production figures er, those of Gopeng and north western Manitoha. Uranium 1 are for the first month impanies' financial year minary work. The provincial ober 30. For the past government has a half interest year Gopeng produced mines compared with tes in 1974-75. The averign price received for the sales was \$M1,208 yesterday—

Meanwhile Camflo Mines, and Moanwhile Camflo Mines and Mines plan to start month a uranium exploration programme on a property in morth western Manitoha. Uranium has been encountered in preliminary work. The provincial minery work. The provincial form in the provincial minery work. The provincial minery work is minery work in minery work. The provincial minery work is minery work. The provincial minery work is minery work in minery work is minery work. The provincial minery work is minery work in minery work is minery work in minery work is minery work in minery work in minery work in minery work is minery work in minery work i

TTHLY progress of the cushioned to some extent by a made as he took up the mining production becomes all slightly higher tin price received portfolio in a Government reimportant now that the of \$542 but it still left the com-shuffle.

### Eldorado to

The canalism of the top Leaders and Laggards index shows a gain of ent. on the year so far.

London Tin group's lines, which is owned by Kerr in concentrate outputs sounced, that of the registered Berjunial six-month total of 2,162 ainst 1,928 tonnes in the iod of 1975. Southern the other hand has a the other hand has a the londor of the canalism option to borrow a further the total of only 797 the londor of the canalism option to borrow a further the total of only 797 the londor of the canalism option to borrow a further the total of only 797 the londor of the canalism option to borrow a further the total of only 797 the londor of the canalism option to borrow a further the total of only 797 the londor of the canalism option to borrow a further the total of only 797 the londor of the canalism option to borrow a further the first nine months of this pany £221,000 for the purchase of the canalism option to borrow a further the first nine months of this pany £221,000 for the purchase of

mental limitations.

Meanwhile Camfio Mines and nine months of last year United Siscoe Mines plan to start next month a uranium explora-

attracted for mining developments.
The provincial Government has already stated that it wants to keep mining taxation at a fair level. A new basis of taxation was introduced last June and the previous much-criticised royalty on sales, regardless of costs, was climinated.

against 10,691 nunces in the firs

### S.A. LANDS

South African Land and Exploration announces that, of the 3.3m. shares offered in the a price of 60 cents per share, per cent. Stock 1982 at £98.25 per subscriptions have been received for approximately \$8.8 per cent. Interest on the 15th per cent. The balance of approximately 112 stock is payable half-yearly on the cent. recent one-for-one rights issue at

Dawes cuts loan portfolio

G. R. Dawes, the banking sub-sidiary of the Birmingham-based G. R. Dawes Holdings, has re-duced its loan portfolio further by more than film, since the end of its year ended March 31, 1976, the chairman, Mr. Howard Dawes says in his annual statement. The ecounts show that during 1975-76 had already been reduced to £3.7m. from £4.9m.

Mr. Dawes explains that they are reluctant to re-lend the money at present, preferring high iquidity and attractive market interest rates.

Generally, " the Board continues to be convinced that there is no case for indulging in significant capital projects with their attendant risks." As a result, the policy continues to be one of "cautious and modest device." ment of the existing subsidiaries.

Since the year-end, the 44.6 per

### TAP STOCKS

to-day in connection with the issue by the Treasury of £600m. of 151 per cent. Loan 1996 at £97.50 per cent. and £600m. of 14

's sales was \$M628 per was \$M1,208 yesterday—
may estimates a pre-tax off for the 12 months of British Columbia hopes to intro-underwriting agreement. The provincial Government in subscribed for in terms of the gainst \$1.8m. for 1974-75 duce more mining legislation axt offer closed on November 3 ngle-dredge Pengkalen, spring, to follow up changes Certificates in respect of shares stock is payable half-yearly on may 3 and November 3. The first payment will be on May, 1977, at the rate of \$1.23 per cent. Interest on the 14 per cent. Stock is payable half-yearly on may 3 and November 3. The first payment will be on May 3 and November 3. The subscribed on November 3 interest on the 14 per cent. Interest on the 14 per cent. Stock is payable half-yearly on cent. Stock is payable half-yearly on was suffered a fall in 1975-introduced earlier this year. The subscribed will be posted to make the first payment of \$4.80 due in the first payment will be payment to \$4.80 due in the first payment will be payment of \$4.80 due in the first payment of \$4.80 due in the first payment will be payment the first payment of \$4.80 due in the first payment will be payment will be

# IF YOUR TEAM WANTS TO WIN THE **1977 NATIONAL**

**MANAGEMENT GAME** 

IT HAS TO ENTER BY

(and a £1000 prize)

**NOVEMBER 12** 

To refresh your memory.

The National Management Game puts participating teams into computer simulated Boardroom

Competing teams match product manufacturing and marketing capabilities, with the highest net profit as the winning target. The winners get a cheque for £1,000 and a great deal of kudos.

Your first move in the Manage-

ment Game must be to complete and return an entry form now. The fee, per team, is £50 (inclusive of VAT), if you have not yet applied for details complete the coupon below or, for more immediate action, telephone the National Management Game Administrator on 01-242 7806.

Entries cannot be accepted after November 12. So return your entry form promptly. It's the only way to win!

### 1977 NATIONAL MANAGEMENT GAME

Sponsored by the Financial Times,

International Computers Limited and the Institute of Chartered Accountants in England and Wales,

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The National Management Game Administrator, Management Games Department, International Computers Ltd.,

Victoria House. Southampton Row, London WC1B 4EJ.

Please send an entry form and full details of the 1977 Game

☐ I enclose a cheque for £50

Telephone: 01-242 7806

Now that United Technologies' registered shares re traded on The London Stock Exchange, here is a summary

of what British investors should know about us. We are the leading manufacturer of engines for Headquartered in Hartford, Connecticut, U.S.A., military aircraft including the General Dynamics F-16, ed Technologies designs, manufactures and markets the McDonnell Douglas F-15 and the Grumman F-14. technology products-for commercial, industrial

overnment markets around the world-with annual ues of almost \$5 billion and more than 130,000 The corporation operates more than 170 plants ighout the world and maintains marketing represenn in 130 countries. Sales outside the United States inted to \$1.4 billion in 1975. In addition, licenses have

granted for the production of more than 50 of our icts in Europe, Asia, Latin America and Australia. We are partners with European industry in the oduction of military aircraft engines for Belgium, nark, The Netherlands and Norway.

### ee major lines of business

High technology is our basic strength. show we put it to work in the corporation's three r product groups.



Our Pratt & Whitney Aircraft engines are used on commercial jetliners such as the Boeing 747 and McDonnell Douglas DC-10. series 40, and are in service or on order for nearly 200 airlines around the world

We are also an important manufacturer of industrial and marine gas turbines and of propulsion systems for space exploration.

### Systems



Our Sikorsky helicopters enjoy a global reputation for reliability in both military use and in commercial applications such as offshore oil production, off-loading of ships, building construction and executive travel.

Our Hamilton Standard Division manufactures aircraft engine controls and other airborne devices, and computer-controlled automotive diagnostic equipment.

Industrial



The name Otis is synonymous with elevators. Our Otis elevators and escalators move the equivalent of the world's population every nine days. Our Essex Group is a leading manufacturer of conductors, controls and devices relating to the transmission, distribution and application of electricity.

### Managing high technology for our shareholders

Our capabilities as a high technology multi-market: industrial organization continue to be demonstrated in our financial results. Following a record 1975, nine months net income for 1976 increased 33% on a 47% increase in sales. The 1976 results include those of Otis Elevator which became a subsidiary in November 1975.

	1st nine months 1976	1st nine months 1975	Third quarter 1976	Third quarter 1975
Sales	\$000 3,806,605	\$000 2,586,044	\$000 1,271,415	SOON 864,167
Net income	117,920	S8.659	40,672	27,752
Earnings per share: Primar:	\$3.87	¢296*	\$1.26	\$0.90*
Fully diligned	\$2.76	\$2.20	\$0.90	\$0.69
Dividend on common stock *Resizted to give effect to	<b>\$0.8875</b> 30 cercem stack distribute	\$0.75° Anna holders of record	<b>\$0.30*</b> Mar 4.1976.	\$0.25*

The stock of our our corporation has been listed on the Amsterdam and Brussels Exchanges for almost 20 years. In addition to The London Stock Exchange, we are now also listed on the Exchanges of Frankfurt, Zurich, Basle and Geneva.

For further financial information, write C. William Schick, Vice President-Finance, United Technologies (Europe) Inc., Avenue Lloyd George 7, B 1050 Brussels,



# Moving up market and into exports with new technology

BY RHYS DAVID

been able to announce improved around 20 per cent. of output trated on the impact made by marks and Spencer with the introduction of carpet ranges in a limited number of storestic second attempt to develop a same period last year. BMK carpet sales. At the manufacture generation machines which are generation machines which new generation machines which they hope will provide a further breakthrough in printing-the fufted carpet that Axminster or Wilton. Carpets International, the higgest U.K.

Other moves are being made These developments within the newer fulleds. Imports ever is to move upmarket with volume tufteds and below the

### Sterling

announced mat if will be spend. To depress home-buying and ing capacity of around 70m, without stopping and within very closely by other carpet ing £3m.£4m, on new Austrian to depress home-buying and ing capacity of around 70m, without stopping and within very closely by other carpet printing equipment, and a carpet purchases before long, square metres a year in the U.K. inches of the old, simply by smaller concern. Shaw Carpels Exports have been buoyant, is double the market require changing the computer instrucof Barnsley, has become the however, with sales overseas in ments. Britain has about 15 tions. first British licensee of the the first six months of this year out of the 70 printers in the Millitron printing technique up 50 per cent, by value and world (mostly in the U.S.) with developed by Deering Milliken 40 per cent, by volume on the Associated Weavers, the second first half of 1975.

With the further fall in the operating four of them. the strong position held by full range of traditional woven may seem odd.

biggest U.K. carpet group.

in the perennial hattle between value of sterling, British carpets Against this background the machine and makes it possible fibres, with wool seeking to in- are now highly competitive in decision by Carpets Interna- to produce small runs for crease its share in the cheaper most markets, though higher tional, which already has a individual retailers economictufted system to compensate for raw material costs cancel out printer, to start trials leading to ally. Mr. James Hartley, chair- the bottom end of the market, pet buying market similar to the decline in wovens product some of the exchange rate the installation in two years man of Shaw, claims. tion - now less than one-third advantages. Carpets is an area time of a new Zimmer printer

CARPET MANUFACTURE in the industry - most of which have captured less than 5 per a product technically superior traditional woven the U.K. is already a keenly were either on show or being cent, of the U.K. market, while to existing printed ranges and Wovens have been declining as offer. In a bid to create a higher contested business, and to talked about at the recent carpet exports this year - by an which can escape from the cut- a proportion of output for some quality product Donaghadee has judge by a number of recent exhibition at Harrogate — come industry which employs 34,000 throat competition of the mass years and could be put under also developed a new backing moves, could soon be experience at a time when there are signs people, mainly in Worcester market and command a pre-further pressure by the recent to replace foam rubber which ing a period of even tougher that business conditions may be shire. Yorkshire, Scotland and mium price. Conventional rises in the price of wool, the public still associates with competition.

At retail level a lot of attent.

face fibre through a backing—now being developed works on such as Brintons and Carpets boost further their export perhas been a relatively easy field broadly similar principles. International, have developed formance, which shows some broadly similar principles. to enter, and its fast growth in Both machines have the advan- substantial sales into the con- significant gaps. The industry the 1960s and early 1970s tage of making it possible to tract market in the U.S., where has managed to step up its sales The home market is tradi- brought in many small opera- change designs and colours woven carpets can score with of tufteds alongside its woven thought at its strongest in the tors. The next move by the very quickly: whereas on contheir hard wearing qualities. ranges—a market now largely three months leading up to industry was the printing of ventional machines the rollers. The new extense being tried supplied by Britain—and tofteds group with around 15 per cent. Christmas, though the new tufteds and here again massive would have to be changed, on of the market, has recently credit squeeze, and in particular over-capacity has developed. It the new machines new designs announced that it will be spend. high mortgage rates, are likely is estimated that current print- can be printed onto fabric. Shaw are likely to be watched

### Woven

"This provides us with the ability to design work on the

Perhaps the main attraction of total output. The acrylic where Britain remains firmly with a capacity of 5m. metres to the producers, however, is its hazards. producers are also hoping to among the world leaders, with per year, and the launch by the prospect that with more going to put increased demands improve the printing perform the biggest industry in Europe. Shaw—also an existing printer sophisticated printing it will be on working capital and will ance of their fibre to challenge and the only one producing a -of its new Millitron range, possible to make a carpet which make it all the more essential can be slotted into the market that companies using them pronylon, the higgest carpet fibre. Axminsters and Wiltons and The aim in both cases, how somewhere above the high duce acceptable designs at ahead of most other countries

groups, at least in part because they could have a significant strongly blased, however, tothe industry over the next and has not made as great an its products. The new equip- Europe. Australia, with total ment is more capital intensive purchases valued at £5.8m., was than its predecessors and is likely to be beyond the reach the first six months of this year, of many of the smaller com- followed by Denmark (£5.7m.) panies which may find it in and Ireland (£5.3m.). Purchases creasingly difficult to survive at by West Germany, a major car-But the move to sophisticated Britain totalled only £4.9m. and technology may not be without exports to the U.S. came to only on working capital and will

printers will also continue to be of allowing other countries strong. Companies which have such as Germany, to capture the installed printing equipment biggest share of European over recent years have been markets. In the countries of seeking to improve the quality southern Europe, in particular, of their products and to move substantial growth in demand up market. Donaghadee Carpets, is likely to take place over the part of Carrington Viyella, has next decade as people want as part of Carrington Viyella, has many carpets round their houses introduced three ranges this many carpets round their houses year using the BDA machine patterning and printing, another produced by another part of the patterning and printing, another CV group.

claimed to have many of the companies will be licensed to advantages on deep pile carpets use the Millitron machine.

Tonight
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at 7.0
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Tomor.
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day of
SADLER
E.C.1.
Evgs. 7
Nov. 1
Tomor.
Seraglic
25 Don

ADELPH Eygs. 7

" SLICI IRÊNE

by Ant Guardia OLD

Super Such a ARTS TI Friday

The new systems being tried supplied by Britain—and rufteds by Carpets International and account for around 70 per cent.

The industry has remained on the shape of wards its traditional markets years, as well as on impact as might be expected in the biggest single customer in

### Lurope

Though the U.K. has been prices that the public is pre- in the development of inexpensive good quality carneting for Competition from existing the mass market it is in danger strong lead, other countries are This operates by sucking dye also catching up, and apart from through the carpet and is Shaw a number of European

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At retail level a lot of atten. A number of companies have to top £100m... accounting for tion is certain to be concenbeen able to announce improved around 20 per cent, of output.

who wish to retain complete discreti during their lifetime over the distribut of income from a capital fund or o capital itself. \* GROWTH TRUSTS - a new way of bui

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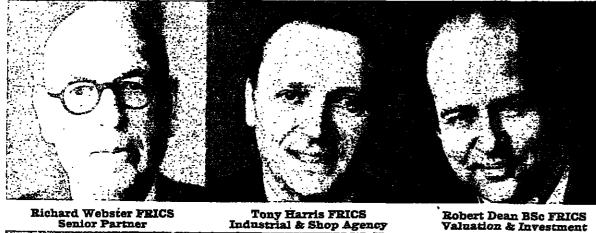
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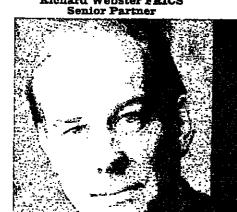
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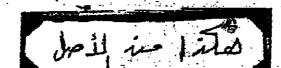
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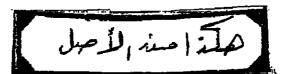
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GARDEN. 240 1056 (Garden- credit card bookings 836 5903). THE ROYAL BALLET t at 7 30. Rituals. The invitation, yncopations. Thurs, at 7.30 & Mon. DI. The Dream, Monotones. A in the Country. Sat. at 7.30, akc.	GLORE 01-437 1592. Evenings 8.15. MAL Wed. 3.0. Sat 6.0 and 3.40. PETER BARKWORTH, PETER JEFFEL and "PENELOPE KEITM, the funders woman in the West End. Guardian "MICHAEL DRAKEN'NS delightful comedy." Evening Standard "Two hours of bubbling laughter," Daily Mirror.	IN THE SAME TIME NEXT YEAR. SIMPLY GREAT DARY Mail. TRIUMPH FOR CRAWFORD. D. Exp. QUEEN'S. 01-734 1156. Evenings 8,04.	
THE ROYAL OPERA at 7.30. Macbeth. Fri. at 7.30. and Cresside, 65 Amoth! seats perfs. on sale from 10 a.m. on perf.	"MICHAEL FRAYN'S Gelightful comedy."  Evening Standard. "Two hours of bubbling laughter," Daily Mirror.	QUEEN'S. 01-734 1166. Evenings 8.00. Mat. Thur. 300. Sat. 5.00 and 8.39. ALEC GUINNES. NICOLA PAGETI MARK KINGSTON, ANGELA THORNE is, YAHOO	ř
TS WELLS TH., Rosebery Arcaus, 637 1672. Until November 27. E SALZBURG MARIONETTES. 7.30. Mat. Salt. 2.30. Ton't Sal. & 15. 18, 24. 27 The Magic Flute. Fri. and Nov. 16, 19, 26 The or Thur. and Nov. 17, 20, 22, 23. In Glovand.	GREENWICH, Crooms Hill, S.E.10. 856 7755. Evenings 7-30, Mats. Sat. 2.30. DIANE CLENTO as THE ARTFUL WIDOW	MARK KINGSTON, ANGELA THORNE IS, YAHOO "Soellbinding theatre," Div. Tel. "Alec Gainness is uttarly compelling." Gdn.  RAYMOND RSULEBAR THEATRE 734 1593. At 7. 9. 11a.m. (Opens Sun.)	
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WORLD and Chekov's IVANOV (next perf. Nov. 15)  ADDRS. 836 1171. Eves. 8.00 Tues. 2.30, Sats. 5.30 and 8.30	LYTTELTON inew National Theatrer, 928, 2252. Ton't. 7.00. Tomper, 7.45 THE FORCE OF HABIT' by Thomas Bernhard. Thu. 2.30 & 7.45 Bitthe Spirst. Fri. 7.45 Sat. 2.30 & 7.45 Jumpers. Over 100 excellent £1 seats on sale day open, from 3.30 a.m. Car park open eve. peris.	STRAND, 01-836 2660. Evenings 8.00. Mat. Thurs. 3.00. 3ets. 5.30 and 8.30. DOTS Hare. McDonald Hobiev Arthur Howard. Barry McGian NO SEX PLASE: ——WE'KE BRITISH Directed Ny Aran Davis	
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INATIONAL AIRLINES

### ippon makes Y1bn. TriStar loans

HARLES SMITH IN TOKYO

TOKYO, Nov. 8.

m.) during the six foreign exchange profits.
from April to Septemresult of an appreciathe value of the yen.
to have done only moderately
rline originally converwell during the six months from
April to September. The airline

will be taking delivery and says it is forecasting; more Tristars in Febd March next year bring last April at around Y2bri. The lettle to 18. After company plans a special meeting as outstanding options of its resoluble as Theorem.

PPON AIRWAYS, the stretching over a period of 17 domestic airline which years. If the Yen stays above a TriStar aircraft, has rate of 305 to the dollar during that it made a foreign this period, ANA should be in profit of Ylbn. (just a position to go on chalking up

in originally converign exchange loans for April to September. The airline
s of TriStar and other carried 7.5m. passengers comat an exchange rate of pared with 6.88m. a year earlier
the dollar but paid off and increased its operating
at the end of Sepat a rate of Y287.45 to Y98.8bn. Recurring profits came
to ANA appearance by Y1010m. (compared with a at a rate of Y287.45 to y2880m. Recurring profits came to Y1.010m. (compared with a loss of Y532m. in the April-September period of 1975). The big improvement, however, was a profit during the in after-tax profit which was up more than five-fold to Y249m. reflecting the extra bonus of the

has outstanding options of its stockholders on December are three aircraft. It which the president. He sion on whether to take Tokuji Wakasa, who was arrested ptions is expected to be and indicted on Lockheed thin the next month bribery charges, is expected to without the options, resign. A reshuffle of directors without the options, resign. A reshuffle of directors ANA has foreign ex- is expected to be agreed on al iabilities in connection regular meeting of directors on ie TriStar purchases December 29.

### A sets up world de insurance interest

IIII AID MF. Lee

red the insurance busi- for the group.
th the setting up of a Meanwhile the airline has weed subsidiary known announced that it is posting its! ompany, which has just this month.

ORE AIRLINES (SIA) to generate additional revenue

gapore Aviation and deputy managing director, Mr. Insurance Company. Lye Khay Fong, to Washington

Mr. Lye's posting is significant ced operations, has a in the sense that SIA has been negotiating for some time for substantial in-house in traffic rights to the U.S. expertise in aviation. Despite several rounds of talks e. it plans to participate with the Civil Aviation Board of insurance business not the U.S., SIA has still not been SIA but also of other able to secure the appropriate in the world.

Traffic rights. Mr. Lye's new obtedly. SIA's move is posting is thus to prepare for the ed at reducing its rapidly expected tough negotiations when surance costs as well as talks are renewed.

### A civil war loss estimated

traffic," which, by any UPI

the airline's capital of \$17.25m.

in 1975, it was stated, the girline's capital of \$17.25 in, president and chairman. (\$27.6 m.) infact."

Najib Alamuddin. Majib said that MEA would the matter, and C-Hoh stressed that "Ataka's problems with the Lebanese civil war land at Beirut interplational air closing of Beirut airport port "within two hours" of its company's problems. reopening, "A company that criticsed other aurlines has survived 18 months of civil "lack of understanding war, including four months "lack of understanding war, including four months peration," during the denial of its home base, is not crisis. He alleged going to give up easily." Najib the formal decision to proceed the firm and C-Hoh stressed the matter, and C-Hoh st



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### Scrip issue and rise in profits

By James Forth

SYDNEY, Nov. 8. THOMAS NATIONWIDE Transport, international transport group, boosted profit 26.6 per cent, in the first quarter of 1976-77 and plans a one for ten scrip issue. Details were given to-day by the chairman, Mr. Frederick W. Millar, at the company's annual meeting in Sydney. Mr. Millar also forecast a 33 per cent, increase in profit for the full 1976-77 year, from \$.112.8m. to \$.117.5m. Earnings for the September quarter rose from \$A3.2m, to \$A4.1m, lifting earnings per share from 5.6 cents to 6.2 cents, and outpacing the gain in revenue, which increased 13.6 per cent. from \$A85.6m. to \$A97.2m. New shares will rank for the

current dividend rate will be maintained on the higher capital Last year TNT paid 8.5 cents a share in an interim cents and final 4.5 cents. Mr. Millar said results for the first quarter were pleasing in view of the continued diffi-cult trading conditions prevailing throughout the world. The performance of the over-

final dividend payment for 1976-77 and it is expected the

The performance of the over-seas operation, was in line with the budget for the quarter but the Australian operations did not achieve budgeted levels. There was still little evidence in Australia of a sustained upturn in eco-nomic activity and this had reflected in variations in per-formance across the range of formance across the range of the group's Australian activi-ties. TNT supported the Gov-ernment's Budget strategy to stabilise costs and defeat inflation by freezing its Australian freight rates until

March 1977, Mr. Millar added. Mr. Millar described 1975-76 as a year of consolidation for TNT. North American operations, in particular Canada, performed well.

Early toyages of the new transatlantic shipping venture with two ships were poorly loaded but there were now four ships operating a weekly service in each direction and the loadings were excellent.

### Ataka workers oppose merger

By Douglas Ramsey

WORKERS AT ATAKA, the failing Japanese trading com-MEA) will lose an was built up over the years by meiger with C took and Country of the civil war there air. The MEA president said the convinces C took to call off the made a profit of £65m; problems as they (losses) can be merger. Spokesman for both in 1974 but lost £25m; covered from reserves deaving decisions had been made in the matter, and C Itoh stressed

> with merger negotiations is still pending while C. Itoh studies the financial report on Ataka prepared by its bankers, Sumitome and Kyowa. Sources say a decision to negutiate (with Sumitome, not Ataka) will be made shortly, and if the talks go smoothly an agreement to merge could be signed in late December.

C. Itoh, however, has had reservations from the start about the merger deal. First. Ataka is in poor financial shape with a bloated payroll. Sumitomo, acting as marriage-broker, has reported on the balance sheet, and has suggested ways for Ataka to cut personnel. But every Ataka move is countered by the National Federation of Commercial Workers' Unions and its affiliated Ataka Employees'

According to a U. Itoh spokesman, the squabble with the unions is an internal Ataka marter which, in any case, will have to be solved together with Somitomo. The spokesman also denied a report in a Tokyo business newsletter, Seikel, that his company had notified Ataka that "the envisaged merger between the two firms would be impossible given Alaka's intra-firm situation."
It is considered highly unlikely that union opposition.

even to redundancies at Ataka, would be successful in undermining a major deal of this sort. Bu! C. Hoh may be looking at Ataka's union problems and wondering whether it is wise to proceed with merging two employees' unions. This doubt, as much as the lengthy assessment of Ataka's assessment of Ataka's precarious financial situation and he efforts to rebuild, is a key element in C. Itoh's cautious attitude toward opening the merger negotiations.

### ART GALLERIES

SEMPORD HOUSE GALLERY, 10th sington Church Street. W.S. 229 Man and his space paintings and logs by ANSELMO until November Open Tues-Sat. 10-1-00 2-6. MARJORIE PARR GALLERY, 28-

### THE PHILIPPINE INVESTMENT COMPANY S.A.

Net Asset Value as of October 31st, 1976 U.S. \$9.43

Agent: tionque Generale de Latendouts Investment Kantore Minis Parific Securities S.A.

# Wheelock trading resumes

Any offers from either Hongkong Land or Hutchison, which is also interested in Wheelock. are still likely to take time to

worried about the possibility of The exchange claimed that clai trading at one time of insider trading on any bid terms, the suspension was particularly SHK3.00-3.20.

### Heated argument

materialise while both clicit

Argument had become quite some of its members.

Argument had become quite some of its members.

Argument had become quite some of its members.

The decision to re-list represents something of a retreat for the question of suspension was sharply shortly before the securities Commission and the prerogative of the listing announcement of talks—and price post-announcement unoffi-Argument had become quite some of its members, bouted with accusations from Wheelecks traded in

TRADING IN SHARES of and the creation of a false harmful to small shareholders. Wheelock Marden resumed to market. Both Wheelocks Certainly there were reasonable day after a two-week suspension advisors. Wardley Ltd. and the arguments in favour or relisting which was initiated at the first Hongkong Stock Exchange, But for the HKSE to argue for announcement of Hongkong Wheelocks listing exchange, the small man and emphasise Land's interest in taking over were strongly behind a resumption of basevers who for the company. years have seen the HKSE do little or nothing to protect share holders from abuses perpetrated by companies listed on it and by

LAP HENG

### Background to a bidder

BY PHILIP BOWRING IN HONG KONG

LAP HENG Company of Hong cases in Hong Kong, and has a of it. SHK100m net assets shown Kong, which on Friday an 50 per cent, stake in Ricoh in the March 31 balance-sheet nounced a hid for U.K watch watches of Hong kong which. Last year the company made a and clock manufacturer and dismanufactures, electronic digital profit after tax of SHK18 8m irributor ingersoil, is itself both watches. It also has minority (excluding an extraordinary a manufacturer and distributor interests in companies in Taiwan item). The chairman is Mr.

of watches and clocks. It has engaged in manufacture of Lipton Chuang and there are been a major beneficiary of the watch parts and case, watch three other Chuangs on the very rapid growth of the Hong assembly and marketing seven-man Board.

Kong watch industry in recent and distribution.

The Lap Heng move comes a

years, both from the point of this one UK activity is a one-few months after Stellus, another view of manufacture of parts, third interest in Watches of major Hong Rong manufacturer, assembly and distribution. Japan, a marketing and distribution assembler and distributor of It markets and distributes in tion organisation. Lap Heng watches, announced acquisition Hong Kong, two major Swiss further has substantial property of a 27 per cent stake in Bulova brands, Juvenia and Universal assets and investments in Hong the quoted American watch Geneve. It manufactures watch Kong which account for the bulk maker from Gulf and Western.

### Pioneer forecasts Y11bn.

PIONEER ELECTRONIC COR-payment aimed to prevent the manager of Pioneer's corporate PORATION. Japan's biggest payout ratio from declining to planning division, said the estioverall maker of audio equip 3.3 per cent, which would have mated record earnings were ment, is certain to report a occurred without the dividend greatly helped by good export record net non-consolidated in increase.

come of Y11bn (Y5.86bn.) for The dividend increase will sales of audio equipment and car the year ended September 30. on bring the payout ratio to 14 per steren systems in the U.S. estimated sules of Y160bn, cent, against the previous year's Europe and Australia. (Y108 41bn), director Masaru 13.7 per cent., Inagaki said. Inagaki said. Inagaki said.

earnings improvement Pioneer the Japanese Government. (YIS) per share. He said the larger dividend

Inagaki told Reuters in an the ratio to 20 per cont., the level 50 per cent., against the previous interview that because of the expected of Japanese firms by year's 39 per cent.

this month. Inagaki, who is also general Reuter

inagaki also said the expor He said Pioneer hoped to raise ratio to overall sales exceede

decided on a large increase in the declined to give precise in the US and overseas markets the year's dividend to 48 per details before Pioneer's results boosted export shipments, import, 130 per cent.) of Y24 were officially announced later proving production operations and helping to reduce costs.

# invests in the future

In her annual statement to shareholders, Mrs. J. M. Tyrrell, Chairman of Sirdar Limited, says that although sales and profits increased, the results were adversely affected in the latter part of the year by the hardening of wool prices and the fall in sterling. Exports, however, increased by 70% and these, together with overseas sales account for 26% of the Group's total turnover. In the home market both fashion and the state of the

economy favoured hand knitting and turnover rose by 13% The company's plans for machinery replacement have been brought forward and orders have been placed for new plant to the extent of £1 million for delivery by the end of

Installation of new equipment has been the first priority this year, resulting in high overdraft and stock levels. By January 1977 our plant will be amongst the most up to date in Europe. The priorities for 1977 will then change to reducing borrowings, balancing stocks at a correct level and, if the market will allow, increasing profits,

The current season has started well and the modern machinery being installed will not only increase efficiency but will also produce yarns of even higher standard. I am confident the investment will be well justified despite the current unsettled economic climate.

SUMMARY OF RESULTS

Return on shareholders' funds

Earnings per ordinary share

HANNING HEDDENG					
	Year er	nded 30 June			
	1976	1975			
	£	£			
ver	13,509,246	11,573,245			
before tax	942,519	812,123			
after tax	488,906	373,759			
ary Dividend	184,678	167,756			
		•			
end Cover	2.6	2,2			

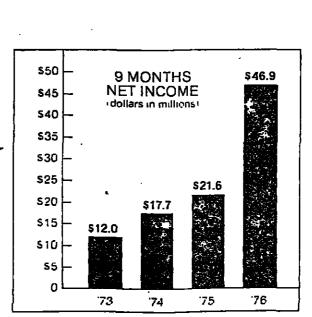
23.4%

6.00p

Copies of the Annual Report, containing the Chairman's Statement in full, available from The Secretary, Sirdar Limited, Bective Mills, Alverthorpe, Wakefield WF2 9ND.

# In the third quarter...

improved earnings reflect continuing worldwide demand for Allis-Chalmers equipment.



### Results for the nine-month period ended September 30:

	1973	1974	1975	1976
Net Income (millions)	5 12.0	5 17.7	\$ 21.6	s 46.9
Earnings per Common Share	\$ 0.96	\$ 1.41	\$ 1.71	\$ 3.61
Sales (millions)	\$855.7	\$901.1	\$1.067.1	\$1,150.7

The third quarter of 1976 was the 19th consecutive quarter in which earnings improved, in comparison with the same quarter of previous year.

The world needs more of what lis-Chalmers makes.



Scruing the vital areas of food...water...energy...minerals.

### INTERNATIONAL FINANCIAL

### Against the trend Montefibre at Pfaff Group as sales rise

FRANKFURT, Nov. S.

THE G. M. Pfoff group has done earnings figure was given. The very well in 1976, contrary to the experience of many other West German machine manufacturers. Consolidated turnover rose by an overall 21 per cent. In the industrial provement in the business in the first three-quarters of the year, and the concern expects the improvement to continue into the remaining three months of the year.

A circular to sharcholders states that January to September turnover totalled DM.373.2m. (1994.7m.) compared with DM.309.7m during the same (1947m.) compared with business in the important Euro-DM309.7m during the same pean markets — in contrast to period of last year. Home sales the domestic market and most accounted for 39 per cent. of turnover while the remaining 81 and satisfactory.

per cent, was generated overseas turnover while the remaining of per cent, was generated overseas turnover, said the circular and capacity of Plaff's works was the circular the circular and capacity of Plaff's works was fast year.

The improvement was noticed fully utilised. Earnings in the primarily in the industrial industrial sector had shown a machinery sector where turnover substantial improvement.

machinery sector where turnover rose 26 per cent. from DM 176.8m. to DM.221.9m. The domestic machinery sector—Pfaff is a leading maker of sewing machines—fared (13ther worse with sales rising 13 per cent from DM.119.3m. to DM.125.1m. Sales of sundry products totalled DM.26.2m. 16 per cent. up on the DM.226.2m. 16 per cent. up on the domestic machinery market had domestic machinery market had domestic machinery market had the year, both at home and in Europe as, a whole. Earnings were also up on the 1975 figures. This year Pfaff's executive light per cent. up on the DM.226.2m. 16 per cent. up on the DM.226.2m. 18 per cent. up on the DM.226.2m. 1 lar forecasts that the final results According to the circular, will show a measurable improveprice rises played only a very ment on last year's performance small role in the turnover However, the circular gives a mercase. Cost increases on the warning that the group's strong raw material side and in the dependence on exports means personnel sector have been lower that future development of its in iness remains dependent on EUROBONDS than in 1975. hosiness remains dependent of No indication of the actual the world's economic situation.

### raises funds for wages bill

ROME, Nov. 8. MONTEFIRRE, the heavily loss-making fibre and textile division of the Montedison

that Montefibre, saddled with a series of obsolete plants and a heavy investment programme, is out of the financial woods. The decision to pay only part of the October salary, together with notification that it proposed to lay off 5,000 employees of its Stand supermarket subsidiary, has served to dramatise the financial

plight of the Montedison

VW director in Mexico VOLKSWAGENWERK AG managing board director for finance Friedrich Thomee is in Mexico discussing possible Mexican participation in VV Subsidiary Volkswagen de Mexico S.A reports Reuter from Wolfsburg.

U.S. TYRE COMPANIES

# Prospects after the strike

SEVERAL OF the leading U.S., quarter. But as B. F. Goodrich are spread and profit margins ban points out, the long-term Some of the comparison tyre companies have just responsed what in total must amount to their worst quarterly earnings results in memory.

Goodyear, the industry leader before the shut down began to work though to the companies results in memory.

Goodyear, the industry leader pany's bottom line.

By August. however, with insections are that the increases the peak achieved in 1973.

By August. however, with insections are that the increases of the margins ban points out, the long-term Some of the companies have just response of the long-term some of the companies have just response of the long-term some of the companies have just response of the long-term some of the companies have just response of the long-term Some of the companies have just response of the long-term Some of the companies have just response of the long-term some of the companies have just response of the long-term some of the companies have just response of the long-term some of the companies have just response of the long-term some of the companies have just response of the long-term some of the companies have just response of the long-term some of the companies have just response of the long-term some long-term some

with total sales approaching Sobn. reported a third quarter loss of Son.—its first quarterly heads and saleried staff still deficit since 1937: Uniroyal, suffered a loss of Son. and B. F. the internationally orientated Goodrich, a loss of Scon. on sales of \$20m. on sales of \$25m.

The loss entered by Goodrich and Go

the internationally contentance tent was probably the most away from admitting that the as direction for growth of Goodrich a loss of \$20m. • The loss suffered by Goodrich and The loss suffered by Goodrich and the companies. Moreover, changing currency partitles have added to their problems with Goodrean to the sale of its Dutch plant, but even leaving this saide the third quarter has been an unending tale of the companies. Firstone, number two in the sale of this butch plant, and the companies. Firstone, number two in the sale of the butch, makes comparisons, of the company's third quarter than the company's third quarter the companies are already heighning to anticipate the sale of the strike the companies and wall street analysis of their shares and with makes company's third quarter the companies and the strike the companies and wall street analysis of their shares and wall strike. The companies are already heighning to anticipate the major of this, on the face of it astumishing set look for the major companies in the industry is of course, the trubber workers strike which in closed down these four corporations from April 20 to September 5 (from the companies point of ripe with story nikes cover worse reading hecause some of their leading competitors in closed down these four corporations from April 20 to September 5 (from the companies with a calcular of the strike because the first of the firs

### Kali-Chemie discloses interim improvement

quarters of 1975.

FRANKFURT. Nov. 5

THE NORWEGIAN North Sea than the average life for both at Y295 to the dollar.

KALI-CHEVIE, the chemicals general Kalt, one of the Federal Gas consortium is to raise the other two 12-year (final rose, just over 20 per cent. in the secondary market, prices ontinued to drift lower by up to a quarter reflecting lack of softend that business has been year compared with a 19 per only good in parts, ent. increase reported at the other two 12-year and the specialised chemicals concerns, and the secondary market, prices continued to drift lower by up to a quarter reflecting lack of the North Sea Gas issue is continued to drift lower by up to a quarter reflecting lack of the part of buyers. THE SUUTH of Scottand the coupon of 7! per cent. Both the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the coupon of 7! per cent. Roth the shift to a longer maintrival and the

All these securities having been sold, this announcement appears as a matter of record only.

New issue in the Asian Dollar Bond Market

US\$30,000,000

**European Investment Bank** 

(Established under the Treaty of Rome)

N. Sea loan terms reflect liquid market

BY TONY HAWKINS

FRANKFURT, Nov. 8 THE NORWEGIAN North Sea than the average life for both at Y295 to the dollar.

	_
BONDTRADE INDEX	
Monday F	rle
Medium 101.65 1	01
	93
Convertibles 105.13 1	OŞ

SELECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS

### \$285m. for Irvin BY STEWART FLEMING TAKEOVER bids for the west growing regions

Third suitor offe

coast property developers Irvine the apperent of the companies of earlier this year with an offer. The tanders from the Mobil oil company, 80,690 accessing reached \$285m, over the weekend could \$250m, but the weekend could \$250m, but the weekend could \$250m. reached \$185m, over the weekend could when a third sultor entered the to do

The new offer comes from said is selected to the selected selected and its selected property concern with well-known consists of the Wall Street figures as major \$120m in added shareholders.

one Friday previously. Mobil had raised its offer to \$205m to Geffy merger materials a cash and notes bid of the same amount from a THE MERGER of Canadian development company. Company of Skelly Cadillac Fairview increased its agreed on in principle to \$289m. and Mobil companies announce to the companies announced again with an offer of York yesterday. The \$22.50 a share, worth \$275m. Jeet to approval by Silvatons were sent of training and stockholders a

Pirty four per cent of revine's and stockholders of stock is held by a foundation tive companies. Appropriate its required by tax law to Getty Oil owns 7 reduce its stake to under 20 per of Skely Common cent, and this helps to account per cent. of Mission of the company being for sale, stock. Mission of

interest in buying lrvine, how Minority interests

ever is its valuable property cent of Skelly Control of Skelly Control of the most rapidly Common stock

# HINDSON

Summary of Results: Year to 30th June £3,125,000 £2,930 £ 78,703 Earnings per share

Dividend per share Profit levels improved in the second half but results for the covered, will be paid on 15th Novi

Copies of the Report and Accounts available from the Sec Hindson Print Group Limited. Snewbeny Place, Newcastle opon Tyna NESS 1PO

8½ per cent. Bonds 1983

Indosuez Asia Limited

**Trident International Finance Limited** 

**Bancom International Limited** 

**DBS-Daiwa Securities** 

International Limited

Morgan Grenfell (Asia) Limited

The Development Bank of Singapore Limited

Jardine Fleming & Company Limited

United Overseas Bank Limited, Singapore

Wardley Limited

"ASEA# Capital Corporation Limited ASIAG-Asian International Acceptances & Capital Limited Banny Sanwa Multinational Limited BT Finance Limited

Credit Lyannais Hong Kong (Finance) Limited Dominion Securities Harris (Asia) Limited First Chicago Asia Merchant Bank Ltd. Inter-Alpha Asia (Hong Kong) Limited Kidder, Peabody & Co., Limited, Hong Kong

Amex Finance (Hong Kong) Limited Arab-Malaysian Development Bank Bhd. Asiavest Merchant Bankers (M) Berhad Astaire & Co. Far East Ayala Finance (H.K.) Ltd. Bumiputra Merchant Bankers Berhad James Capel (Far East) Limited W.I. Carr Sons & Co. (Overseas) Ltd. Chartered Merchant Bankers Limited Chase Asia Ltd. Dresdner (South East Asia) Limited

Foreign Exchange & Investment Ltd.

Hoare Govett (Far East) Limited

Hambro Pacific Limited

Hang Seng Bank Limited Hill Samuel Pacific Limited

Kuhn, Loeb and Co. Asia

Kyowa Finance (Hong Kong) Limited Merrill Lynch International & Co. Salomon Brothers Schroders & Chartered Limited Singapore Nomura Merchant Banking Limited Taiyo Kobe Finance Hong Kong Ltd. United Chase Merchant Bankers Limited Kwong On Bank, Limited LTCB Asia Limited

Kleinwort, Benson (Hong Kong) Limited

Kuwait Pacific Finance Company Limited

Lyall & Evatt Pte. Manufacturers Hanover Asia, Limited New Japan Securities Co., Ltd. The Nikko Securities Co., (Asia) Ltd. The Nippon Kangyo Kakumaru Securities Co., Ltd. Okasan Securities Co., Ltd. Orion Pacific Limited Oversea-Chinese Banking Corporation Limited Pan Asian Finance Limited N.M. Rothschild & Sons (Hong Kong) Ltd. Singapore-Japan Merchant Bank Ltd. Sumitomo & East Asia Limited UBAN-Arab Japanese Finance Ltd. UDA Merchant Bankers Berhad

Whitestock Ltd.

Sandoz Seed Company

A Wholly Owned Subsidiary of

Sandoz Ltd.

has acquired approximately 99% of the outstanding Common Shares of

Northrup, King & Co.

The undersigned advised Sandoz Lid and acted as Dealer Manager for the transaction.

MORGAN STANLEY & CO.

November 5, 1976.

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rike



# A CHANGING WORLD, IU CAN COUNT ON CHASE.

world of uncertainties, se can help secure your profits.

economists are constantly monitoring i data from over 100 countries. Chase's global mables them to evaluate local developments in and politics. To follow market fluctuations and eign money markets. To collect the facts and ther all the information necessary to give you a mational picture.

### HELPS MAXIMIZE FINANCE OPPORTUNITIES

ternational overview, along with the expertise other specialist groups, is at the disposal of the ade Finance Division.

ensive team of trade finance specialists
it the world offer service and expertise almost
your business takes you. Their in-depth
e of local restrictions and conditions, local
risks and opportunities can give you a head
trade throughout the world.

### CHASE HELPS MINIMIZE FORFICH FYCHANGE RISKS

Foreign exchange is a crucial aspect of trade finance. Using the right currency for the right deal can be a key to more profitable international trade.

In trade finance, whenever a foreign currency is involved, you can call on one of the world's major foreign exhange experts and dealers in Chase.

The positions of multinational companies are constantly under threat from foreign exchange exposure. Exposure that can eliminate the bottom-line contribution of otherwise profitable business decisions. Most companies, however large, don't have the means or the resources to keep an efficient eye on the foreign exchange scene.

For years Chase has trained and engaged the most highly skilled and competent personnel. They all have the knowledge to advise and the experience to act on your behalf quickly and efficiently. To help minimize foreign exchange exposure risks.

# CHASE FOREIGN EXCHANGE AND MONEY CENTERS

Chase has foreign exchange and money centers in all the key markets of the world. European centers in London, Geneva, Frankfurt, Milan, Paris, Luxembourg, and Copenhagen are linked directly with each other and with New York.

Every Chase dealer has instantaneous up-dates on developments in all the other important markets. Provided by some of the most technically sophisticated hardware available - direct voice lines, teletype connections, live TV displays of exchange and money rates throughout the world.

### CHASE HAS THE EDG

Accurate information and instant communication throughout its global network gives Chase its unique strength among the world banks.

In trade finance and foreign exchange, Chase's expertise gives a positive edge to your business decisions.

Anywhere in the world. Everywhere in the world. It takes Chase.

### CHASE



# Further 8.0 loss in early trading

EY OUR WALL STREET CORRESPONDENT

with 7.8 per cent, in September, IBM shed \$1, to \$280; and General Flectric \$1 to \$31;. Other declining issues included

Digital Equipment, down \$11 at

### FRIDAY'S ACTIVE STOCKS

		1,1	T) a
	Storks	Closung	
:	7.00-1	price	4
Texaco	11.50	26	-
Whittaker . 2	97 440	62	-
Amer. home Frons	79.200	::1	-
Countental Off 2		**44	-
Their litter	9 (40)	10%	-
Don't here at 1	ar 500	40	-
Concrat Motors	rag, jung	701	-
Stend, ful California 1	9	:-4	-
Travelers 1	94 gm)	5.58	-
	45 70 l	266	_

NEW YORK \_DOW JONES

### OTHER MARKETS

### Canada lower

Indices

Industrial ... \$43.07 \$50.44 \$56.55 \$68.09 \$64.93 \$52.63 1014.7: 858.71

\* Industrials 112.61 114.52 114.02 115.55 115.75 115.64 120.65 : 101.64

11.55

Long Gort. Bond yield 5.39 5,36

Tracting col. COVs: 207.80 21,700 19,550 18,590 17,050 18,920

ind, dir, vield 🕏

STANDARDS AND POORS

Ind. div. yield &

HomePinte\* 53.55 89.67 89.77 89.71 89.65 89.91 99.96 85.56 :— (25.9) (15.7) (15.75) (1

on index, all other sectors gave ground in light trading on Canadian Stock Markets yesterday Fis.0.80.

morning.
The Industrial Share Index lost declined but Meneba Bakerles 1.25 to 177.31, Base Metals 0.43 to and Food Stuffs were up Fis.1 to 259.64, Fis.91 and Nutricia Foodstuffs Utilities 1.19 to 142.39, Banks 1.49 rose Fis.2.50 to Fis.32.50.

Travelers (95.00) 534 - 1 to 242.68 and Papers 0.28 to 111.96. GERMANY—Most Shares came Northern Telecom gave way \$1 to 342.68 and Papers 0.28 to 111.96. GERMANY—Most Shares came Northern Telecom gave way \$1 to 533. Alcan Aluminum \$1 to 533. Alcan Aluminum \$1 to 533. Alcan Aluminum \$1 to 533. Massey-Ferguson \$2 to 5102—while Imco at \$312 and Domtar at Shelly and Mission Corp. will \$181 each declined \$1

Oct. 28 High Law High Law

FURTHER LOSSES were recorded on Wall Street today, amid constructions were mostly steady. Street today, amid constructions were mostly steady. Constructions were mostly steady. Standard Oil of California shed the U.S. economy.

By I p.m. the Dow Jones Indus 1788, Mobil Oil gate way \$11 to \$184.

By I p.m. the Dow Jones Indus 1788, Mobil Oil gate way \$11 to which gained Fr. 2.45 to \$9.45 to \$33.01 and the NYSE All Among the bright spots were significant josses. Dresder were down shortage eased later as some Niores fell sharply, with the Standard Oil of California shed strial Average was down another \$350. Which gained Fr. 2.45 to \$9.45 to \$9.45

Average was down another \$36.

Since to \$35.01 and the NYSE All Among the bright spots were cents to \$52.44, white decines cents to \$52.44, white decines for this edition.

Closing prices and market reports were not available for this edition.

Closing prices and market reports were not available for this edition.

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Closing prices and market reports were not available for this edition.

Closing prices and market reports were not available for this being to start leafing the laft loss. An average DNI2.

Public Loans continued to niest laft loss an average DNI2.

Public Loans continued to niest laft of the prices firm announcing sharply lower first problem.

Authorities sold DNI33m. nominal of stock Foreign Market Loans also firmed.

Swrizeriania Authorities sold DNI33m. nominal of stock Foreign Market Loans also firmed.

Swrizeriania Authorities for the problem were unchanged to announcing sharply lower first ann

rose sharply. AMSTERDAM - Predominantly

With the exception of Golds, which spurted ahead 15.1 to 290.06 an index, all other sectors gave pround in light trading on Ganadian Stock Markets external

55.94 54.70 54.58 55.00 57.51 57.08

Nagin ' Low

Nor. | Nov. | Nov.

TORONTO Instrustrust 178.56 179.48 178.76181.18 487.45 (2) 2

:3 31 1 12/11

Stock Nov. 3 Nov.

Nov. Pre- 1976 1976 & 'vious High' Low

Australia w 426.75 450.22 522.63 426.73

N.Y.S.E. ALL COMMON

JOHANNESBURG

weaker in fairly active trading.
Among leading Banks, Banks
geselischaft eased on its capital
increase

outpaced advances by more than a four-to-one margin. Trading tolume, however, decreased 2.36m, shares to 9.34m, compared with 1 p.m. last Friday Among the unfavourable factors affecting prices was the fise in U.S. unemployment to 7.9 per cent, in October, compared with 7.8 per cent, in September.

S46].

Golds were sharply higher.

BRUSSELS—Generally narrowly mixed in quiet trading, with owner decreased lower Belgian domestic interest offsetting last Friday's compared with 1 p.m. last Friday. Syntex were down \$\frac{1}{2}\$ at \$211 German. Dutch. U.S. and Press, reports that it is opposed and Houston OH and Minerals with 7.8 per cent, in September. an extraordinary general meeting. VIENNA-Easier trend.

lower.

Banks were steady, however, average L3 per cent and the while most losurances gained ground.

Transportations declined. Holding lost industrial and economic situation as well as from ground economic situation as well as from gredit curbs. as weil as from credit curbs.

COPENHAGEN - Mixed in determ noderate dealing - Banks were dollar. Communications

Rises and Falle

Spain (p) (c) 17.9 10899 72.50 (7.5) (22.10 Sweden (p) 519.75 (20.11 10.5) (3/

December, 1858 or Amsterda dustrial 1970 the Hang Sens \$1/7/64 (k) Milan 2 1/3 (m).

S17764 (N. Milan 2 1:3 (m. Tokyo New SE 4/1/8) (p. Straits Times 1985 (p. Madrid SE 31/1/1/4 (q.) Stockholm Industrials 17/1/3 (p. Swiss Bank Corp. 17/1/2 5 (p.) Unavariane. 1 Excluding bonds. 400 Industrials. 440 Inds. 40 Unitree, 48 Finance and 20 Transport. (c. Closed.

Investment premium based on

\$2.60 per f -- 1211% (same)

Dewn-958

156.2 151.1 161.7 148.5 228.7 (12.5) 174.1 175.0 176.2 176.5 116.0 (21.5)

Issues Traded—1.854 Up—512 :ame-399

Low

178.40 (26:10) 178.67 (2:1)

118.5 (20/8) 174.1 (5:11)

Common— Common— Pours (d): Belgus

phone 30 cents to 2720 and Hone Kong and Kowloon Wharf 30

GERMANY +

Sterling fell sharply in early lowing strong speculative demand trading in the foreign exchange market yesterday, but recovered its losses by early afternoon only to fall again in thin late trading. The kruser content widened to 3.32 per cent. In both from 3.25 per cent. In both from 3.25 per cent. In both from series that the U.K. public sector borrowing requirement t mean kets. Major Banks are care were down cant losses. Dresdner were down profit-taking appeared.

Machine Makers averaged Machine Makers averaged losses of about DN3 and Steels in quiet trading. Platinums were loss an average DN2.

Public Logans continued to niest Public Logans continued to niest slightly weaker.

Sood demand, with prices firm and the unit but steady.

Industrials were quiet but steady.

Industrials were quiet but steady.

Industrials were quiet but steady.

TOKYO—Market rose in mod-before a recovery began in hopes rate trading. Volume 120m of the introduction of an economic shares.

Pharmaceuticals, Ceramics and Pharmaceuticals, Ceramics and Foodstuffs led the initial gains. \$1.6280 in the afternoon; before

with buying also spreading to selling from New York pushed the rate down to a worst level of \$1.6140. The point closed at \$1.6155.\$1.6165, a full of 1.20 cant on the day, but traiting in the late afternoon was very thin. Steels were also down on expec-Publication of the wholesele prices index, showing an accelera-

Steels were also down on expectations that curbs on steel exports to the EEC might be tightened, but Petroleums recovered on "cheap" buying after an initial decline. Slowa Oil rose Y11 to 247.

AUSTRALIA—Markets fell to a year's low on sustained selling following the Government's new anti-inflation package, and its determination not to devalue the dollar.

The dollar tended to move in casier, Communications were bigher insurance title changed, its Rights 20 cents to \$A2.70, commodifies slightly lower, Shippings also down slightly, while improved first quarter.

OSLO—Bankings. Insurances and Shippings were quiet, while Industrials remained mixed.

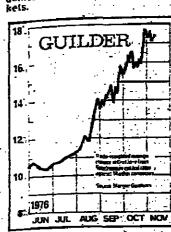
OSLO—Bankings. Insurances and Shippings were quiet, while Industrials were barely steady.

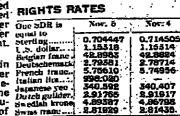
JOHANNESEURG—Gold shares fell 20 cents to \$A2.95, Pancontinental fell 20 cents to \$A3.840 and the section of the pound against other inspection with the pound against other major currencies. Its trade-weighted depreciation since the washington Agreement, as calculated by Morgan Guaranty of New York, widered to 240 per cent. It from 2.76 per cent. Gold rose \$41 to \$1313.5132 followers from reflecting the trend in Queensland Mines declined 10 exception.

ents to \$41.80, but AAR rose EXCHANGE CROSS PATES

cents to .94 cents. HONG KONG - Lower moderate trading. moderate trading.

Hong Kong Land were down
Frink
Cents to SHK6.65, Hatchison
Paris.
cents to \$15, Swire Pacific "A"
cents to \$25, Hong Kong Eleccents to 9.25, Hong Kong Electric 21 cents to 4.725, China Light 60 cents to 26.60, Hong Kong Tele-





Swins made ....



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v. 8	Frankfort	New South	Paris	Brussels	London	'y ecesiani	Zortch
26)s	206.50.90 la.ch :9 4.89;-80;	2.413-414 4.984-994 5947-12 1.625-45 2.0-22.47 2.4417-27	7,42.45 8,05.06	2,693-696- 13,451-476 69,80-60	8 10 125 80.24-38	\$9.58-50 \$9.58-50 \$97.55-80 \$4.68-77 \$4.05\$-97\$ \$6.78-86	41.92-94   294.125-5   Lc.16-20   3.937-941
· .	11.5	S in Montre v York. Ci		97.58.40 C	nedian ce	nts.	1.20-60

Sterling in Milan 1607 83-1408-55. Rates for Nov

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	tbhort term 7 days notice Month	14-15 45-25 10-14 61-25 171-18 5-01 161-175-5-51-12 171-170-5-56-51 18-181-5-56-51	814-:14 854-854 9-914 9-866 4-914 9-914	12-1814 815-515 816-515	53g-5ag 25g-7-6 63g-66g 25g-23g 57g-5-7 15g-15g 47g-4-7g 25g-25g 44g-4-1g 21g-25g 51g-51g 27g-5
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### **OVERSEAS SHARE INFORMATION**

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Abbet Laban. Addressecraph Aetha Life & Cas' Air Products	50 10 331 <sub>2</sub> 314 291 <sub>4</sub>	52 is 10 54 52 is 29 is	Crocker Nat Crown Zellertach Cummins Enguse Curtis-Wright	26% 24% 44% 40%	27 24:1 45:3 41:4 14:8	lennson Control. lov Manufactura. haiser Alumin me haiser Industries kaiser Steel.	

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24 35 28 | Reynolds H. J. | 825 | 80.55 | C.S. Tressed 1907 | 1914 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 1934 | 193 kerr Magee Kidde Walter Kinderly Clark | May Dept. Stores | 52 | 5212 | MCA | 535 | 5454 | McDermott | 4973 | 50 | McDeanell Doug | 2154 | 2112 | McGraw Hill | 1414 | 1412 | Merck | 7154 | 7557 

2011 2012 53 5459 813 913 2411 2451 11951 1016 1236 13 45 2413 4414 4314 1055 1079 59 6016 LARW ... 25

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GOLD MARKI

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Krigarrand \$186-157.

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Oct Sev 1 202-339-41
(52341-251)
\$20 Eagles | \$215-216
\$10 Regles | \$117-120
\$5 Eagles | \$75-79

FOREIGN EXCHAN

Basic discount. : Ra

12-115 Gwelt 0.450-8-471 Lexembe 62-80-82-80 Jahyria 4-8765-4-89

FORWARD RATE

New York, 1.58-1.48 & Montreel 1.00-0.80 & Limit dam 24, 14, c. pr

### RMING AND RAW MATERIALS

### sia may d more soya

HINGTON, Nov. 8. ET UNION may be etween 2m. and 2.5m.

ar was

quired by the proustry, he said, et Government had ng 1976-80, he added. processing, capacity es to almost 10m. he end of 1980.

### er cereal estimated

E GROWN Cereals HGCA) said the total harvest this year is 135m. tonnes tonnes in 1975,

rearly 400,000 tonnes 25.1 its estimate last

it used Ministry of yields based on endiditions for England combined with s and best estimates nd and Northern

i) comprised 4.8m. heat (4.44m. in 1975). tonnes (8.5m.), and tonnes (800,000).

#5duced around 4.26m

# Rubber, cocoa and coffee prices hit new peaks

BY RICHARD MOONEY

etween 2m. and 2.5m.
oyabeans annually in
ture according to a
culture Department
icial:

LONDON'S LEADING "soft" green and soluble coffee in sentiment. In the fifth week of
ture according to a
culture Department
cocoa, coffee and rubber-values bags in October last year. But
Fears for the effect of current ge Wanamaker, who all reaching new peaks. But the the total for the first 10 months record-breaking levels on world eam of Agricultural cocoa and coffee prices fell back of 1976 is still well below last cocoa consumption were high.

st than 8m. tonnes not Government proto 6.5m. tonnes per 80. Mr. Wanamaker soluble coffee were announced the afternoon pushed prices and to 6.5m. tonnes per 50 Mr. Wanamaker the absence of a similar to f livestock and duction, the USSR to import 2m. to i

eam of Agricultural cocoa and coffee prices fell back of 1976 is still well below last cocoa and coffee prices fell back of 1976 is still well below last cocoa and coffee prices fell back of 1976 is still well below last cocoa and coffee prices fell back of 1976 is still well below last cocoa and coffee prices fell back of 1976 is still well below last cocoa consumption were high-incompanies in the afternoon to finish near year's level at 11.01m, bags in the same period of 1975.

January coffee still registered period of 1975.

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However, Brazil's export earn-closing level of £2.252 a tonne, but it had earlier climbed to to finish near year's level at 11.01m, bags in the same period of 1975.

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However, Brazil's export earn-closing level of £2.252 a tonne, but it had earlier climbed to to finish near year's level at 11.01m, bags in the same amount end of yesterday by an amount end of yester

ather, compared with Friday night.

The morning's upward move The early rise in cocoa, which which will be felt at retail level was generally attributed to the early next spring when stocks of Brazilian Coffee Institute (IBC) renewed weakness of sterling, the 15 cent bars should run out, to announce moves to raise took the prompt position on the green coffee export prices as had London terminal market above bean price rises.

The mound's early weakness of sterling, the 15 cent bars should run out, took the prompt position on the green coffee export prices as had London terminal market above bean price rises.

contracted recently.

purchases at 20,150 tons, bring noon. Dealers noted that the lin Rio de Janetro the IBC ing the cumulative total to price rises had been encouraged announced that Brazil exported 102,285 tons after five weeks, had by signs of increased consumer 1.49m, bags (60 kilos each) of no significant effect on market buying.

### Poultry industry 'stagnating'

be

BY JOHN EDWARDS, COMMODITIES EDITOR

SHARP ATTACK on the might

Professor Bowman said the be purchased to major retail out indications were that the UK lets.

Poultry industry was beset by Nevertheless, Professor Bow objects, 7p on turkeys and about stagnation. If consumption of man said that the nutritional poultry products was to increase value for money represented by and thus allow expansion of pro- poultry meat was very high for cult and dangerous to forecast duction, a good deal of rethink protein although relatively proof ing was necessary. In particular for energy and fat Therefore duction, a good deal of re-think protein although relatively poor christmas torkey protein growing was necessary. In particular, for energy and fai. Therefore, production methods, the use of the British housewife would be labour and feedingstuffs, and fire advised, if she wanted to main-range of products produced tain her nutrient intake at less needed to be considered. Cost, to substitute poultry products in place of such items as THE THEME of the 34th Oxford the husbandry-methods for egg, beef, mutton, pork and in par Farming Conference, from and poultry meat production ticular fish.

January 3-5, 1977, will be "a might be necessary it it the Sir Alex Alexander, chairman strategy for farming prosperity."

PRODUCES

SUGAR

and poultry meat production ticular fish.

In prospect to prospective the first department of the production ticular fish.

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In prospect to prospective the prospective to prospective the prospective to prospect to prospect to prospect to prospective the prospective to prospect to production ticular fish.

In prospective the prospective that world food production and its prospective that world food production and that world food production an

BIRMINGHAM, Nov. 8.

appropriate to a 3 lb joint of boneless beef

A SHARP ATTACK on the might be appropriate to a 3 lb joint of boneless beef industry's false sense of complex reconsider working conditions.

placency about future prospects. Criticism of product quality However, he pointed out that was delivered here at the open should also not be ignored. The ing day of the Poultry Industry quality of eggs left much to be Conference by Professor J. C. desired. Complaints about Evel especially for feeding Bowman of the Centre of Agri poultry meat usually related to stuffs. By October feeds had cultural Strategy. University of lack of taste and the limited gone up by over 40 per cent.

Reading.

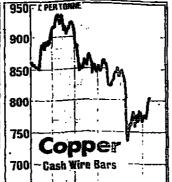
Professor Screener raid the be purphased to major refail out.

### Modest rise TIMBER in metal markets

By Peter Bullen THERE WAS a modest, but general rise in values on the London Metal Exchange yester-

Copper prices shrugged off some early trade selling and with

Sterling's fluctuations were prob-



Jun Jul Aug Sep Oct Nov

650 1976

tonne-up £69 on balance. Lead and zinc markets were somewhat subdued. Cash zinc had risen by £5.5 to £372 a

tonne at the close with stocks rising by 575 tonnes to 112,875. a little less than expected. Lead stocks fell by only 25 tonnes to 65,800 and while forward metal showed small gains the cash price closed fractionally lower at £283.5 a torne, down £0.25. Silver prices also rose on the day

aided by a fall of 330,000 ozs to 29,090,000 in LME stocks.

# Softwood consumers cut estimates

BY A CORRESPONDENT

higher, London values ended withdrew their reports and fore meeting in Manila and then, in October, November and Decemjust below the day's peaks at casts prepared for the European quick succession, the hoisting of ber may equal that of the same 2806.75 a tonne for cush wireSoftwood Importers/Exporters Minimum Lending Rate to 15 per months of last year, the forecast bars—a rise of 114.75 on Conference held in London re-cent, bank base rates to 14 per of 7,100,000 cu.m. for 1976 may Friday's close.

terling's fluctuations were prob-tainties. The meeting was ingrates to 12.25 per cent. Since it appears that October consumpably a contributory factor in attended by six supplying and then there has been a further tion has not been too strong with copper's firmness in a day eight importing countries and fall in sterling and the forecast weather conditions adverse for described as "quite active with those to withdraw their reports of housing starts for 1977 made building all over the country.

> The French and German dele down 15 per cent. on the as any upgrading will only emgations presented revised esti340,000 expected for 1976.
>
> There seems to be little doubt expectations and the lower expectations. mates to the conference and both revised downwards their estimates of imported softwood requirements for 1977; in the case of France by as much as 20 per cent, and Germany by a smaller proportion. The U.K. delegation declined to present any off-the cuff estimates, but the forecasting committee will meet this when it figure certainly to be put formests this week, will make a ward for 1977. The six exporting countries softwood apparent consumption represented at the conference—setimate for next year. The only Austria. Canada. Finland, Swequestion is by how much. Trade den. U.S.. and the Soviet Union sources believe a reduction be—had no surprises in store. The only also believe a reduction be the middle formed this shipments to the eight importing ing committee will meet this to prepare revised

U.K. estimates, later with-drawn, put both softwood imports and apparent consumption for 1976 at 7,100,000 cu. metres with the stock figure at end-December this year at 2,132,000 cu. metres.

### **Bad** weather

a good volume of business."

For 1977, the estimates put for ward were for an import of Exchange warehouses rose, as expected, by 3.750 tonnes to 5568,000 cu. metres — a fall of 185 tonnes.

fall of 185 tonnes to 6.505 in tin stocks combined with the influence of sterling, a rise in the Penang price and some its estimates had been prepared on September 24, and a whole of apparent consumption at the importing countries in 1976 common for seven more difficult, the soft ing to have any additional wood statistics for September available next year.

To make the task of forecast-ing to have any additional wood statistics for September available next year.

The timing of the first Russian consumption in the month was consumption in the month was provided in the soft ing to have any additional wood are surprisingly good. Apparent consumption in the month was consumption in the month was provided in the soft ing to have any additional wood are surprisingly good. Apparent consumption in the month was provided in the month was consumption in the month was provided in the month was provided in the month was provided in the month was consumption in the month was provided in the month was provided in the month was provided in the first Russian consumption in the month was provided in the month was provided in the soft ing even more difficult, the soft ing even more difficult, the soft ing to have any additional wood are surprisingly good. Apparent consumption in the month was provided in the soft ing to have any additional wood are surprisingly good. Apparent consumption in the month was provided in the soft ing even more difficult, the soft ing to have any additional wood are surprisingly good. Apparent consumption in the month was provided in the soft ing even more difficult, the soft ing to have any additional wood are surprisingly good. Apparent consumption in the month was provided in the soft ing to have any additional wood ing even more difficult. The soft ing to have any additional wood ing even more difficult the so physical demand for the metal, on September 24, and a whole of apparent consumption at the thing that U.K. importers want helped to push the standard series of events since that date end of September stood at at the moment is to have comcash tin price to £5.016.5 a had combined to make them wish 7.164.000 cu.m. In this situation, mitments too far forward; it to think again, appealably about

the New York market opening THREE NATIONAL delegations to cancel his visit to the IMF a chance that consumption in were three importing countries— by the Building Material Produ- On balance it seems likely that U.K. France and West Germany, cers has been reduced to 285,000 the forecast will stand especially

to take the middle figure, this shipments to the eight importing would mean that the estimate of countries by around 7 per cent. apparent consumption would be next year but emphasised that reduced to 6,365,000 cu.m. the increase would be in specialities rather than carcassing tim-ber. Russia, which had sold 48 per cent. more softwood to the importing countries in 1976 com-

in ad combined to make them wish 7,162,000 cu.m. In this situation, mitments too far forward: it to think again—especially about the forecasts for next year.

Events referred to included, of course, the sudden fall in steriling which had caused Mr. Healey

7,162,000 cu.m. In this situation, mitments too far forward: it to seems likely therefore that it decided this week is whether the will be January before Exportles, apparent consumption forecast the Soviet State selling organisation, makes its first approach ling which had caused Mr. Healey

11 it is thought that there is to this market.

### Fall in Scottish plantings forecast

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

PRIVATE SECTOR tree-planting planted and not newly planted tax, which makes landowners in Scotland is likely to fall to no as in Scotland. If feel there is little benefit from more than 12,000 acres in 1976 been a change in the method. In response to complaints by granted and not heavy planted that indicate land the second second in the method. In response to complaints by granted and not heavy planted that indicate land the second in the second in the method.

feel there is little benefit from

to 29,090,000 in LME stocks.

Meanwhile, from Geneva, David
Egli reports: An exhaustive list of studies of different aspects of copper production and trade has been drawn up at the first meeting of experts on copper convened to provide guidelines for the Unctad preparatory meeting on copper.

The experts will apparently have a heavy work load between now and next March when they have to make their recommendations on a new international copper agreement.

The reason for the fall-off has investing in forestry interests, the Govername about in the 1974 Budget. In response to complaints by of taxing woodland assets, which forestry interests, the Govername about in the 1974 Budget. In response to complaints by of taxing woodland assets, which forestry interests, the Govername about in the 1974 Budget. In response to complaints by of taxing woodland assets, which forestry interests, the Govername about in the 1974 Budget. In response to complaints by of taxing woodland assets, which forestry interests, the Govername about in the 1974 Budget. In response to complaints by of taxing woodland assets, which forestry interests, the Govername about in the 1974 Budget. In reponse to complaints by of taxing woodland assets, which forestry interests the Govername about in the 1974 Budget. In reponse to complaints by of taxing woodland assets, which forestry interests, the Govername about in the 1974 Budget. In reponse to complaints by of taxing woodland assets, which forestry interests the Govername about in the 1974 Budget. In reponse to complaints by of taxing woodland assets, which forestry interests the Govername about in the 1974 Budget. In the 1974 Budget. In the 1974 Budget in the 1974 Budget in the 2974 Budget in the 297

### IMODITY MARKET REPORTS AND PRICES

£ E 5.7 +11.5 806.5-7 +142 1.5 +13.6 c43-5 +17 7 +11.5 -

gher on the London Metal Amalgamaned Matal Trading, reported active trading. Forward that in the morning cash, wirebars in 2537 with some specular radied at 2766.8 97, three months 2833, at 255.3 34.5 35, 38, 325.3 32, his had finished the market cathodess: Casb 1734, 845. three months in the afternoon touched in hisher Comer opening, 835.5 34.5 35, 38, hereof months in the afternoon touched in hisher comer opening, 835.5 34, 35.5 3. Alternoon: Wirebars, and Commission Bouse as 1835, 34, 35.5 33. Alternoon: Wirebars, and around 5844. The Cathodes: Three months 1839, 40, 40.5, 40, 5 and around 5844. The Cathodes: Three months 1839. Kerb: Three months 1843, 4, 43.5 4, 41.5 4. THE Gained ground, but trading was quet. Following a higher Eastern price forward metal opened at 15,150 and rose to 11,050 before coming off. Factors behind the rise were the decline in warehouse stocks, some physical demand and steeling considerations. The closing

dex 01-351 3466

3 Month Copper 837-846 CANADIAN PACIFIC LIMITED 'ANY CANADIAN PACIFIC LIMITED
PERPETUAL 4% CONSOLIDATED
DESENTURE STOCK
NEW BRUNSWICK RAILWAY 4%
DEBENTURE STOCK
CALGARY & EDMONTON RAILWAY
4% DEBENTURE STOCK AND MANCHESTER HEREBY GIVEN that the 4% DEBENTURE STOCK
to preparation for the gavment of
the ball-yearly interest due 1st january.
1977, on the above Stocks, the Transier
Books will be closed at 3.30 p.m. on 1st
December, 1978, and will be re-opened
on 4th January, 1977

R. H. PAUL, boouty Secretary.

8. Waterion Place.

8. Waterion Place. Scoks of the Company will the 16th to the 30th Novjobh dates inclusive, build be longed with the 
syriars. Scalin Brothers & 
twen House. Quarry Hill 
E Kern. by 4.00 a.m. on 
nber. 1976 
of of the Board. 
D. COOPER. Secretary. 
7. 1978 R. H. PAUL. B. Waterloo Place. Pall Mall. London SWIY 4AQ.

### **IL NOTICES**

COURT OF JUSTICE In the HIGH COURT OF JUSTICE Chancery Division Companies Court. In JAMES CROKER & CO. the Matter of MARELAND LIMITED and in the Matter of The Companies Act. 1948.

ERRENT GIVEN that a because of the Companies act. COURT OF JUSTICE OF COURT OF JUSTICE COURDAINS COURT. In JAMES CRUKER & CO. In the Matter of The Companies Court. In the Matter of Mareland Limited and in the Matter of The Companies Act. In 1948.

FERESY GIVEN that a winding-Up of the above to be the High Court of the last Court of the life is day of November 1948.

NOTICE IS HERESY GIVEN that a winding-Up of the above named Company by the Righ Court of the last Court of last the last Court of the last Court of las

### **NDON COMMODITY CHARTS**

ew/Close figures Friday night, updated ne deatils que for £74.68 non U.K. postage)

ADDRESS .... 28 Panton St., Cambridge. Tal: 56251

LEAD	Officia:	+ 01	p.m. Vnofiicis:	+ 4
months. 'ment	284.5	48	283-4 497-6	ł
Morning 99, 97.5 Afternoon: Three mor	Kerb; Three mo Mhs 297.5	Paree Other 98, 9	298. 97.5. 7.5.	297

|-----| 296.5<sub>|</sub>| 

A Service Three months 22.6, 21. 2.5

ECOCOA

For the first time in history prices in career of \$1,200 a long terminal marries. There in the first price in the career of \$1,200 a long terminal marries. The fill \$1,500 a long terminal marries. | Column | C

Sales: 2.105 (3.367) lots of 10 tormes.

| COFFEE | Greav Wan | close | -- | Done | of 400 | to 100 | to 10 MEAT/VEGETABLES

GRIMSEY FISH—Supply moderate, demand seed. Prices at ships side her stone (unprocessed): Shelf cod 12:50-54.00; Cadinas 5:.00-05.60; Large haddeck 12:50-54.00; Medium haddeck 12:50-12:30; Small haddeck 12:40-12:30; Large plates 64:36; Medium plates 64:70-54:50; Best Small plates 63:20-14:00; **Philippines** 

\*\*Rominal † Seller \*\* Unquoted. \*\* Uncorted. \*\* Uncorted. \*\* Undictative price a Seller s quotation. b U.K. and Commonwealth refined. r Usands Robusts standard grade indicative prices Lo.b. Monthaus U.S. conts a pound. d Bangladesh white "C" k Jan-March. & Oct.-Dec. r Sept. E Metric tons.

FINANCIAL TIMES Nov. 8 | Nov. 5 | Month ago Year a go c52.24 250.49 c40.89 170,34 (Base: July 1, 1952=100) REUTER'S

### U.S. Markets

### Coffee and metals up: grains slip

NEW YORK Nov. & PRECIOUS METALS closed lower on Commission Rouse selling, following a lower grain market, Grains finished at the lows of the day and Commission House stops were touched off. Coffee closed higher with the trade the main buyers. Cacoa railled at the close on short-covering and Commission House buying. Sugar closed lower on trade selling, Bache comments.

Coces—Chana spot 183 (154). Bahla spot 183 (150). Dec. 139.40 (139.90). March 133.40 (133.90). May 159.23, July 123.76. Sept. 117.90. Dec. 186.66. March 100.70 nom. Sales: 1.170. Caffoe—"C" Contract: Dec. 182.50-183.00 (181.00-182.50), March 176.90 (174.35), May 174.90-174.60, July 174.44, Sept. 172.51, 172.40, Dec. 189.50-170.00, March nil. Sales;

Copper—Nov. 59.30 (39.30), Dec. 58.60 139.60:, Jan. 69.09, March 66.90, Mar 62.00, July 63.10, Sept. 64.10, Dec. 65.30 settlements. Sales: 1.570 lots. settlements. Sales: 2.570 lots.

Cotton—No. 2: Dec. 82.90.83.15 (82.62).
March 84.06-84.10 (83.51). May 84.06-84.28.
July 81.40-81.35. Oct. 72.70. Dec. 67.65.
March 67.50 bid. Sales: 4.500.

\$\frac{1}{2}\text{6000}\text{6000}\text{6000}\text{6000}\text{6000}\text{6000}\text{6000}\text{

(437.20), Dec. 428.00 (438.50), Jan. 439.70, March 443.10, May 442.9, July 451.40, Sept. 453.90, Dec. 443.60, Jan. 486.20, March 471.50 settlements, Sales: 23.200 

6754-873 (6734), March 6794-679, May 6784-677, July 672-671, Aug. 666-667, Sept. 638, Nov. 940: | Noyabean | Meal—Dec. 185.00-184.78 (185.90) | Jan. 187.30-187.50 (185.40) | March 193.50-189.00 | July 188.00 Aug. 183.50 | Sept. 181.00 | Oct. 171.08-171.10 Aug. 183.50, Sept. 181.60, Oct. 171.08-171.18, Dec. 170.0-171.0.

Seyabean 014—Dec. 22.85-21.73 (22.43), Jan. 22.50-22.83 (22.53), March 23.65-23.00, May 21.65, July 22.05-23.10, Aug. 22.75, Sept. 22.50-22.00, Oct. 22.00, Dec. 21.90-22.15, Supara-No. 13 Sept. 25.46-23.

22.15. Sugar—No. 11 Spot 7.65 (8.01). Jan. 7.65-7.75 (7.62-7.72). March S.34-8.38 (8.35-8.37) May S.63-8.60 July 8.74-8.77, Sept. S.75, Oct. S.65-8.86 Jun. unqooted. March 5.75. Oct. 5.65-8.56. Jan. unquoted. March 9.30-9.31. Sales: 2.607. Tin-374-0-379-00 asked (373.25 asked). "Wheat-Dec, 270-2602 (2734). March 2791-250 (2521), May 265, July 2652-364, Sept. 2917, Dec. 3007.

Sept. 7314, 10ct. 7004.

WINNIPEG. Nov. S. ††Rye—Nov. 2274
bid (225 bid.) Dec. 231 (222 asked), May
96,00 asked July 97 asked.
(70,60). July 80,40 asked.
58ariey—Dec. 120 (1192). May 78,50 asked
475,60). July 80,40 asked.
58ariey—Dec. 190; bid (191). May 189
asked (189,40 asked). July 180,50 asked.
dFlammond—Nov. 683 bid (684 asked).
Dec. 683 asked (889 asked). May 285, July
286 polit.

### STOCK EXCHANGE REPORT

### Sharp losses on revised public expenditure figures Index down 17.7 at 291.0—Falls to 1\frac{1}{8} in Gilts

The report in last Salurday Funds. Defensive action taken Financial Three of the upward at the opening was not comrection by the Treasury in the pletely successful and dealers had rable sector borrowing require to absorb stock without finding meni prompted a charp reaction buyers at lower price levels. in stack markets resterday. After Consequently, initial losses of ; hest week's strong recovery move eventually became falls ranging ment. British Funds closed above to two points before a slight rally the worst but with widespread showed signs of holding towards the worst but with widespread showed signs of holding town lasses extending to 1., while falls the close, leaving high-color the equity leaders ranged in last down about 12 on ball 12 and sometimes more. The However, fresh easiness Government Securities index fell lowever, fresh easiness transfer. 0.67 to 57.19 and the FT Su-share index, down 17.7 at 201.0, recorded higgest loss smee March 17 5. The latter index had risen

The equity leaders were marked down by around 5 at the start shorts were increased to 12 of husiness, but this failed to dorr sollers and losses were during inter-office trading, doter sollers and losses were Furtuating with the movequickly extended further. A first losses were former to install the movements in stations who investment doter soliers and losses were quickly extended further. A modest rally which developed around nonn proved abortive and with sentiment further unsettled by the entiment further unsettled by the rise in the Wholesale Price Indices and an early reaction on Wall Street, the final tone was still very tender. A fair amount of stock came on offer, sentimentally in the morning sestimated to the morning sestimated

**EQUITY GROUPS** 

GROUPS & SUB-SECTIONS

Figures in parentheurs show printer

1 CAPITAL GOODS (178)

8 Miscellaneous (24) ....

10 Lt. Electronics, Radio TV (15), 99.35

24 Toys and Games (6) .. .. 66.83 -- 1.8

(DURABLE) (53)

CONSUMER GOODS

OTHER GROUPS (95)

500 SΠARE INDEX

40 ALL-SHARE INDEX (650)

COMMODITY GROUPS (Not included in 500 or All-Shure indices)

44 Rubbers (9) ... ...

47 Mining Finance (11) ...

49 Overseas Traders (13)...

FIXED INTEREST

1 Consols 21% yield ...

2 20-yr. Govt. Stocks (6) ...

5 20-yr. Red. Deb. & Loans (15)

4 Investment Trust Prefs. (15)...

16/1/79 16/1/70

5 Coml. and Indl. Prefs. (20)

Section or Group
Oversens Traders
Engineering (Heavy)
Engineering (General)
Whites and Spirits
Toys and Games
Office Equipment
Industrial Group
Miscellaneous Financial

1 :eld

15.37

14.86

15.96

44.21

44.07

43,56

15.61 58.38

43.42

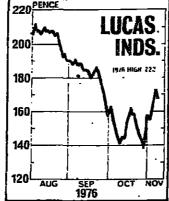
44.07

48.56

57.87

to two points before a slight rally showed signs of holding towards the close, leaving high-coupon longs down about 15 on balance. extended losses in these stocks to over two points. Exchequer 131 per cent., 1996, for 1975 The inter index had risen examine, were then \$3, against \$3.4 in the previous seven trading \$3.1 ar the close of business and days.

\$55 on Friday evening. Similarly,



Index Index Index Index

No. No. No. No.

24.15 8.41 6.13 6.15 114.50 111.99 108.05 106.81 158.38 166.06 100.85 206.57

24.42 5.90 6.08 6.08 102.49 98.56 94.50 93.65 131.94 160.55 87.51 257.41 42.85

37.49 11.18 5.55 5.52 107.82 108.16 106.86 106.38 165.63 187.22 104.30 265.22 63.92

9.62 7.55 7.35 122.59 121.09 116.01 116.12 170.58 179.45 111.17 281.87

7.07 7.00 6.95 135.01 133.65 128.57 127.71 163.68 179.44 120.54 211.65 59.67

8.02 8.02 82.50 79.12 76.02 75.01 100.48 112.50 72.34 136.69

8.62 8.60 90.65 88.09 84.55 83.92 130.11 156.24 78.47 204.59

7.47 7.54 [141.00 | 158.38 155.52 155.14 | 165.81 185.00 125.80 | 127.95 | 65.49 | (27.06) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15.12) | (15

18.19 8.45 8.44 8.44 [133.91, 154.19 129.53 [128.53 154.05 190.67 124.71 257.40 78.88

7.37 8.35 8.35 108.85 105.80 102.05 100.64 155.88 150.05 92.78 235.08

19.25 9.61 8.03 7.95 144.37, 141.69 134.93 133.99 179.37 211.26 127.11 829.99

14.43 6.15 10.49 10.49 177.47 174.03 171.09 171.99 157.98 184.46 148.46 260.29

18.45 11.40 8.21 7.31 105.96 104.44 101.10 100.54 160.65 185.24 26.26 285.72

18.45 11.40 8.21 7.31 103.36 104.44 101.10 100.54 100.53 105.24 92.32 205.12 10

352.01 -4.5 12.10 4.98 9.58 8.81 368.70 362.61 356.33 361.65 333.53 395.84 318.67; 431.66; 87.25

97.19 5.8 - 8.08 - - 101.04 97.11 94.43 92.50 138.38 153.46 87.19 241.41 55.88 125.87 4.9 26.84 7.30 5.73 5.73 132.31 127.06 123.95 121.60 168.48 192.16 111.33 288.32 62.44 117.76 -3.7 - 11.83 - 122.30 117.62 110.23 104.12 158.91 186.52 97.72 295.13 81.40 60.71 -0.7 11.92 10.80 18.68 18.68 60.27 57.47 54.90 54.04 98.97 132.10 45.73 (10.12.74) 45.73 (10.12.74)

88.54 - 2.1 9.64 5.77 [15.07 15.96 | 478.30 477.60 472.26 475.80 395.14 523.40 404.67:555.37

43.14 45.00 45.02 42.76

57.15 65.99 86.14 55.74 55.64

| 125.65 | -0.6 | 33.56 | 9.78 | 3.92 | 3.79 | 126.46 | 125.02 | 124.99 | 125.53 | 122.85 | 142.43 | 159.72 | 144.82 | -1.0 | 44.74 | 7.73 | 2.24 | 2.24 | 145.41 | 145.15 | 147.97 | 147.97 | 283.45 | 361.47 | 143.47 | 667.78 | 94.08 | 83.25 | -0.1 | 11.22 | 5.80 | 9.79 | 9.71 | 83.31 | 81.54 | 84.35 | 82.54 | 112.08 | 19.77 | 77.55 | 175.90 | 68.21 | 117.21 | -0.2 | 12.07 | 9.48 | 12.75 | 12.56 | 117.01 | 118.66 | 118.96 | 120.16 | 93.65 | 126.36 | 68.08 | 126.36 | 64.43 | 127.76 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 | 14.77 |

15.57 | 15.56 : 15.67 | 15.78 | 14.81

45.19 45.09 45.09 45.55 45.27 45.74 52.40 43.09 115.45 37.01

55.16 64.17 71.97 54.89 114.96 47.87

Share Indices is new available from the Publishers the Financial Times, Bratken House, Cannon Street

41.49 41.25 41.52 41.19 41.71 41.71 47.28 51.23 40.54 114.41 54.45

72147 (46.1.) 4 7 721 97.40 94.90 91.72 90.89 132.91 150.18 85.55 235.84

ا 142.41 139.57 135.12 136.40 253.67 260.20 122.08 589.53 71.48 144.05 140.58 134.31 133.08 158.91 195.18 123.5c 202.57 64.59 6.08 108.19 106.08 102.09 100.65 119.00 149.29 95.20 168.59 45.43 49 67 49.08 48.23 48.59 46.08 60.62 45.29 156.70 19.96

99.10 97.51 94.99 94.57 117.65 141.64 90.23 177.41 49.

96.56 93.68 89.95 89.04 115.33 141.46 85 12 227.78 48.59

F.T.—ACTUARIES SHARE INDICES

Vicinity Batto Batto ACT net out at 1875 Corp. Corp. Law 178 Law 25

12 Motors and Distributors (25) 65.36 2.1 25.41 8.51 5.99 5.99 66.75 64.90 61.91 61.09 65.19 85.15 170.59 19.16 (25) 22.00 45.15 170.59 19.16 (25) 22.00 45.15 170.59 19.16 (25) 22.00 45.15 170.59 19.16 (25) 22.00 45.15 (25) 22.

29 INDUSTRIAL GROUP (496) 117.29 -5.5 20.82 8.27 7.09 7.06 121.29 118.97 114.28 115.45 148.42 168.58 107.52 280.17 59.01

15.58

15.54

43.55

Monday, November 8, 1976

These indices are the joint compilation of the Financial Times. The Institute of Actuaries and the Faculty of Actuaries

jumped 18 to a 1976 peak of 34p, while the first 6! per cent. Cumulative. Preference stock was Blackwood Hodge, 68p, and Peter Associated 18 to 51p and the second 6! per cent. Cumulative Preference stock pit on 20 to 61p. Elsewhere, shares ran into some size able selling and closed at the day's lowest. EMI reacted 10 to 63p, while EICC. Sin. and GRC, 123n, lost 6 and 7 respectively. Falls of around 3 were seen in Plesser, 33p, and Reyrolfe Parsons, 197p, while fears about the possible implications of a forthromina budget left Thorn Electrical 8 cheaper at 152p. Of the few firm spots. Ward and Goldstone edged up 3 to 71p and Mnirhead moved 19 to 72p, after 29p, awaiting to-day's mere at 152p. Of the few firm spots. Ward and Goldstone edged 19 to 72p, after 29p, awaiting to-day's marked and Mnirhead moved 19 to 72p, after 29p, awaiting to-day's more lo 84n. Newman Industries were called 2 better at 31p are the scrip issue.

Fears about the posspects of the few firm 19 to 10 to 72p after 29p, awaiting to-day's and so waned for Morgan Grangian, a while with Rownfree Mackins, a spots. Ward and Goldstone edged 2 better at 31p are the scrip issue.

Some Nevertheless, falls were dispersentionate to the amount of business transacted.

Cits show anxieties

Minouch dull, secondary issues helped by the deferment of the held up reasonably well in comparison to the leaders, losses the mostly of a modest nature. Falls led at mostly well in contrast the morning, but prices closed at mostly up the morning of the business took place of a modest nature. Falls led at 99p, down 51p, while Glentive closed at the day's lowest. Application to morning arrangements however, left Lais Gordon a shade dearer in the morning arrangements, however, left Lais Gordon a shade dearer in the morning arrangements however, left Lais Gordon a shade dearer in the leaders, losses and Categors closed with a lengthy did Debenhams, to 500. W. H. Is of fairly substantial losses, loss of the business took place in the day's lowest with a lengthy of a modest nature. Falls led at or near, the day's lowest with quoted industrials, while the FT-were that much down at 215p. to 29p, while similar declines were cheaper at 36p and 104p respect.

Actuaries All-Share index lost 3.5 per cent to 128.28. Official markings of bedings tions Dealings 1018 Declara- Last Account the little of the provided probability of an upward revision of 128.01 and 18.01 to 18.01 to

Fears about the prospects of with a reaction of 3 to 340 the retailing industry brought softlers eased 21 to 231, while ressure to bear or Stores which Cadhury Selvennes and Brooke an into some sizeble selling and losed 21 the day's loyed. pressure to bear on Stores which fandaux pressure to bear on Stores which fandaux pressure to bear on Stores which fandaux pressure to bear on Stores and Bond hoth finished 2 off at the closed at the day's lowest common level of 22 of Associated. Gussies A' declined 11 to 135p. British Foods closed marginally below the British Home Stores easier at 44n following interim

### Glaxo down

The Miscellaneous Industrial naturally came under essure and all closed virtually t the day's lowest. Falls generally ranged to 12, but Glavo, 338p. and Reckitt and Colman, 295p. fell 15 apiece, while Unitever lost
16 at 378p. Others prominent in
the setback included Beecham, brought widespread easiness in the setback included Beecham, 305p. and Reed International,

the disappointing third-quarter Securities, 80p. United Real, 150p. in the company.

results. De La Rue held rela- and Warnford Investments, 135p.

tively steady at 210p. down 2, all down 10. Great Portland awaiting to-day's interim state- reacted 8 to 106 and Waslemere ment. Following the results. Estates lost 7 to 127p. after 125p.

MLY. Darts lost 4 at 34p and C. H. Beazer gave un 3 to 30p. election of Mr. Carter might lead substantially easier.

Priest Marians were lowered 5 to still on the halved dividend and to nigher inflation in the U.S. and being 20 cheaper a

James Scott featured otherwise down to at 213p and 385p. front of the preliminary state-down to at 213p and 385p. front of the preliminary state-down tilliam Press (fractionally preliminary figures. Ahead of to-day's ment, Lucas Industries radied preliminary came back 6 more to 68p, while the first 6 per cent, Cumulative Preference stock was Blackwood Hodge, 68p. The good first despite news of the planted Price Preference stock was Brotherhood, 48p. The good first despite news of the planted Price and Peter news of the planted Price Preference stock was Brotherhood, 48p. The good first despite news of the planted Price and Peter news of the planted Price news of the pri

Leading Oils took a sharp 500.

knock. Reports of the Royal Shapel Dutch/Shell nuclear costs problem apparently caused recent Furt

properties. Increased selling both in the morning and late afternoon 10 off at 235p, and Bowater. It reflected these anxieties, which down at 148p. Ahead of Thurs continued in the after-hours to 88p, while Metal Box interim 10 lower at 167p, MERC 6 down due next Monday, also gave un 7, at 31p and English 3 cheaper at the 212p. Hoover "A" steadied 274p. Double-figure losses were Relay Sendirian Berhad Has has the disappointing third-quarter Securities. 30p. United Real, 150p, in the company.

After Friday's late speculative 25. Also Associated Newspapers shipped 7 rise of 12 following news that two favourable to 99p. Speculative enthinging ex-Slater Walker directors had comment also wanted for Morgan Grampian, increased their shareholding. South

### Oil leaders hit

buyers to shy away and on a relatively moderate volume of selling Shell fell 23 to 378p; the apiece. third-quarter results are due on Thursday. Meanwhile: British Apart

57.80 57.56 56.84 56.22 56.16 55 291.0 308.7 301.1 290.3 285.6 285 129.4 120.1 116.5 127.6 121.5 127 rold Mines .. ... 7.50 7.14 7.51 7.58 7.79 2 Int the Tield ..... 25 16 22.03 22.57 25.42 24.04 25 6.35 6.67 6.51 6.28 6.11 6 lesting market..... 5.815 6.261 4.820 4.488 4,902 9.6 \_ 65.24 62.21 44.29 40.55 57 . 14.257 12.444 9.733 11.951 9.E edailte jarinanis ess. 10 a.m. 2518. 11 a.m. 2818. Noon 2018. 1 p.m. 2848. 2 p.m. 284.1 3 p.m. 284.2. Latest inter 61.26 2628.

FINANCIAL TIMES STOCK INDIC

(a) Baset op 35 per cent emporation (as. 4h) Nil=6.26 Rasis 100 Gott. Sect. 15-16-25. Fixed for 1928. Ind. Ord. 1. Mines 12/9-55. SE Activity Just-Dec. 1932.

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iant Muies.		? <b>6,€</b> .×-≥.	442.3 27.1	12.5 17.11.71	ipeculativ lotata	e. jā

profits, while Berkeley Hambro therefore bring processed 2 to 64p in front of to-day's dollar enabled the interim results. Week-end Press to break through mention drew attention to Peachey ounce barrier and which rose 21 to 40p in a fair

also wanted for Morgan Grammian, increased their shareholding, south which came back 8 to 86p, and the Paper/Priming leaders were to match the Royco offer. S, the metal price with the Royco offer, S, t to 21p and Kakuri improved 3 to up to 52, as in We

> following a reasonable business. Furness Withy fell 8 to 152p, while P & O Deferred, 100p, and Reardon

Apart from Courtaulds, which Thursday. Meanwhile: British Apart from Courtains, which Petroleam were unseitled by Wall closed 6 down at the day's lowest. Street influences and in glanilar of 74p, sporadic losses in Textiles thin trading conditions fell 24 were limited to a few pence. to 652p. Ultramar followed the Nottingham Manufacturing gave majors, closing 5 down at 107p, up 3 to 46p, while Coats Patons while Oil Exploration surrendered eased 21 to 441p ahead of the while Oil Exploration surrendered their recent firmness to end 8 interim results, due on Thursday, cheaper at \$5p. Among oversess issues, Woodside-Burmah lost 7 Interest lessened in BATs On the other in to 115p on domestic market drifted off on scattered offerings forced selling of the trends.

Returning fears about interest rates and their repercussions brought widespread easiness in Tobaccos, Imps Trust were 25 off and 150 off at 531p, after a Fields, however, fairly lively trade.

fairly lively trade.

NEW HIGHS AND

LOWS FOR 1976

25. Also fuelling

Shippings closed widely lower around a point inelection of the state o

advanced 35 to 275 Enthusiasm in-

both 1 higher at 1 On the other har

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■ Hill Samuel

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Julian S. Hodae Hougkons & S Industrial Bank Kerser Ullmanı Knowsley & Co.

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Williams & Glv. Williams ... Yorkshire Bank Aferobers of the Committee

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■ Charterhouse J

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### ACTIVE STOCKS

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c. P. Cement		7	128	- 10:	202	112~	٤.

recorded yesterday in the Official list and under Rule 163(1) (e)

### Option Report—3-month Call rates

OPTION DEALING DATES Calls were dealt in J. Lyons, ON DEALERS For GEC, Electrical and Industry

Last Last For GEC, Electrical and Industry

Deal- Declara- Settle- Securities, British Land, Tri
Hon ment centrol, Charterhall Finance,

The settle of ·Deallngs ings tion ment centrol, Charterhall Finance, Besser & the Glandeld Nov. 9 Nov. 22 Feb. 10 Feb. 22 Capper-Nelli and Lourho, while Sesser & the Glandeld Nov. 23 Dec. 6 Feb. 24 Mar. 8 doubles were arranged in BP and Swan Hanter

E.M.J. 17 Midland Bank. 22 Cap. Counties. 5

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### AMERICANS (1) LILE ELECTRICALS (T) NEW LOWS (18)

NEW HIGHS (2)

BRITISH FUNDS (1) Trees. Blipc 87-90 CHEMICALS (2) STORES (1) Cornell Dresses : ENGINEERING (2)

PAPER (1)

TRUSTS (1) Taraco 4 kpc Conv.

# RISES AND FALLS

40	YESTER	DAY
412 22		Up Down Same
14	British Funds	- 54 2
	Foreign Bonds	1 31 29 146 619 989
- 4 -	Financial and Prep.	
18	Plentation	5 \6 27 61 21 63
18	Racept Issues	5 12 16
	Tetals	258 1,075 1,298

### MONEY MARKET

### Interest rates firmer

Bank of England Minimum Bank of England Minimum Lend. Discount houses paid 142-15 per Lending Rate 15 per cent. In Rate at the end of the week cent for secured call loans in the Day-to-day credit was in very early part, and although some short supply and the authorities balances were found at around 14 save extremely large assistance per-cent. closing rates were rates tended to rise in the London money market yesterday, rediecting overnight, at Minimum Lending ger cent. closing rates were save extremely large amount generally in the region of 141-141 money market yesterday, rediecting overnight, at Minimum Lending ger cent. closing rates were save extremely large assistance per-cent. closing rates were overnoted apprehension about the possibility Rate, to seven or eight houses, and the inter-bank market overnoted apprehension about the possibility Rate, to seven or eight houses, and the inter-bank market overnoted by buying a small number of right loans opened at 15-15 per the next financial year. The market Banks carried forward run-flows before rising to 16-17 per cent, the discount houses buying rate for was made of gilt-edged sales, there ger cent the afternoon, and closing at 14-14 discount houses buying rate for was made of gilt-edged sales, there ger cent the table below are indicate a possible reduction in was also against the market incentival in some cases.

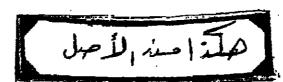
Nov. 8 Certificates Int 1976 Infidepoints	ertank Authority negot which reposits bonds	P. Rouse   Deposit	Company deposits	metree metree	Treasury	Buk Buks	Pine Trade Bills 4
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Local authority and finance bouses seven days notice, others seven days fined. Interest local authorities moriners nominally three years 144-141 per cont.; four years 144-141 per cont.; for years 144-141 per cont.; for seven the are buying rates for orine paper. Buying rates for tour-month bank life; 14-151 per sent. four-month rates for one-month freezenty bills 141-22 per cent.; foo-month 143-22 per cent.; foo-month 143-23 per cent.

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Amburn Prices Oct 26. Meet and day Oct 28.

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REGIONAL MARKETS

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Barclays Life Assur, Co. Ltd.

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For "Brandts Ltd." see "Lloyds Bk. Unit Tst. Mugrs."

ada Life Assurance Co. .

Cornhill tas. (Guernsey) Ltd.

Charterhouse Japhet

3-6 High St., Potters Bar, Herts, P.Bar 51122

71, Lombard St., SCR. 01-822 Black Rorse Sd.\_\_\_| 95.65 |......|

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corporated in the Republic of South Africa) OFFER OF 3 300 000 SHARES

1 pard of Directors announces that, of the 3 300 000 red, at a price of 60 cents per share, to members on 8th October, 1976 and to holders of share o bearer, subscriptions have been received for ely 88.8 per cent. The balance of approximately nt. of the 3 300 000 shares will accordingly be subin terms of the underwriting agreement. er closed on 5th November 1976. Certificates in shares subscribed will be posted to applicants on in November, 1976.

Office of the United Kingdom Transfer Secretaries: Charter Consolidated Limited, P.O. Box 102, ·Charter House. Park Street.

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Hili Samuel Life Assur. Ltd.

Imperial Life Ass. Co. of Canada

Irish Life Assurance Co. Ltd.

For Life & Equity Assurance see Cannon Assurance Ltd.

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Property Growth Assur. Co. Ltd.

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Confederation Life Insurance Co.

Cornhill Insurance Co. Ltd.

Crescent Life Ass. Co. Ltd.

General Portfolio Life Ins. C. Ltd.y

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Grosvenor Life Ass. Co. Ltd.

32, Cornhill, E.C.3,

OVERSEAS FUNDS AND

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Tel: 01-248 8000

Arbuthust Securities (C.L.) Limited Dreyfus Intercontinental Inv. Rd. Australian Selection Fund NV F. & C. Mgmt. Ltd. Inv. Advisers

Fidelity Mgmt. & Res. (Bda.) Ltd. P.O. Box 670, Hamilton, Bermude. F.LR.S.T. Managers Ltd. 

First Viking Commodity Trust 8, St. George's St., Douglas, Lo.M. Oct Fat. Vik. Cm. Tat. ... | 36.9 36.5 ...... 0834-23911 Fleming (Robert) Investment Management Ltd. (Inv. Advisor) 8 Crosby Square, ECSA 6AN Floming Japan Fd. | SUSS1.96 | Free World Fund Ltd. Butterfield Bldg , Hamilton, Bermoda NAV Oct. 31 - ------| \$U\$157.96 | ......| G.T. Management Ltd. Ldn. Agts. Park Hsc, 16 Finsbury Circus, London ET2 Tel: 01-828 8131 TLX: 886100 Hanagement International Ltd.

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Prices at Oct. 15. Next dealing Nov. 16
Proces at Oct. 15. Next dealing Nov. 16
Proces

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Old Court Ct . medity Fd. Mgrs. Ltd. TSB Unit Trust Managers (C.I.) Ltd.

Tyndall Group

Sister Walker Tet. Mgt. (Jersey) Ltd.

30 Bath St., St. Ralier. Jersey.

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29 St. George Street, Hanover Square,
London W1A 3BG 01-529 9292 CONTOS COMPONENTES PARTICIONAL PROPERTIES ASSOCIATES CONTOS PARTICIONAL PARTICIPATA SERVICIONAL PROPERTIES PARTICIPATA PARTICIPATA PARTICIPATA SERVICIONAL P r or Yield "Shorts" (Lives up to Five Years)

Five to Fifteen Years

Over Fifteen Years

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1"FFI Epc 31
Do 1-pc 1579
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Do 8pc 1577
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U.S.M.C 9pc 1882
Do. without Wrates
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# FINANCIALTIMES

Tuesday November 9 1976

Top quality ventilation

# Nedo highly critical of State industry

BY ADRIAN HAMILTON

THE NATIONAL Economic term interference by Ministers cils, such as the energy commisDevelopment Office has completed a long and highly-critical
study of the nationalised industries. recommending major Among the ideas for financial
structural changes in their relastructural changes in their relastructu

the Prime Minister yesterday—
is for the creation of supervisory. Boards, or policy development councils, for each State industry. Including representatives of the Civil Service. Ministers, has been sent including representatives of the Civil Service. Ministers, the Civil Service. Ministers in the State councils would set the long-range plans for the corporations. A management Board would then be left free to operate within the guidelines laid down by the council without day-to-day interference.

In addition, the study also become nor addition, the study also industries of the capital structure of State corporations. The deavench of the capital structure of State corporations, the deavench of the capital structure of State corporations. The deavench of the capital structure of supervisory counts and possibly adding one more porsitions, the deavench of the capital structure of supervisory counts and possibly adding one more porsitions; the deavench of the capital structure of supervisory counts and possibly adding one more porsitions; the deavenches of State corporations. The deavenches of State corporations are supervisory counts and possible possible participation in the altinoalised industries; in study avoids the content of the capital structure of State corporations. The deavenches of State corporations are supervisory counts and possible possible participation in the actionalised industries in the supervisory count of the capital structure of State corporations. The deavenches of State corporations are supervisory count of the capital structure of State corporations. The deavenches of State corporations are supervisory counts and the degree of short the supervisory count and suggests that the content of the study and the corporations and the degree of short the supervisory count and suggests that the superviso

structural enanges in their relations with Government.

The most contentious suggestion of State corporation departments, such as the Energy of risk capital in place of the subjects discussed at a lunch given by Nationalised Industries Chairman Group for the Prime Minister yesterday—is for the creation of supervisory floating or policy decelorment.

The most contentious suggestion of State corporation departments, such as the Energy of financial control.

It goes into considerable detail restraints on Board salaries and on the importance of the present heavy reliance of the of its state sector in the role of the th

Leyland

cuts planned

£220m. telephone

BY CHRISTOPHER LORENZ, ELECTRONICS CORRESPONDENT

MANAGEMENT and unions in ning methods bring savings for

have accepted unitially the need. The companies chiefs are for the cuts, but after three likely to complain that they do

THE LEX COLUMN

# Smooth running by Lucas

The interesting point ay's lunch.

The lunch was essentially an industries—with pre-tip profits

second-half, when group pre-tax grounds alone. profits showed a gain of 81 per MANAGEMENT and unions in ning methods bring savings for the telecommunications industry the Post Office —in expenditure reacted angrily last night to terms, £100m. up to 1980, £120m. news that the Post Office plans in the years after that—the P.O. to cut its orders for telephone said it had introduced more exchanges by more than a modern methods of measuring quarter—by £220m.—over the and analysing telephone traffic, next 3½ years.

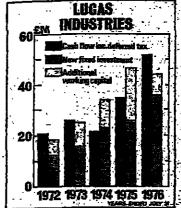
About 10,000 more jobs could be lost if the plan goes ahead, before how much equipment was The Government is believed to needed. duction was growing modestly, and the diesel side has been ford with a highly stretched pressures debt by and the diesel side has been balance sheet and debt repre is likely to be mo Direct exports do not appear to senting more than 100 per cent growth judging by the rise of no more than 19 per sont in an underwritten rights issue has fem. of the cosh value. But the European combeen arranged conditional on recent disposals (of panies have traded in the context of substantial increases in text of substantial increases in would reduce overall borrow the marketer

hours of angry meetings with not know grough about the new management and unious from P.ofi techniques, and that there GEC, Plessey and Standard Telewas insufficient consultation passed at the Blackpool collection private session which recommended the setting up of a working party to study election methods.

The group chosen last night at a meeting of the Party's organisation committee to complete the task was Mir. John Challmers, who will be chairman. Mikardo, Mrs. Judith Hart. Mr. Frank Alliaun, Mr. Bandikardo, Mrs. Judith Hart. Mr. Frank Alliaun, Mr. Bandikardo, Mrs. Judith Hart. Mr. Benefit of the conditions of the condition of the redundancies, and a grow of are expected to assistion to bring story will be enough to counter.

73.000 in June, 1976 (the latest communications service is now a probable general slowdown in AB Foods Set against this will be the next year.

Index fell 17.7 to 291.0



eatch up in the U.K. There have Firth Brown has sprung up with Fine Fare might. also been substantial, produc the classic private sector solu eyebrow against a l tivity gains, following the labour tion. Its takeover bid will sharp price inflation shakeout in the previous year: certainly be described as restrictive Price Co the average U.K. payroll was 7 opportunistic: in return for a competition as the er cent lower.

14 per cent increase in its its retailing problem.

The demand background, equity, it stands to increase its news must cast dot moreover, was generally good, fixed assets by about a half. But forthcoming figure with sales growth running at 26 it will be very hard to argue per cent overall. In the against the offer on these formed the market

After all, the initiative pre- about 41. But AE ent, U.K. passenger car pro posed by the City institutions strong as ever fin would still appear to leave Dun- despite rising wir of shareholders' funds. The Slater Walker group would be more secure financially within Firth Brown:

French and German car output, ings to about two-thirds of the a quarter of its ou while Girling claims to have enlarged equity. And the secured loan since made big new inroads into the industrial rationals was partly lation. The open consultation brake market on the Continent, recognised by Dunford itself, increase net as

the world car market by later. The materia results from recent market pa Associated British Foods con-demption yields a Firth Brown/Dunford from the earnings per share for as high as 27 per employment through next year orders for electro-mechanical and 1978, though there would equipment would be problematic, also be some effect this year. For since future orders will be the first time, orders for the new mainly for electronic technical the first time, orders for the new mainly for electronic technical the first time, orders for the new mainly for electronic technical the first time, orders for the new mainly for electronic technical the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic technical time for the first time, orders for the new mainly for electronic time, order

the upturn. In co Africa and Ans steamed ahead saving any even gains for the year. Australian grou levelling off but or the Australian clear that oversea going to dominate picture this year; for more than I months total At I sions (apart from apparently moved the overall growth a tenth before tax baking compare ve

tax with the h

providing barely

Slater Walker in

# Left may win greater say in leadership poll

BY RICHARD EVANS, LOBBY EDITOR

A LABOUR PARTY committee present set up yesterday is expected to through recommend a much greater say National Executive and the for Left-wing party activists in annual Party conference, which the election of future Party is the final arbiter of Party rules.

The decision, of great long a change in the foreseeable term significance for the Labour future would be Mr. Anthony Party, follows a resolution Wedgwood Benn, the Energy Party. follows a resolution Wedgwood Benn, the Energy passed at the Blackpool conference in private session which be the standard bearer for the

All except Mr. Chalmers, the current Labour Party chairman trade unionist and defender of and general secretary of the Government's present econo-Boilermakers, and Mr. Tuck, an mic policies, overcame a Left-assistant general secretary of wing threat to unseat him as the National Union of Railway chairman of the organisation men, are on the far Left of the committee. He will retain the chairman than the chairman of the organisation gramme, likely to be phased over the period to 1986, should make

with a majority of four to two. remains the only moderate to the Left can be expected to chair any of the key party compress hard for party activists in mittees. press hard for party activists in mittees. the constituencies to have a Mr. Benn was re-elected much greater say in any future unopposed last night as chair-leadership contest. Such a man of the influential home recommendation would, in policy committee.

THE SCOTTISH yard of

McDermott oil platform constructors has won an order worth £9m. from Holland.

The yard, at Ardersier, is to build a gas platform for a

Placid International develop-ment in the Dutch sector of the

The order, although com-paratively small in terms of

seeks £80m. for two **foundries** By Arthur Smith, Midlands Correspondent

circumstances. circumstances, get the Left-dominated LEYLAND CARS is expected to submit plans for an £80m. investment in new foundries probably for iron and one for aluminium—to the National Enterprise Board on Friday. It had been thought likely that Leyland would have built two The main beneficiary of such ferrous foundries.

Creditors

Lord Ryder, in his report on British Leyland, identified the foundries as the main area in which lack of capital was most evident, and called for a £50m. investment at 1975 prices.

One factor which could have influenced Leyland Cars from concentrating investment on ferrous foundries was the representation made by the ironfounding industry which expressed concern about the danger of over-capacity. Present investment plans by

the private sector are expected to raise foundry capacity 40 per cent by 1980-81.

ARAB STATES have given California law (which becomes notice of their resolve to fight effective from the beginning of U.S. legislation aimed at counter 1977) which will forbid any

Arabs to fight U.S. anti-boycott moves

Explaining that "new plan- economy.

If the new cuts are confirmed, bet against this will hey would bite interestinal.

they would bite increasingly on argument that bringing forward employment through next year orders for electro-mechanical

BY RICHARD JOHNS

available official figures).

More than 250 projects sub-ing the boycott of larael, follow-corporation based in the State mitted to the Department of industry under its ferrous foun-dries scheme anticipate spending. At its most recent conference in the courts. At its most recent conference in the courts. f about £245m, in new plant by the Arab Boycott of Israel Office. It has been expected that the of about £245m. in new plant by 1980.

Most of the £40m. allocated to the Government scheme to promote investment in iron-founding its likely to have been taken up before the closing date at the end of this year.

New investment on this scale makes it important for the National Enterprise Board to take an overall view in judging the recommendations likely to be submitted to it by the Leyland Board on Friday.

The machine tool industry is also waiting anxiously for Leyland Cars to place firm orders for about £11m.-worth of re
Middle East Economic Survey, and Cars to place firm orders for about £11m.-worth of re
Mr. Mahgoub added: "The unacceptable in the couries in the couries that the decided that member-States would collectively refuse to have dailings with U.S. companies on the U.K because of its Israeli involvement—would be the various attempts in Congress legislation." according to Mr. Mohammed Mahgoub; secretary and State legislatures fo counter Arab discrimination aimed basically at investing in Israel or the granting of manufacturing licences to concerns in the couries.

It has been expected that the min pre-occupation of the conference—which also decided to "blacklist" Barclays Bank of the U.K because of its Israeli involvement—would be the various attempts in Congress and State legislatures fo counter Arab discrimination aimed basically at investing in Israel or the granting of manufacturing licences to concerns in the C.K. because of its Israeli involvement—would be the U.K because of its Israeli involvement—would be the U.K because of its Israeli of the U.K because of the

also waiting anxiously for Leyland Cars to place firm orders for about £11m. worth of replacement equipment.

The industry, which expected details of Leyland's spending to be announced last month, has warned that unless decisions are taken quickly, sufficient capacity may not be available.

Anxiety over £13m, bus

Investment, Page 10

Also from obtaining raw their not having nad any transmaterials.

Mr. Mahgoub added: "The unacceptable in the boycott regulations.

Mr. Mahgoub said that the considered in the unacceptable in the boycott regulations.

Mr. Mahgoub said that the construction in the U.S. designed to counter the pronged legislative move" against the Arab boycott consisting of an amendment to the tax reform law would be affected is the Bank of signed by President Ford last month, a proposed provision in the draft Export Administration would comply with a new Act, and the Californian law.

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### platform contracts, will give an important psychological fillip to the U.K. fabricating industry which is badly in need since Britain's eight platform fabricating groups received an order from the U.K. sector of the North Sea. Several contracts are expected next year, however. Continental Oil has McDermott, which is buildalready indicated its plan to buy a steel platform for its Murchison Field. ing a steel platform for Union Oil's Heather Field in the U.K. sector, has been asked by

U.K. yard wins £9m.

platform order

BY JOHN WYLES, SHIPPING CORRESPONDENT

Weather

SUNNY PERIODS and showers, heavy at times in W. and S. Overnight fog clearing slowly.

London, E. Anglia, Midlands, S.E., Cent. S., Cent. N. England Fog. patches clearing. Sunny intervals, occasional showers possibly heavy. Max. 11C (52F).

E. N.E. England
Dense fog patches clearing slowly. Sunny periods. scattered showers. Max. 7-10C (45-50F).

Channel Is., S.W. England
Sunny intervals and showers.

Sunny intervals and showers,

**BUSINESS CENTRES** 

28 68 M'bourne 17 62 Mexico C. 9 48 Milan Sicgapore Geneva Glasgow Helsuki Hong Kong Joburg Lisbon London 43 Strashvurs 20 Sydney 41 Tebran 77 Tel Aviv

possibly heavy with hall. Max. 11C (52F). Wales, N.W. England, Lakes, I. of Man, S.W. Scotland, Glasgow, Highlands, Argyll, N.W. Scotland Sunny intervals and showers heavy in places with hall. Some early fog. Max. 10C (50F). Eorders, Edinburgh, Dundee, Aberdeen, Moray Firth

vals; longer periods of rain in S. Some overnight frost and

Sunny periods, scattered showers after early fog patches. Max. 10C (50F).

fog. Lighting-up: London 16.50, Manchester 16.53, Glasgow 16.52, HOLIDAY RESORTS

Placid to provide a gas well protector platform designed for use in 90 feet of water.

closure on Friday that a Scot-tish yard is in the running for an order to build a big steel

oil platform, worth millions of pounds, for the Brazilian off-

shore industry.
It is more than two years

The order follows the dis-

Outlook: Showers, sunny inter

**EEC** aid for Fleet Street likely BY ROY ROGERS, LABOUR CORRESPONDENT FLEET STREET is likely to be But

recommendation tions the

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FLEET STREET is likely to be But the recommendation tions.

FLEET STREET is likely to be subjected to more principle, although the less than 200 hours which are expected to cost approximately £2.75m.—will be reported to day to the Fleet from French and West German workers who are expected to be workers who are expected to be workers who are expected to be sentiatives, the advisory committee, or coaxed out of the industry as sentatives, the advisory committee, workers who are expected to committee, of the EEC Social Fund has duced, has also been agreed in trecommended in favour of the principle, although the date for ling joint committee for assistance in retraining workers for to be adopted by the commission, hold large meetings to explain the proposals before any ballot.

new roles in the national news which normally endorses Advi- the proposals before any ballotsory Committee recommenda- ing. العلدا منه لذمل

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